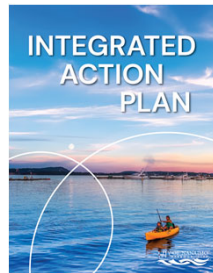


Integrated Action Plan | Introduction

2023-JAN-23



Integration Across Documents



Goal | A
Prosperous
Nanaimo



Policy | C5.2.1

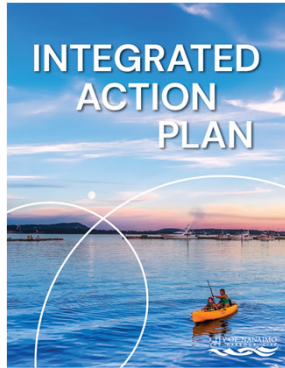


Immediate
Programming
Actions |
C5.2.1 &
C5.2.2



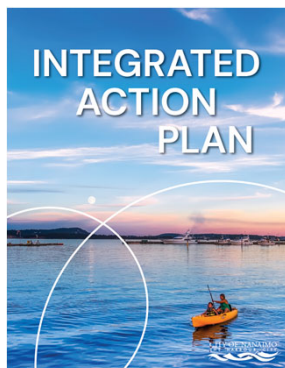
Area of Impact |
Workforce Population
Draft Primary Indicator
| % of population that
are an age likely to be in
the workforce (15-64)

Integrated Action Plan | Introduction



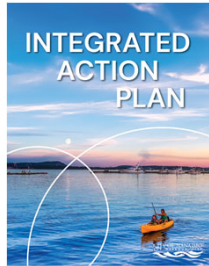
Purpose | Communicate the full breadth of actions the City of Nanaimo may consider undertaking in the ongoing, short, and long term.

Integrated Action Plan | Introduction



- City-led actions brought by all City Departments
- Support integration and interdepartmental communication
- Leverage opportunity, efficient investment & maximize community benefit

Integrated Action Plan | Introduction



DOCUMENT STRUCTURE

Part A

Part B

Part C



5 CITY GOALS

<p>A GREEN NANAIMO: RESILIENT & REGENERATIVE ECOSYSTEMS</p>	<p>A CONNECTED NANAIMO: EQUITABLE & ACCESS & MOBILITY</p>	<p>A HEALTHY NANAIMO: COMMUNITY WELLBEING & LIVABILITY</p>	<p>AN EMPOWERED NANAIMO: RECONCILIATION, REPRESENTATION & INCLUSION</p>	<p>A PROSPEROUS NANAIMO: THRIVING & RESILIENT ECONOMY</p>
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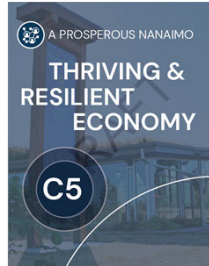
35 CITY PLAN POLICY TOPIC AREAS

C1.1 Greenhouse Gas Emissions Reduction C1.2 Climate Adaptation & Hazard Mitigation C1.3 Urban Tree Canopy (Natural Areas, & Open Space) C1.4 Healthy Watersheds C1.5 Parks, Streets & Recreational Services C1.6 Solid Waste Management C1.7 Overhead Lines C1.8 Street Lighting & Dark Skies	C2.1 Connected Communities C2.2 Sprinkled Walk, Bike, Car, & Transit Networks C2.3 Recreational Trails C2.4 Safe Mobility (Vision Zero) C2.5 Complete Streets	C3.1 Community Safety & Security C3.2 Affordable Housing C3.3 Intergenerational Living C3.4 Food Security C3.5 Emergency Management C3.6 Recreation, Culture, & Heritage	C4.1 Parks & Recreation C4.2 Early & Inclusive C4.3 Access for All C4.4 Senior Access & Engagement C4.5 Culture C4.6 Archaeology & Heritage C4.7 Public Art Projects & Programs C4.8 Community Events, Festivals, Gatherings, & Celebrations C4.9 Incident & Park Amenity Management C4.10 Historical Use & Preservation	C5.1 Investment Capital C5.2 Human, Social, & Cultural Capital C5.3 Business Development C5.4 Innovation & Technology C5.5 Smart Mobility & Transportation C5.6 Tourism
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Integrated Action Plan | Introduction

Integrated Action Plan | Introduction

SAMPLE SECTION



C5.1 ECONOMIC CAPITAL

CITY PLAN	ROLES
<p>C5.1 Economic Capital</p> <p>SUPPORTING DOCUMENTS</p> <ul style="list-style-type: none"> Economic Development Strategy 	<p>WHAT THE CITY DOES</p> <ul style="list-style-type: none"> Adds and updates strategic infrastructure to support the economy such as facilities, roads and utilities. Designates land for business and industrial activity Communicates city plans and priorities to developers and investors and provides timely approvals of development applications Provides a vision for the community through the City Plan process to help steer growth and investment in infrastructure. <p>WHAT OTHERS DO</p> <ul style="list-style-type: none"> Contribute to funding and building infrastructure (senior government, developers) Strategically expand facilities and programs (DFO, VSL, other major employers)

Integrated Action Plan | Introduction

SAMPLE SECTION



ECONOMIC CAPITAL AT A GLANCE: AREAS OF FOCUS

<p>Continue to invest and revitalize the downtown</p>	<p>Position Nanaimo as the transportation and logistics hub for Vancouver Island</p>	<p>Develop a Health Care Centre of Excellence</p>
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Why? The downtown core is the City's 'primary urban node'. It is the heart of the community and the focal point for cultural, business, government and shopping and dining. The goal is to create a vibrant and prosperous downtown.

