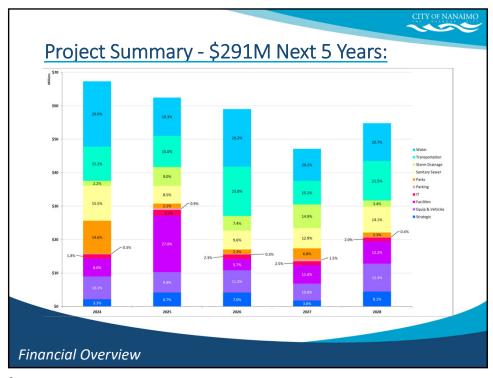


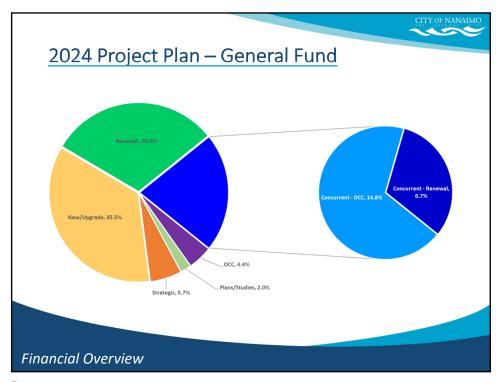
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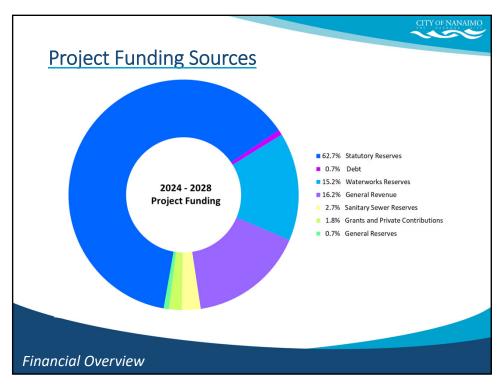
- Financial Overview
- 2024 2028 Project Highlights
 - Sustainability
 - Information Technology
 - Engineering and Public Works
 - Facilities
 - · Parks, Recreation & Culture

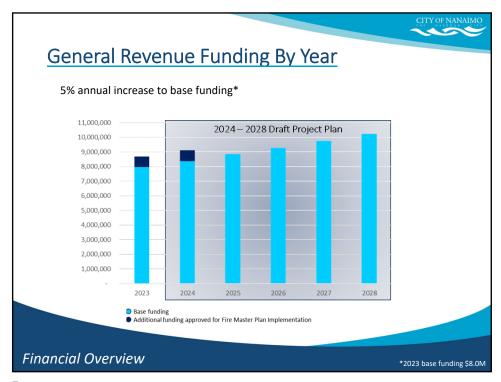
2024 – 2028 Draft Project Plan



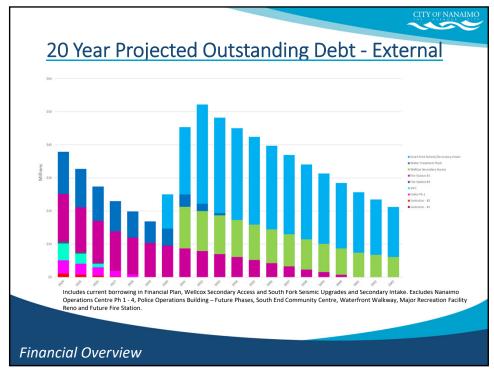




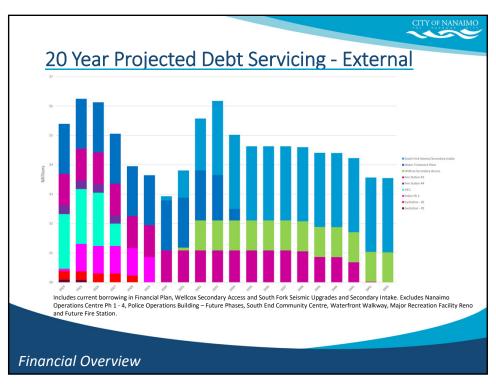








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Debt Servicing Limit

The Liability Servicing Limit is defined as 25% of municipality's controllable and sustainable revenues for the year.

