2021 – 2025 Reserve Balances



The City's reserves are provided in the following framework:

- Financial Stability Reserves reserves to mitigate specific risks or provide funding for future costs.
- Equipment Reserves reserves that provide funding for equipment replacement.
- Infrastructure Reserves these reserves are the primary funding source for infrastructure renewal.
- Parking Reserves provide funding for renewal or upgrades to parking infrastructure/amenities or parking studies.

- Property Acquisition Reserves reserves for the purchase and sale of land.
- Strategic Reserves provide funding for strategic initiatives and investment identified by Council.
- Other Reserves reserves that fulfil either a specific administrative function comply with a bequest or are for short-term purposes.
- Developer Cost Charges Reserves specific reserves with contributions from developers to fund specific infrastructure projects required due to growth.

	2021	2022	2023	2024	2025
Financial Stability Reserves	20,880,825	20,762,538	20,168,485	20,068,485	20,073,941
Equipment Reserves	7,316,798	7,986,298	9,353,979	12,344,326	13,371,664
Infrastructure Reserves	63,698,731	62,747,546	65,802,949	62,329,281	70,762,032
Parking Reserves	1,107,857	1,085,107	1,484,386	1,113,658	1,473,763
Property Acquisition Reserves	7,264,589	7,461,028	7,660,414	7,825,695	7,993,455
Strategic Reserves	10,360,274	9,181,518	10,285,987	11,650,587	13,239,162
Other Reserves	1,272,141	1,133,100	1,043,344	1,003,632	984,509
Development Cost Charges (DCC) Reserves	55,168,952	51,632,288	52,019,857	51,649,639	55,965,861
Total Reserves	167,070,167	161,989,423	167,819,401	167,985,303	183,864,387

	2021	2022	2023	2024	2025
FINANCIAL STABILITY RESERVES					
GENERAL FUND					
General Financial Stability Reserve	17,689,135	15,200,329	15,200,329	15,200,329	15,200,329
Additions	-	-	-	-	-
Withdrawals	2,488,806	-	-	-	-
Balance @ December 31	15,200,329	15,200,329	15,200,329	15,200,329	15,200,329
RCMP Contract Reserve	2,008,433	1,533,433	1,426,558	1,426,558	1,426,558
Additions	-	-	-	-	-
Withdrawals	475,000	106,875	-	-	-
Balance @ December 31	1,533,433	1,426,558	1,426,558	1,426,558	1,426,558
Sanitation Levelling Reserve	774,008	746,008	734,596	140,543	40,543
Additions	-	-	-	-	5,456
Withdrawals	28,000	11,412	594,053	100,000	-
Balance @ December 31	746,008	734,596	140,543	40,543	45,999
Snow and Ice Control Reserve	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Additions	-	-	-	-	-
Withdrawals	-	-	-	-	-
Balance @ December 31	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Total General Fund Financial Stability Reserves	18,679,770	18,561,483	17,967,430	17,867,430	17,872,886
SANITARY SEWER FUND					
Sewer Financial Stability Reserve	500,000	500,000	500,000	500,000	500,000
Additions	-	-	-	-	-
Withdrawals	-	-	-	-	-
Balance @ December 31	500,000	500,000	500,000	500,000	500,000
Total Sewer Fund Financial Stability Reserves	500,000	500,000	500,000	500,000	500,000
WATER FUND					
Water Financial Stability Reserve	1,701,055	1,701,055	1,701,055	1,701,055	1,701,055
Additions	-	-	-	-	-
Withdrawals	4 764 677	- 4 701 075	4 704 075	- 1 701 075	4 704 075
Balance @ December 31	1,701,055	1,701,055	1,701,055	1,701,055	1,701,055
Total Water Fund Financial Stability Reserves	1,701,055	1,701,055	1,701,055	1,701,055	1,701,055
Total Financial Stability Reserves	20,880,825	20,762,538	20,168,485	20,068,485	20,073,941

