

CITY OF NANAIMO

BYLAW NO. 7359

A BYLAW TO CONFIRM AND ADOPT THE FINANCIAL PLAN

---

The Municipal Council of the City of Nanaimo in open meeting assembled, ENACTS AS FOLLOWS:

1. Title

This Bylaw may be cited as the “Financial Plan Bylaw 2022 No. 7359”.

2. Schedule “A” attached hereto and forming part of this Bylaw is hereby adopted and is the Financial Plan for the City of Nanaimo for the period 2023-JAN-01 to 2027-DEC-31.

3. The various items of expenditure set forth in Schedule “A” are hereby authorized.

4. Schedule “B” attached hereto and forming part of this Bylaw is hereby adopted and is the Statement of Revenue Objectives & Policies for the City of Nanaimo for the period 2023-JAN-01 to 2027-DEC-31.

5. The Financial Plan may be amended in the following manner:

(a) Funds may be reallocated in accordance with the City of Nanaimo's management policy on budget transfers.

(b) The Director of Finance may transfer unexpended appropriations to Reserve Funds or Reserve Accounts for future expenditures.

PASSED FIRST READING: 2022-DEC-19

PASSED SECOND READING: 2022-DEC-19

PASSED THIRD READING: 2022-DEC-19

ADOPTED: \_\_\_\_\_

---

MAYOR

---

CORPORATE OFFICER

**Schedule A**  
**City of Nanaimo**  
**2023 - 2027 Financial Plan**

	2023	2024	2025	2026	2027
Revenues:					
Revenue from Property Value Taxes	141,877,793	152,719,567	161,865,371	168,220,705	172,724,839
Revenue from Parcel Taxes	204,265	207,076	209,936	55,191	-
Revenue from Fees & Charges	58,550,853	60,597,421	63,999,886	65,550,807	66,918,916
Revenue from Other Sources	35,660,304	27,403,737	33,885,606	27,187,010	27,521,227
	236,293,215	240,927,801	259,960,799	261,013,713	267,164,982
Expenses:					
General Operating Expenditures	161,039,357	169,571,820	174,479,597	179,581,283	182,562,950
Sanitary Sewer Operating Expenditure:	5,247,180	5,176,985	5,270,291	5,318,468	5,413,286
Waterworks Operating Expenditures	12,586,119	12,647,455	13,269,134	13,011,292	13,212,656
Interest Payment on Municipal Debt	2,232,114	2,274,208	2,235,107	2,151,218	1,550,726
Amortization	31,365,838	32,217,437	33,074,608	33,916,249	35,469,781
Annual Surplus/Deficit	23,822,607	19,039,896	31,632,062	27,035,203	28,955,583
Add back:					
Amortization	31,365,838	32,217,437	33,074,608	33,916,249	35,469,781
Capital Expenditures					
General Capital Expenditures	40,228,574	24,956,842	33,142,145	28,587,955	28,188,868
Sanitary Sewer Capital Expenditures	5,305,329	9,746,637	6,608,642	6,085,711	3,000,830
Waterworks Capital Expenditures	17,752,638	16,812,613	8,438,016	15,042,480	19,414,426
Proceeds from Municipal Borrowing	(4,993,150)	-	-	-	-
Principal Payment on Municipal Debt	5,016,369	5,291,915	5,455,450	5,563,081	4,643,896
Transfers between Funds:					
Transfers to/(from) Accumulated Surplus	(8,121,315)	(5,550,674)	11,062,417	5,672,225	9,177,344
Financial Plan Balance	-	-	-	-	-

**Schedule B**  
**City of Nanaimo**  
**Statement of Revenue Objectives & Policies**

1. Proportion of revenue by source

Property taxes

- The City of Nanaimo will attempt to keep the proportional share of revenue from property taxes at a level similar to the average of comparable municipalities.
- Where new sources of revenue are made available to the City from senior governments, wherever possible these revenues will be used to reduce dependency on property taxation revenue.

Parcel taxes

- Parcel taxes will be used whenever Council determines that they are more appropriate than property taxes.

Fees & Charges

- Wherever possible, fees & charges will be used to assign costs to those who benefit from the service provided. The proportion of the costs recovered by fees and charges will vary with the nature of the service provided.

Proceeds of borrowing

- Borrowing will be considered when determining the funding sources of large capital projects that provide benefits to taxpayers over a long period of time (20 years or more).
- Council will consider a policy to identify an appropriate level of debt for the community.

Other sources of revenue

- The City will continue to seek other sources of revenue in order to reduce reliance on property taxes.
- The City will consider hydroelectric power generation where practical and environmentally supportable.

2. Distribution of property taxes among the classes

- The City of Nanaimo will maintain the percentage of property taxes received from residential taxpayers at a level comparable to the average of similar municipalities.
- The City will attempt, over time, to reduce the commercial tax rate to the average of all BC municipalities.
- Between 2009 and 2013, the light and major industrial tax rates were reduced to the same level as the commercial tax rate.

3. Permissive Tax Exemptions

- The City of Nanaimo believes that Permissive Tax Exemptions are an appropriate way to recognize the value of the services provided to the community by non-profit organizations.
- Permissive Tax Exemption requests will be reviewed by the Finance and Audit Committee based on policies and guidelines approved by Council. The Committee will make recommendations to Council.
- Permissive Tax Exemptions will be reviewed at least every three years to ensure that the organization and property still meets the criteria established by Council.

4. Revitalization Tax Exemptions

- The City of Nanaimo believes that Revitalization Tax Exemptions are an appropriate tool to assist the City in realizing its strategic objectives.
- The City can exempt municipal taxes for up to ten years for projects undertaken by landowners, where the project meets defined objectives of a City strategy.
- Recipients of exemptions must enter into a Revitalization Tax Exemption Agreement with the City.
- Every Revitalization Tax Exemption must be approved by Council.