



Ministry of  
Public Safety and  
Solicitor General

## **PREAMBLE**

The **Office of Crime Reduction and Gang Outreach (OCR-GO)** supports community-based efforts to enhance wellbeing and safety by promoting the use of best practices, supporting operational community safety initiatives, prioritizing issues and communities, and conducting research that informs evidence-based decision making.

The OCR-GO is providing grants of up to \$30,000 to support the creation or enhancement of Situation Tables in British Columbia in order to promote the adoption and implementation of best practices by community safety partners.

**Situation Tables** are frontline, multi-sector collaborations that enable public safety, health, and social service agencies to proactively identify and rapidly mitigate the underlying risks associated with criminal offending, victimization, and personal crisis or trauma (e.g., overdose, eviction, etc.) by connecting vulnerable people to the services they need.

Situation Tables focus on vulnerable people who, due to a clustering of risk factors that cross the mandates of multiple agencies and the nature of their recent interactions with participating agencies, are considered to be living with acutely elevated risk. When properly implemented, Situation Tables have the ability to make real and tangible improvements in the wellbeing and safety of vulnerable people and the communities in which they reside.

## **FUNDING OBJECTIVE**

This funding is available to help community safety and wellbeing partners to create new, or enhance existing, Situation Tables that are capable of responding quickly to risks that span the public safety, social service, and health sectors.

## **FUNDING CRITERIA**

The funding will be provided to projects that meet the following criteria:

- ❖ Demonstrate a clear need for a Situation Table in their community;
- ❖ Provide evidence of multi-sector support for the proposed Situation Table (e.g., letter(s) of support/memorandum of understanding from relevant public safety, health, and social service partners);
- ❖ Contain a clear description of activities, deliverables/milestones, risks, and objectives; and
- ❖ Contain a reasonable and detailed budget.

## **ELIGIBILITY**

Qualifying agencies can include Indigenous and local governments, community-based non-profit organizations, school districts, health authorities, and police departments/detachments.



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## CONTACT INFORMATION

If you require assistance with your application or have questions, please contact:

Maja Langrish, Policy Analyst at Office of Crime Reduction and Gang Outreach

Email: [Maja.Langrish@gov.bc.ca](mailto:Maja.Langrish@gov.bc.ca)

Phone: 236-468-323



1. APPLICANT INFORMATION

Project Title: Nanaimo Situation Table

Legal Name of Applicant Agency: Nanaimo Situation Table

Mailing Address: 303 Prideaux Street

Suite Number: Click or tap here to enter text. City/Town: Nanaimo

Province: British Columbia Postal Code: V9R2N3

Physical Location (if different from mailing address): Click or tap here to enter text.

Contact Person: Constable Josh Waltman

Alternate Contact: Insp Lisa Fletcher

Telephone: 250-616-1847 Fax Number: 250-755-3152

E-Mail: Joshua.waltman@rcmp-grc.gc.ca

Type of Organization

<input checked="" type="checkbox"/>	Indigenous or Local Government	<input type="checkbox"/>	Community Based Non-Profit Organization
<input checked="" type="checkbox"/>	Law Enforcement	<input type="checkbox"/>	School District
<input type="checkbox"/>	Health Authority	<input checked="" type="checkbox"/>	Other: City of Nanaimo

2. BACKGROUND

2.a Context

- Identify the community safety issues motivating this application and what is currently being done to address them.
- Identify any barriers to action that are currently preventing community safety partners from responding to the identified issues.

*Include any relevant stats or facts that establish the emergence or existence of the issues identified.*

The citizens of the City of Nanaimo and the surrounding area has been significantly impacted by the Opioid Addiction Crisis, significant increase in individuals experiencing Mental Health related issues and increase in calls for service related to issues of involving vulnerably housed individuals.

The rate of unintentional illicit drug toxicity deaths has increased by approximately 10% from 2019 and is among the highest 5 communities by population in BC.

In 2018, Nanaimo had the largest tent cities in BC, and it included several vulnerable sub-populations including families, children in care, and women who were sexually exploited. Despite efforts and intention to assist these individuals, the community lacked a coordinated approach by our community resources.

The late fall 2018/2019 brought about the coordinated efforts of Provincial partners to establish 2 temporary supportive housing sites for residents of the disbanded tent city. The complexity of the challenges facing many of our vulnerable community members led to the creation of the Health Housing Task Force which was an inter-agency leadership table that met for 18 months to develop a Health and Housing Action Plan responsive to current community needs. The Action Plan was recently approved by Nanaimo City Council (more details below).

In 2020, the Nanaimo RCMP Detachment has experienced a significant increase in calls for service for "Check Well Being" and "Mental Health". These files share similar characteristics of an individual demonstrating signs of distress and a third party has requested the police to assess the individual and to engage them with the appropriate service. The Nanaimo RCMP responded to 2220 check well being calls for service, and an additional 2442 Mental Health related calls. The Detachment responded to 4662 calls with an average of 13 calls per day for individuals who primary issues are not centered on a criminal matter.

The increase in Check Well Being and Mental Health calls which are deemed a high risk call requires a 2 police officer response, consequently this further reduces the police availability to respond to crime related calls for service. The Nanaimo Crime Severity Index has increased to 118 compared to the provincial average of 87.7.

The challenges lie in:

- having adequate services and connections to partner agencies to refer the individuals to,
- determining the best option that meets the needs of the individual,
- connecting with the most appropriate referral agency given multifaceted needs
- communicating and coordinating with partners

When we as a community are unable to effectively assist the individual in the first instance, the referral process can frustrate them thereby decreasing the likelihood of successful future interactions.