		2021	2022	2023	2024	2025
EQUIPMENT RESERVES						
GENERAL FUND						
Cart Replacement Reserve	Statutory	-	-	-	1,033,755	2,083,017
Additions		-	-	1,033,755	1,049,262	1,065,001
Withdrawals		-	-	-	-	-
Balance @ December 31		-	-	1,033,755	2,083,017	3,148,018
Copier Replacement Reserve	Statutory	382,026	389,044	386,614	391,386	389,589
Additions		17,018	17,170	18,372	19,303	25,792
Withdrawals		10,000	19,600	13,600	21,100	49,300
Balance @ December 31		389,044	386,614	391,386	389,589	366,081

		2021	2022	2023	2024	2025
EQUIPMENT RESERVES (continued)						
Information Technology Reserve	Statutory	1,177,722	694,944	1,004,586	871,693	1,484,322
Additions		736,772	749,692	765,807	784,179	804,611
Withdrawals		1,219,550	440,050	898,700	171,550	740,100
Balance @ December 31		694,944	1,004,586	871,693	1,484,322	1,548,833
Equipment Depreciation Reserve	Statutory	4,646,292	5,502,287	5,809,165	6,275,743	7,610,916
Additions		2,277,995	2,370,878	2,524,578	2,802,673	2,869,863
Withdrawals		1,422,000	2,064,000	2,058,000	1,467,500	2,943,200
Balance @ December 31		5,502,287	5,809,165	6,275,743	7,610,916	7,537,579
Total Equipment Reserves		6,582,560	7,196,594	8,568,749	11,563,958	12,596,567

		2021	2022	2023	2024	2025
INFRASTRUCTURE RESERVES						
GENERAL FUND						
Brechin Boat Ramp Reserve		120,776	123,610	147,521	171,504	195,554
Additions		2,834	23,911	23,983	24,050	24,107
Withdrawals		-	-	-	-	-
Balance @ December 31		123,610	147,521	171,504	195,554	219,661
Cemetery Care Reserve	Statutory	600,988	610,988	620,988	630,988	640,988
Additions		10,000	10,000	10,000	10,000	10,000
Withdrawals		-	-	-	-	-
Balance @ December 31		610,988	620,988	630,988	640,988	650,988
Community Works Reserve	Statutory	10,830,520	6,543,574	9,801,387	12,515,044	7,452,093
Additions		4,170,474	4,162,813	4,380,977	148,639	102,433
Withdrawals		8,457,420	905,000	1,667,320	5,211,590	1,246,500
Balance @ December 31		6,543,574	9,801,387	12,515,044	7,452,093	6,308,026
Facility Development Reserve	Statutory	2,099,761	1,560,168	2,093,467	1,491,506	1,783,104
Additions		642,707	1,213,444	1,224,794	1,234,468	1,248,398
Withdrawals		1,182,300	680,145	1,826,755	942,870	1,294,825
Balance @ December 31		1,560,168	2,093,467	1,491,506	1,783,104	1,736,677
General Capital		2,929,201	2,783,026	1,283,026	1,283,026	1,283,026
Additions		-	-	-	-	-
Withdrawals		146,175	1,500,000	-	-	-
Balance @ December 31	6	2,783,026	1,283,026	1,283,026	1,283,026	1,283,026
General Asset Mgmt. Reserve	Statutory	5,136,702	6,779,980	5,137,754	4,528,239	3,780,265
Additions		8,821,553	9,935,568	9,918,805	9,908,700	9,880,903
Withdrawals		7,178,275	11,577,794	10,528,320	10,656,674	12,867,014
Balance @ December 31	Ctatutes:	6,779,980	5,137,754	4,528,239	3,780,265	794,154
NDSS Community Field Mtce	Statutory	94,799	128,961	163,635	198,829	234,551
Additions Withdrawals		34,162	34,674	35,194	35,722	36,258
Balance @ December 31		128,961	163,635	198,829	234,551	270,809
paratice @ December 31		120,301	103,033	130,029	234,351	270,009