The City's limit at December 31, 2022 was \$51.7 M for annual principle and interest payments.

At December 31, 2022 the City was at $\underline{13.5\%}$ of current limit.

Financial Overview

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Project Highlights



Project Highlights

Sustainability

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2023 Project Highlights

- Completed the implementation strategy to adopt the new BC Zero Carbon Step Code and the upper steps of the Energy Step Code.
- Launched the Acting for Climate Together (ACT) volunteer program with the Regional District of Nanaimo.
- Launched an electric vehicle charger rebate program.
- Delivered Cool it! Climate Leadership Program to 6 elementary classes in spring and scheduled it for 10 high school classes and 12 elementary classes in the fall.







Reducing Carbon Emissions

Sustainability

City Plan Monitoring Strategy Implementation

Scope: Sustainability will continue to work with IT and subject matter experts in various departments to develop a monitoring dashboard, collect data, and begin to report out the progress in each of the City Plan focus areas.

Schedule: 2023 - 2024

Total Budget: \$108,200



Sustainability

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Home Retrofit Support Program

Scope: In partnership with the RDN, this program provides free Energy Concierge service to homeowners who need help navigating complex upgrades.

Schedule: 2023 - 2024

Total Budget: \$77,900



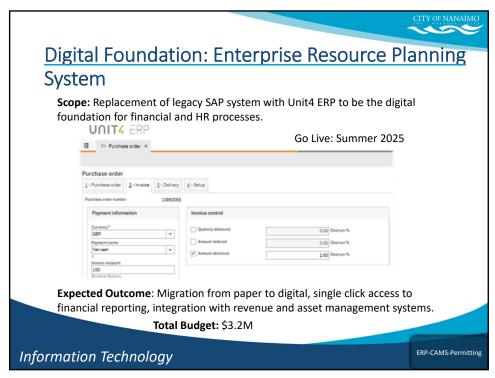
Sustainability

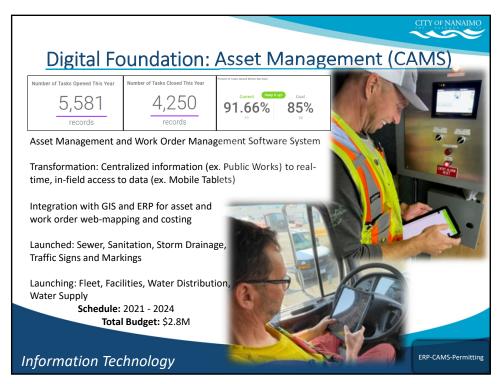




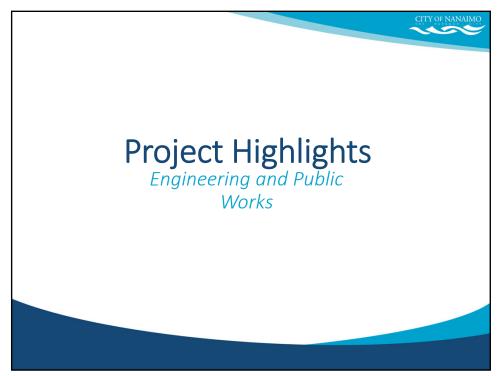




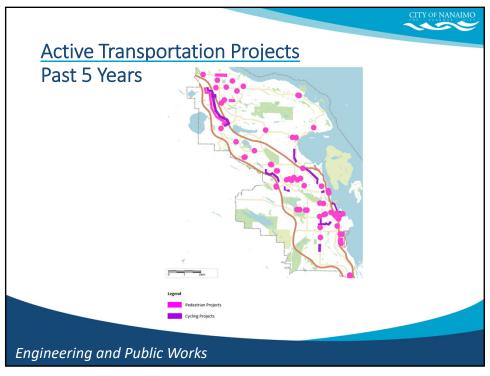