Why? Nanaimo has a competitive advantage over other communities on Vancouver Island as a centrally located, deep sea port with excellent marine, rail and air connections.

Why? Centralizing health care services for residents of Vancouver Island north of the Malaspina Peninsula will create significant employment in the City and provide a high level of care for residents and make Nanaimo an even more attractive place to live, work and play.

How we plan to do this:

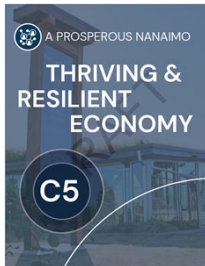
- There are a broad range of public and private sector investment occurring in the downtown core including:
 - Downtown Transit Hub
 - Commercial Street Revitalization
 - Redevelopment of key sites (Lamb, Arts, South, Millport Drive)
 - Commercial Street Nightmarket
- Develop and implement a Transportation and Logistics Strategy with a long-term, multi-modal perspective (transportation, economic, demographic and technological future)
- Develop and implement a Health Care Strategy

How we plan to do this:

- Advocate for new health care activities and care at Nanaimo Regional General Hospital
- Work with Nanaimo Regional General Hospital and Vancouver Island University to establish a medical school in Nanaimo.

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SAMPLE SECTION



ECONOMIC CAPITAL PROGRAMMING ACTIONS

ONGOING REGULAR & REPEATED ACTIONS

Ref	Program	Connected City Plan Policies
	Continue to manage the Revitalization Tax Exemption Programs for the downtown core and for hotels.	► C5.15
	Work with the Nanaimo Medical Staff Association, Nanaimo Foundation, the Nanaimo Hospital Foundation, and other philanthropic organizations to secure health care supports in the region (e.g. nurses, specialized care services, health support workers).	► C5.16

IMMEDIATE 0 - 5 YEARS

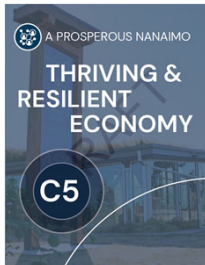
Ref	Program	Connected City Plan Policies
	Review the Revitalization Tax Exemption Programs for the downtown core and for hotels and consider new opportunities.	► C5.15
	Implement the actions of the Mayor's 100 Day Strategic Plan (2018-2020) which has the intention of addressing goals and needs over the next 10 years.	► C5.12
	Research and communicate existing transit use and demand that will improve the government's ability to ensure appropriate supply-demand balance.	► C5.15
	Advocate for new hotels and a new 200+ room hotel facility at NRGD to meet the needs of the downtown core and the province.	► C5.16
	Work with the British Columbia General Hospital and Vancouver Island University to ensure the development of a new hospital in Nanaimo.	► C5.16
	Coordinate a Transportation and Logistics Strategy with a focus on Data Platform for the business region, with a long-term, multi-modal perspective that positions Nanaimo towards a healthy economic, demographic, and technological future.	► C5.17

FUTURE BEYOND 5 YEARS

No programming actions currently identified for this time period.

Integrated Action Plan | Introduction

SAMPLE SECTION



ECONOMIC CAPITAL PROJECT ACTIONS

ONGOING REGULAR & REPEATED ACTIONS

No project actions currently identified for this time period.

IMMEDIATE 0 - 5 YEARS

Ref	Project	Connected City Plan Actions
	Continue to work on the phased development of First Drive SE (economic, housing, addition, and disposition of the property to enable a significant residential development). Complete an assessment for Stage 1 of First Drive.	► C5.2
	Support the development of the Departure Bay section of the waterfront (balancing and ensuring the full economic impacts of the development are leveraged). Obtain approval of Election for Departure Bay section.	► C5.14
	Work with the Business Plan Authority in progressing development along Stewart Ave (Downtown Channel) to enhance the vibrancy of the waterfront (housing and investment in the downtown core) and support development.	► C5.14

FUTURE BEYOND 5 YEARS

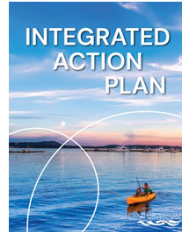
No project actions currently identified for this time period.

Integrated Action Areas (See the below sections to see related actions)

Timelines



Adopted
2022-JUL-04



Spring 2023

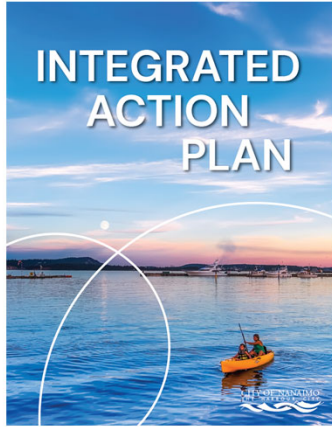


Summer 2023

Proposed Next Steps

City Plan IAP and Monitoring Review		Proposed Date
C1 & C2	A Green Nanaimo actions A Connected Nanaimo actions	GPC – March 13
C3	A Healthy Nanaimo actions An Empowered Nanaimo actions	GPC – April 24
C4, C5, D, E	A Prosperous Nanaimo actions, City Structure and Taking Action AND draft Monitoring Strategy Introduction	GPC – May 8
	Completed draft Integrated Action Plan and Monitoring Strategy	GPC – May 29

* Extra meetings can be scheduled if needed to ensure we have a final draft by May



QUESTIONS?