		2021	2022	2023	2024	2025
INFRASTRUCTURE RESERVES (continued)						
Piper Park Reserve		74,667	88,717	102,628	116,393	130,007
Additions		14,050	13,911	13,765	13,614	13,451
Withdrawals			-	-	-	-
Balance @ December 31		88,717	102,628	116,393	130,007	143,458
VICC Reserve		780,182	669,982	425,692	274,812	242,112
Additions		-	-	-	-	-
Withdrawals		110,200	244,290	150,880	32,700	85,150
Balance @ December 31		669,982	425,692	274,812	242,112	156,962
Total General Fund Infrastructure Reserves		21,227,310	21,556,158	23,307,183	19,282,138	18,983,434
SANITARY SEWER FUND						
Sewer Operating Reserve		16,842,033	12,658,361	10,137,451	8,974,441	8,783,869
Additions		1,520,463	1,416,590	1,413,440	1,363,928	1,304,519
Withdrawals		5,704,135	3,937,500	2,576,450	1,554,500	1,875,150
Balance @ December 31		12,658,361	10,137,451	8,974,441	8,783,869	8,213,238
Sewer Asset Mgmt. Reserve	Statutory	3,441,257	2,324,287	3,830,736	4,923,630	4,476,363
Additions		2,596,523	2,931,504	2,950,854	2,955,660	2,964,002
Withdrawals		3,713,493	1,425,055	1,857,960	3,402,927	1,396,149
Balance @ December 31		2,324,287	3,830,736	4,923,630	4,476,363	6,044,216
Total Sewer Fund Infrastructure Reserves		14,982,648	13,968,187	13,898,071	13,260,232	14,257,454
WATER FUND						
Water Reserve		25,333,581	21,602,549	21,022,505	20,711,941	22,393,375
Additions		8,667,205	9,607,926	10,578,526	11,624,614	12,727,740
Withdrawals		12,398,237	10,187,970	10,889,090	9,943,180	5,356,510
Balance @ December 31		21,602,549	21,022,505	20,711,941	22,393,375	29,764,605
Water Asset Mgmt. Reserve	Statutory	7,604,781	5,886,224	6,200,696	7,885,754	7,393,536
Additions		3,735,844	3,725,392	3,740,277	3,749,157	3,748,195
Withdrawals		5,454,401	3,410,920	2,055,219	4,241,375	3,385,192
Balance @ December 31		5,886,224	6,200,696	7,885,754	7,393,536	7,756,539
Total Water Fund Infrastructure Reserves		27,488,773	27,223,201	28,597,695	29,786,911	37,521,144
Total Infrastructure Reserves		63,698,731	62,747,546	65,802,949	62,329,281	70,762,032

		2021	2022	2023	2024	2025
PARKING RESERVES						
GENERAL FUND						
Fitzwilliam St Parking Reserve		142,868	142,868	142,868	142,868	142,868
Additions		-	-	-	-	-
Withdrawals		-	-	-	-	-
Balance @ December 31		142,868	142,868	142,868	142,868	142,868
General Parking Reserve	Statutory	1,040,669	796,877	771,605	1,168,324	794,998
Additions		13,679	409,728	401,969	391,074	379,568
Withdrawals		257,471	435,000	5,250	764,400	22,100
Balance @ December 31		796,877	771,605	1,168,324	794,998	1,152,466

	2021	2022	2023	2024	2025
PARKING RESERVES (continued)					
Old City Neighbourhood Reserve Statutory	165,628	168,112	170,634	173,194	175,792
Additions	2,484	2,522	2,560	2,598	2,637
Withdrawals	-	-	-	-	-
Balance @ December 31	168,112	170,634	173,194	175,792	178,429
Total Parking Reserves	1,107,857	1,085,107	1,484,386	1,113,658	1,473,763