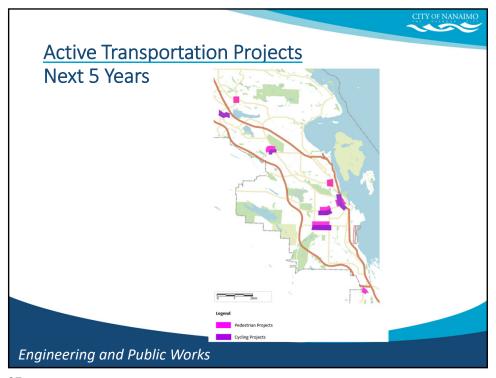


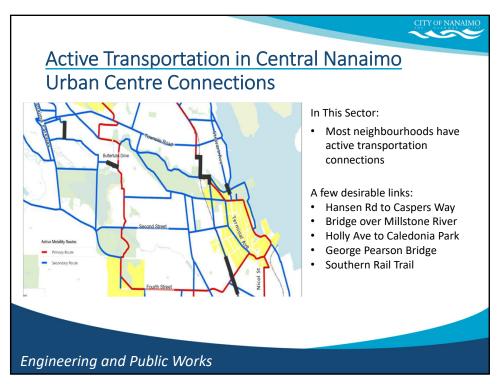


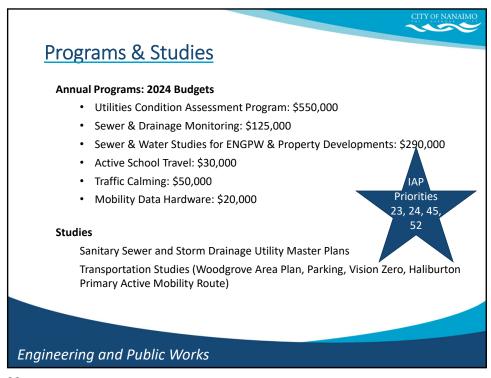


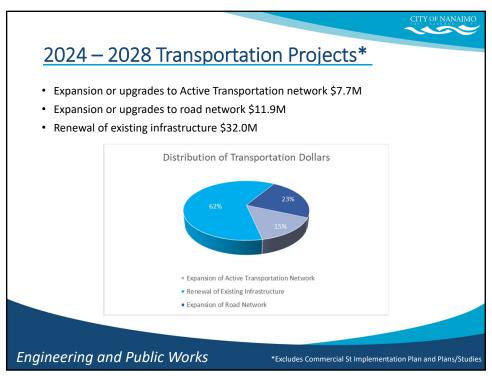








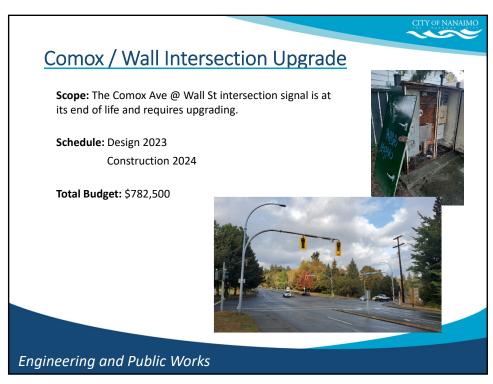


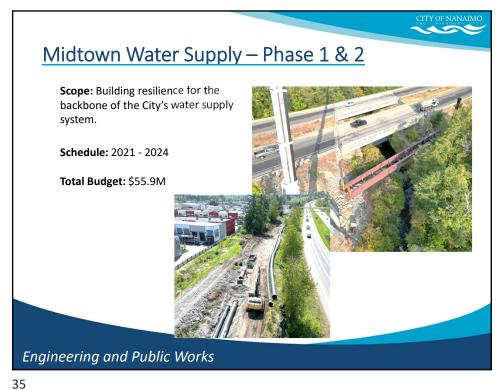




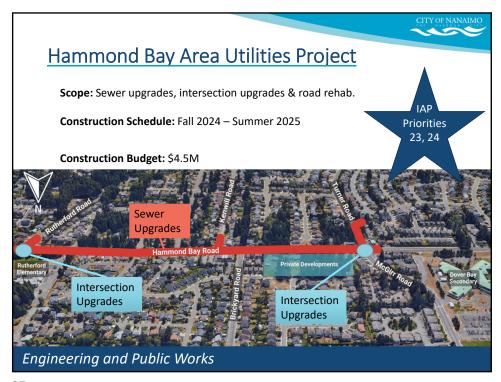


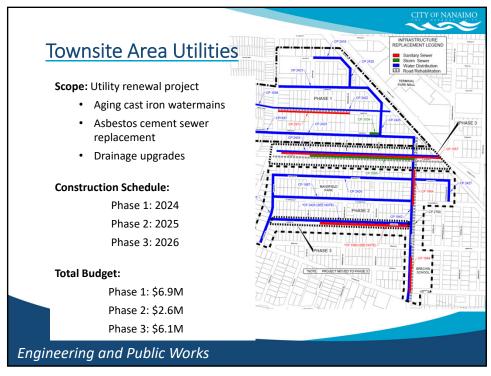














Various Utility Projects 2024 Construction

- View St/Needham St/Princess St Storm, Sanitary Sewer & Rehab \$2.5M
- · Sixth St Water & Rehab \$1.2M
- Wentworth Sanitary Sewer \$265,000
- Joanna Terr Water \$207,000

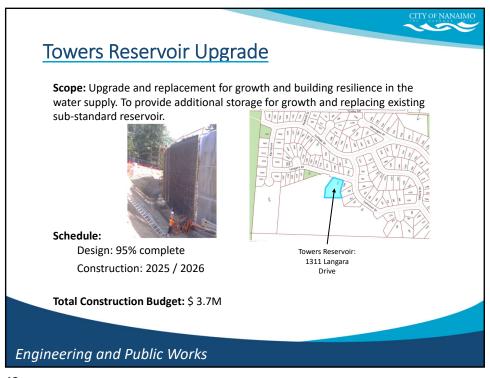


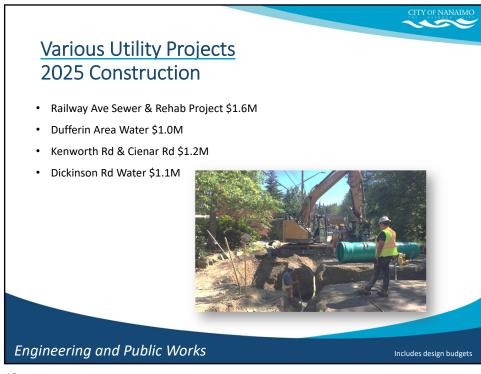
Engineering and Public Works

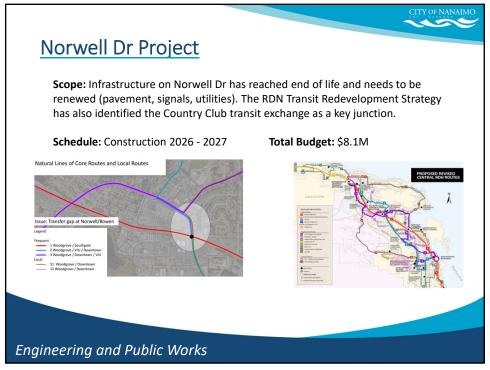
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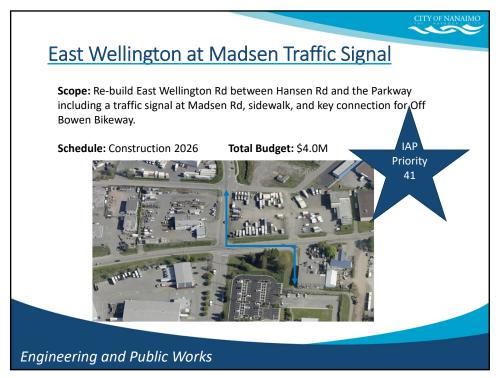














