



Allison Habkirk
Town Planner

Memo

To: Mayor Krog and Council

From: Allison Habkirk

Date: May 29, 2023

CC: Jake Rudolph, CAO

Re: 2023-2026 Council Strategic Framework

I am pleased to submit to Council the final draft of your 2023-2026 Council Strategic Framework.

As you will recall the Framework was developed through a series of workshops held over the past several months with both Council and Staff. The framework is a set of key focus areas that will guide Council's decision-making and actions throughout the term.

Early on Council considered the comprehensive nature of *City Plan* and the extensive public process that accompanied its development and decided to use *City Plan* as the foundation for its strategic priority setting for this term of office. This led to the development of the Strategic Framework rather than a conventional strategic plan.

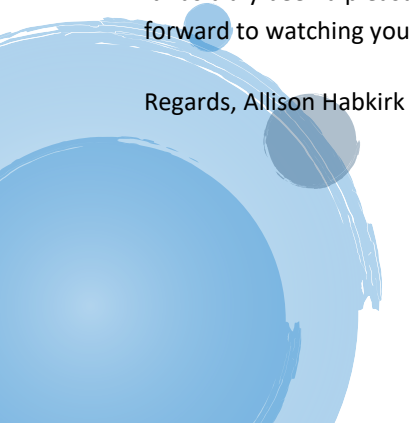
Key to the implementation of the Strategic Framework and *City Plan* is the development of City Plan Action Plans. The process of developing the Action Plans which is currently underway will provide Council with a more comprehensive and thorough priority setting process than would have been possible in a conventional strategic planning process.

In addition to the Action Planning Process, Council is also undertaking a significant capital project planning process which will enable Council to determine capital investments both large and small that will have positive impacts across the city. During the strategic planning workshops Council identified key capital projects which are identified in the Strategic Framework; it is anticipated this list of capital projects will be refined by Council in the coming months.

In addition to the *City Plan* and Capital Projects components the Strategic Framework includes Communicating with the Community and Governance and Corporate Excellence components which highlight the importance of these focus areas to Council.

It has truly been a pleasure working with you and your staff on this unique but entirely appropriate initiative and I look forward to watching your progress over the coming years.

Regards, Allison Habkirk BA MA MPA MCIP



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