		2021	2022	2023	2024	2025
PROPERTY ACQUISITION RESERVES						
GENERAL FUND						
Parkland Dedication Reserve	Statutory	1,126,691	596,314	692,729	790,590	852,824
Additions		99,645	96,415	97,861	62,234	63,167
Withdrawals		630,022	-	-	-	-
Balance @ December 31		596,314	692,729	790,590	852,824	915,991
Property Acquisition Reserve	Statutory	3,440,266	3,491,870	3,544,248	3,597,412	3,651,373
Additions		51,604	52,378	53,164	53,961	54,771
Withdrawals		-	-	-	-	-
Balance @ December 31		3,491,870	3,544,248	3,597,412	3,651,373	3,706,144
Property Sales Reserve	Statutory	3,129,463	3,176,405	3,224,051	3,272,412	3,321,498
Additions		46,942	47,646	48,361	49,086	49,822
Withdrawals		-	-	-	-	-
Balance @ December 31		3,176,405	3,224,051	3,272,412	3,321,498	3,371,320
Total Property Acquisition Reserves		7,264,589	7,461,028	7,660,414	7,825,695	7,993,455

		2021	2022	2023	2024	2025
STRATEGIC RESERVES						
GENERAL FUND						
Housing Legacy Reserve	Statutory	2,973,608	2,878,872	2,997,618	3,118,145	3,240,480
Additions		81,067	118,746	120,527	122,335	124,170
Withdrawals		175,803	-	-	-	-
Balance @ December 31		2,878,872	2,997,618	3,118,145	3,240,480	3,364,650
Emission Reduction Reserve	Statutory	513,697	171,798	221,224	271,391	322,311
Additions		51,603	49,426	50,167	50,920	51,683
Withdrawals		393,502	-	-	-	-
Balance @ December 31		171,798	221,224	271,391	322,311	373,994
Special Initiatives Reserve		12,195,731	5,505,004	4,347,604	3,910,104	3,709,604
Additions		-	-	-	-	-
Withdrawals		6,690,727	1,157,400	437,500	200,500	-
Balance @ December 31		5,505,004	4,347,604	3,910,104	3,709,604	3,709,604
Strategic Infrastructure Reserve	Statutory	4,025,304	1,051,426	727,664	1,962,691	3,216,244
Additions		477,792	1,709,494	2,135,027	2,153,553	2,172,356
Withdrawals		3,451,670	2,033,256	900,000	900,000	900,000
Balance @ December 31		1,051,426	727,664	1,962,691	3,216,244	4,488,600

		2021	2022	2023	2024	2025
STRATEGIC RESERVES (continued)						
Strategic Partnerships Reserve		200,043	200,043	200,043	200,043	200,043
Additions		-	-	-	-	-
Withdrawals		-	-	-	-	-
Balance @ December 31		200,043	200,043	200,043	200,043	200,043
Sustainability Reserve	Statutory	420,880	553,131	687,365	823,613	961,905
Additions		132,251	134,234	136,248	138,292	140,366
Withdrawals		-	-	-	-	-
Balance @ December 31		553,131	687,365	823,613	961,905	1,102,271
Total Strategic Reserves		10,360,274	9,181,518	10,285,987	11,650,587	13,239,162

		2021	2022	2023	2024	2025
OTHER RESERVES						
GENERAL FUND						
Casino Reserve		1,243,375	426,442	426,442	426,442	426,442
Additions		-	-	-	-	-
Withdrawals		816,933	-	-	-	-
Balance @ December 31		426,442	426,442	426,442	426,442	426,442
Prior Year Cfwds Reserve		5,411,586	-	-	-	-
Additions		-	-	-	-	-
Withdrawals		5,411,586	-	-	-	-
Balance @ December 31		-	-	-	-	-
911 Reserve	Statutory	1,596,058	428,976	283,684	187,583	141,431
Additions		63,509	54,708	53,899	53,848	54,341
Withdrawals		1,230,591	200,000	150,000	100,000	80,000
Balance @ December 31		428,976	283,684	187,583	141,431	115,772
Knowles Estate Reserve	Statutory	410,565	416,723	422,974	429,319	435,759
Additions		6,158	6,251	6,345	6,440	6,536
Withdrawals		-	-	-	-	-
Balance @ December 31		416,723	422,974	429,319	435,759	442,295
Total General Fund Other Reserves		1,272,141	1,133,100	1,043,344	1,003,632	984,509
Total Other Reserves		1,272,141	1,133,100	1,043,344	1,003,632	984,509