Various Utility Projects 2026 Construction

- Wakesiah Ave Storm \$866,400
- Holland Area Utilities & Rehab \$2.4M
- Hammond Bay Rd Water (Nottingham Area) \$1.2M
- Ross Rd Water \$711,100



Engineering and Public Works

Includes design budgets

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<u>South Fork Dam – Seismic Upgrades</u>

Scope: Built in 1931, the current South Fork Dam and water intake require seismic improvements and upgrades to comply with current standards and BC Dam Safety regulations.

Schedule:

Preliminary Design 2026 Construction 2030 to 2032

2026 Design Budget:

\$ 2.7M – Dam Seismic Upgrades \$ 1.8M – Second Intake



Engineering and Public Works

Various Utility Projects 2027 Construction

- · Beach Dr Storm \$1.0M
- Rosstown Rd and Nadely Cr Area Storm \$1.0M
- Barons Rd Utilities \$1.1M
- Northfield Rd Storm \$739,400
- Lagoon Sanitary Pump Station Renewal \$939,000
- Bartlett Rd & Venlaw St Area Utilities & Rehab \$2.6M
- Boundary Ave Utilities \$2.0M
- Country Club Area Water \$1.6M



Engineering and Public Works

Includes design budgets

49

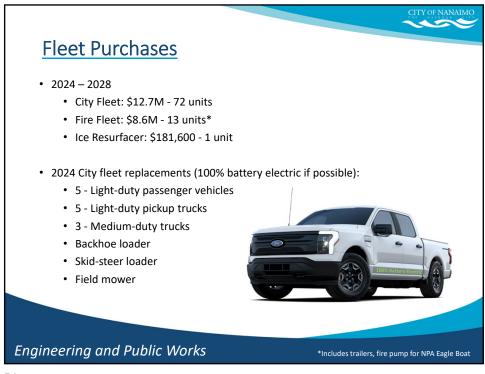
Various Transportation Projects 2027/2028 Construction

- Wallace St at Fitzwilliam St Intersection Renewal \$1.1M
- Waddington Rd Re-paving St. George St to Townsite Rd \$760,000
- Fifth St Complete Street Wakesiah Ave to Shepherd Ave \$3.6M
- Departure Bay Rd Re-paving Norwell Dr to Uplands Dr \$1.2M
- Boundary Ave Re-paving Mallard Dr to Graham Cr \$1.3M
- Traffic Signal Renewal \$575K (annual)



Engineering and Public Works

Includes design budgets







<u>Parkades</u>

Scope: Parkade improvements including:

- Safety and security modernization of the elevator at the Harbourfront Parkade.
- Asset renewal of drainage infrastructure in Harbourfront Parkade.
- Replace existing EV Chargers in Harbourfront Parkade and Port of Nanaimo Centre Parkade with dual head chargers.
- $\bullet \quad \text{Asset renewal of select HVAC systems at Port of Nanaimo Centre Parkade}.$
- Parking Study and Fee Structure Review.

Schedule: 2024 - 2028

Budget: \$2.0M





Facilities



Corporate Facilities

Scope: Facility renewal & improvements at City Hall & Service and Resource Centre (SARC) including:

Repainting the interior and exterior of City Hall, and the interior of SARC.

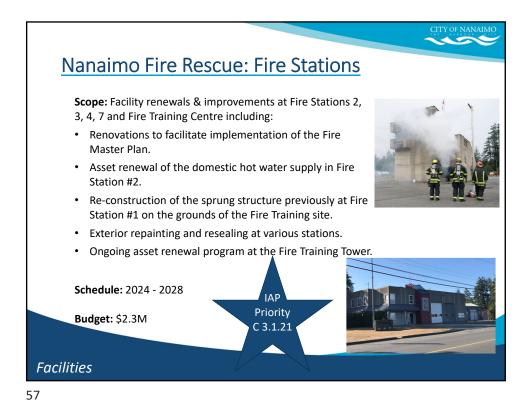
Asset renewal of fire alarm components, access controls, alert systems, and CCTV systems, including expansion of the CCTV.

Renewal of building controls, and recommissioning of SARC HVAC system to improve efficiency.

Schedule: 2024 - 2028

Budget: \$1.5M

Priority
C 1.1.4



Vancouver Island Conference Centre (VICC)

Scope: Asset renewals including

• Safety modernization of both freight elevators
• Fire alarm systems-components
• Flooring replacement
• Audio visual equipment upgrades
• Exterior painting
• Commercial kitchen equipment

Schedule: 2024 - 2028

Budget: \$1.7M

Facility Condition Assessment Program

Scope: The comprehensive Facility Condition Assessment program is in its fifth year, assessing 34 facilities, with a replacement value of more than \$804M.

The collected information is used to inform asset management, project planning, and seek out opportunities for increased energy efficiency and emission reductions.

Schedule: Ongoing

Budget: \$100,000/yr – 2023 & 2024

\$200,000/yr - 2025 to 2028



Facilities

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Project Highlights

Parks, Recreation & Culture







2023 Project Highlights

NAC Boat Removal

• Dismantling of boat water feature

• Replace with rock feature to cover standpipe
NAC Boiler Replacement

• Critical failure of three boilers at NAC

• Replaced with two high efficiency boilers

Parks, Recreation & Culture



Programs & Studies

Annual Programs: 2024 Budgets

- Bleacher and Bench Replacement \$43,250
- Accessibility and Inclusivity \$75,000
- Spray Park Repairs \$29,500
- Trailway Development and Rehabilitation \$157,200





Parks, Recreation & Culture

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Programs & Studies

Annual Programs: 2024 Budgets

- Park Amenities Condition Assessment: \$50,000
- Park Amenities Investigation and Pre-design: \$25,000
- Partners in Parks: \$100,000
- Beach Access Upgrades: \$43,000

Studies

- Cliff McNabb Arena Refrigeration Plant Replacement Options 2025
- Boulevard and Median Resourcing Review 2026



Parks, Recreation & Culture



Westwood Lake Amenity Improvements Ph 2
as per Provisional Budget

Scope: Phase 2 improvements to Westwood Lake Park including new amenity building with universally accessible washrooms, expansion of beach area, shade and additional site comforts.

Schedule: 2023 - 2024

Total Budget: \$3.4M

Parks, Recreation & Culture







Public Art

Scope:

• Temporary Public Art 2024

• Colliery Dam Park

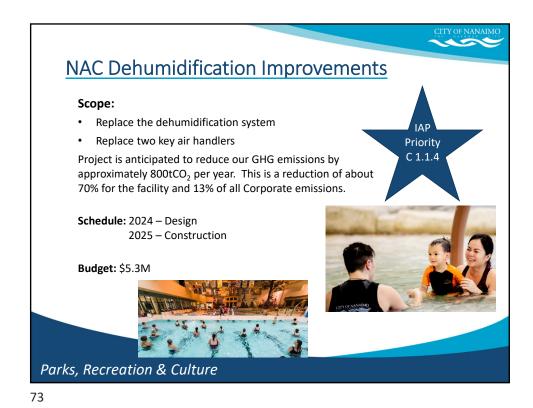
• Old City Quarter

• Urban Design

• Other Opportunities

Budget: \$75,000/year

Parks, Recreation & Culture



Sport Court Redevelopment

Beban Tennis Courts:
Resurfacing Courts 1-6
Schedule: 2024
Budget: \$82,600

Bowen Tennis Courts:
Resurfacing Upper and Lower Courts
Schedule: 2027
Budget: \$80,200