		2021	2022	2023	2024	2025
DEVELOPMENT COST CHARGES RESERVE						
GENERAL FUND						
DCC - City DCC - City Wide Roads	Statutory	12,143,117	13,398,523	10,816,972	12,019,505	10,262,535
Additions		2,127,974	2,764,049	3,399,730	3,395,602	3,392,456
Withdrawals		872,568	5,345,600	2,197,197	5,152,572	2,058,197
Balance @ December 31		13,398,523	10,816,972	12,019,505	10,262,535	11,596,794
DCC - City Wide Drainage	Statutory					
Opening Balance		11,462,664	8,038,618	7,571,214	6,974,013	4,322,170
Loan Receivable from Sewer		4,010,011	6,601,752	6,411,966	6,089,829	7,403,708
Revised Opening Balance		15,472,675	14,640,370	13,983,180	13,063,842	11,725,878
Additions		284,135	262,810	252,402	250,754	235,564
Internal Borrowing						
To Sewer DCC Reserve		2,876,819	171,500	44,550	1,724,800	445,500
Repayment from Sewer Reserve		285,078	361,286	366,687	410,921	465,179
Withdrawals		1,116,440	920,000	1,171,740	1,588,718	121,790
Closing Balance		8,038,618	7,571,214	6,974,013	4,322,170	4,455,623
Loan Receivable from Sewer		6,601,752	6,411,966	6,089,829	7,403,708	7,384,029
Balance @ December 31		14,640,370	13,983,180	13,063,842	11,725,878	11,839,652
DCC - City Wide Parks	Statutory	1,568,712	1,197,586	1,713,499	2,361,638	3,019,499
Additions		391,275	515,913	648,139	657,861	667,729
Withdrawals		762,401	-	-	-	-
Balance @ December 31		1,197,586	1,713,499	2,361,638	3,019,499	3,687,228
Total General Fund Development Cost Charges Reserves		29,236,479	26,513,651	27,444,985	25,007,912	27,123,674
SANITARY SEWER FUND						
DCC - City Wide Sewer	Statutory	3,459,401	3,440,459	3,143,456	949,800	1,364,209
Additions		646,062	841,942	1,021,634	1,008,389	1,007,862
Withdrawals		665,004	1,138,945	3,215,290	593,980	1,493,003
Balance @ December 31		3,440,459	3,143,456	949,800	1,364,209	879,068
Total Sanitary Sewer Fund Development Cost Charges		3,440,459	3,143,456	949,800	1,364,209	879,068
WATER FUND						
DCC - City Wide Water	Statutory	6,441,363	5,900,685	5,847,120	4,115,263	3,300,923
Additions		193,923	223,515	244,240	225,285	213,388
Withdrawals		734,601	277,080	1,976,097	1,039,625	997,263
Balance @ December 31		5,900,685	5,847,120	4,115,263	3,300,923	2,517,048
DCC - Water Supply	Statutory	17,666,436	16,591,329	16,128,061	19,509,809	21,976,595
Additions		2,124,893	2,736,732	3,381,748	3,425,286	3,469,476
Withdrawals		3,200,000	3,200,000	-	958,500	-
Balance @ December 31		16,591,329	16,128,061	19,509,809	21,976,595	25,446,071
Total Water Fund Development Cost Charges Reserves		22,492,014	21,975,181	23,625,072	25,277,518	27,963,119
Total Development Cost Charges Reserves		55,168,952	51,632,288	52,019,857	51,649,639	55,965,861