Funding Challenges ENGPW Projects

Budget reductions:

- Drainage Infrastructure Condition Assessment Pgm \$100,000 reduction in 2024 & \$50,000/yr reduction in 2026 - 2028
- Mobility Data Hardware 2024 budget reduced \$40,000
- Pedestrian Crossing Signal Replacement Program 2024 budget reduced \$40,000
- Dover Rd Patching: Dickinson Rd to Brickyard Rd 2024 budget reduced \$100,000

Projects delayed:

Road Condition Survey - \$330,600 delayed from 2025 to 2028

Funding Challenges

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Funding Challenges ENGPW Projects

Projects moved out of years 1 – 5 of project plan:

- Morningside Dr Sidewalk and Median Project \$400,000
- Fourth St Drainage: VIU Malaspina Site \$985,000
- Kenworth Drainage: Shenton Rd to Diver Lake Rd \$830,000

Projects removed from project plan:

- Transit Improvements: Boxwood Rd South of Northfield Rd 2024 budget of \$37,500
- Transit Improvements: Boxwood Rd South of Rosstown Rd 2024 budget of \$37,500

Funding Challenges



Funding Challenges PRC Projects

Projects moved out of years 1 – 5 of project plan:

- Frank Crane Arena Scoreboard (centre ice scoreboard) \$338,500
- Frank Crane Arena Temporary Dry Floor (standard ice surface size 200x85 sport/event court) \$138,700
- Neck Point Parking Lot Paving \$167,900
- E & N Trail Connector to Labieux Rd. \$199,700
- Harewood Centennial Turf Fields Parking Lot Paving \$350,000
- Nanaimo Curling Club Roof and Boilers \$2.1M

Projects delayed and scope reduced:

 Nanaimo Aquatic Centre Play Feature Replacement – delayed from 2024 to 2025 and budget reduced

Funding Challenges

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Other Considerations



Emerging Projects

Major Capital Projects

- Nanaimo Operations Center (NOC) Multi Phases
- Police Operations Building Future Phases
- Waterfront Walkway
- South End Community Center
- Beban Park Facility Redevelopment
- Stewart Ave Complete Street: Terminal Ave to Cypress St

Smaller Scale Projects: ENGPW/PRC

- E & N Trail Lighting ~ \$1.0M
- Pickleball Courts (New) ~ \$700,000
- Lighting of Specific Natural Turf Fields (Beban, Elaine Hamilton, McGirr) ~ \$500,000
- Public Art (New) \$100,000
- Pedestrian Improvements Unallocated increase 2024 funding

Other Considerations

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Emerging Projects

Larger Scale Projects: ENGPW

- Terminal Ave: Commercial St to Stewart Ave (MOTI partnership) ~ \$20.0 \$30.0M
- Wakesiah Ave: Bowen Rd to Fifth St ~ \$20.0M
- Transportation & Utility Upgrades (concurrent with RDN sewer project on Hammond Bay Rd) ~ TBD

Active Transportation Additions: ENGPW

Premium to include active transportation components with existing projects

- Hammond Bay Rd: Rutherford Rd to Turner Rd Utility & Rehab (cycling lane) ~ \$2.0 - \$4.0M
- Third/Fitzwilliam Utility & Road Upgrade (sidewalk & cycling lane) ~ \$1.6M
- Bowen Road Repaying (cycle track) ~ \$1.0M
- Norwell Dr Project (cycle track) ~ \$1.5 \$2.0M

Other Considerations