Our Youth Unit works jointly with our Indigenous Policing Service to meet the needs of youth and families. They have been working cooperatively with the School District 68, Vancouver Island University, Snuneymuxw First Nation (SFN) and Nanoose, and building bridges with MCFD. The situation Table would expand upon their local success.

Our Communities challenges lie with a large number of individuals with complex needs requiring urgent assistance, and our service agencies and partners have a finite amount of personnel, and financial resources. The Situation Table will further enhance our efforts to coordinate and streamline our collective community support to facilitate more sustainable and effective solutions.

## 2.b Actions to Date

- Describe what actions have been taken to build support for the adoption and implementation of the proposed Situation Table.

Following a presentation by Minister Malcolmson, the City of Nanaimo and the Nanaimo RCMP detachment are co-sponsoring the application for the Situation Tables.

The City of Nanaimo provided funding for additional police resource and a Mental Health Liaison Officer position was created. The business case to City Council for a “Car 67 Police & Health Care Model” was deferred.

The MHLO police officer position started in November 2020 and he has been successfully building connections and increasing engagement with community partners. He has assisted in coordinated responses and the development of treatment plans for 100+ individuals its pre mature to determine the overall affect of a singular member however the community partner, detachment, and public response has been very positive.

The Health and Housing Task force are working towards long term systemic improvements to the community to develop the shared vision of “Health & Housing for all” through a commitment to Integrated Coordinated Access. The HHT is moving from its vision and planning stage into its launch phase. One of the recommendations of the Health and Housing Action Plan is to develop a Complex Needs Table, which we believe could be the Situation Table and thus order to avoid duplication.

Throughout community engagement, we heard that a better integrated, more streamlined service system is required to support people experiencing or at risk of homelessness, facing adverse mental health outcomes, and/ or substance use. In response to this need, the Health and Housing Action Plan leverages a nationally emerging approach to coordination and navigation of social services called Integrated Coordinated Access (ICA).

The Situation Table follows this ICA approach by developing common languages, tools, and processes across the social service sector for service providers, agencies, and most importantly, people seeking help to collaborate efficiently and effectively. A well-developed ICA system helps individuals to navigate the services they need on their own, with the support of service providers, or both. ICA creates multiple doors, or access points, into the social service sector. As a result, people seeking help can access the support they need at any point in the system — there is no “wrong door,” location or phone number; there are mechanisms in place for individuals to be referred to the right place. An ICA system also integrates coordination mechanisms in a community, such as Situation Tables, and housing allocation tables to allow for more streamlined coordination across the social safety net. Referral, prioritization and coordination mechanisms allow for cross sector teams to work collaboratively and seamlessly across the community.

January 2021 Partner Agencies participated in an orientation Session of the Situation Table.

### 2.c Situation Table Partners

- Identify the agency (or agencies) that will chair (or co-chair) the proposed Situation Table.
- Identify the agencies that have agreed to participate regularly in Situation Table interventions.

*Include any relevant support materials (e.g., letter of support, partnership agreement, memorandum of understanding).*

#### Chair/Co-Chairs

Chair: Cst Josh Waltman

Co-Chair: TBD

Chair: Cst Waltman will be the chair for the first year and then the role will transition to an external stakeholder.

Co-Chair: TBD preference to a provincial partner agency

#### Intervention Partners

- Nanaimo RCMP-GRC
- City of Nanaimo
- MCFD
- Island Crisis Care Society
- Ministry of Social Development
- Psychiatric Emergency Services
- VIHA, MHSU

### 2.d Situation Table Governance

Will the proposed Situation Table have a steering committee: Yes  or No

Will the steering committee be primarily comprised of different agency representatives than the proposed Situation Table: Yes  or No

## 3. PROJECT DESCRIPTION

### 3.a Timelines and Deliverables

- Identify the activities to be undertaken to establish the proposed Situation Table.

Timing	Key Activities	Deliverable(s)/Outcome(s)
July 2020 to January 2021	Outreach and Engagement	Agencies and organizations are aware of the model and decide whether to participate
February/March 2021	Application submitted; funding released	Start-up Funding for Situation Table is obtained
March-June 2021	Engagement and training by subject matter experts	Table partners are trained and ready to launch.

June 2021	Table Launch	Community Safety & Well-Being
September 2021	Fidelity Check	Table is operating within the parameters it was set out in.

#### 4.b Risks and Mitigation

- Identify risks that could impact the implementation of the proposed Situation Table in the timeline identified in 3.a and how those risks will be mitigated.

Risk	Mitigation
COVID19 Meeting	Zoom Meetings
Locate resources	Communication and Prioritization

#### 4. GRANT REQUEST

##### 4.a Funding Required

- Identify the total amount of funds requested and how those funds will be used (e.g., stakeholder engagement, training, etc.).

Funding Requested (\$): \$30,000.

Cost category (e.g. stakeholder engagement, training, etc.)	Description;	Funding
training	Module 1 - Mobilization Series : \$9,800 Module 2 – Community Mentor Development: \$9,000 Module 3 – Situation Table Participant Learning and Launch Support: \$5,800	\$25,830
contingencies	Click or tap here to enter text. Top up training-address an community need	\$4,107
Total budget:		\$30,000

##### 4.b Other Support Received

- Identify any other support that the proposed Situation Table is expected to receive.



Are there any other funding sources: Yes  or No

If so, please identify any additional funders and the type of support received:

Funding Source	Type of Support (Financial or In-Kind)
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5. DECLARATION

To be signed by an authorized signatory of the sponsoring organization:

- The information contained is accurate and complete.
- The application is made on behalf of the organization names with its full knowledge and consent.
- The sponsoring organization is a registered legal entity in good standing.

I acknowledge that should a project be approved, I will be required to report on the activities described in this application, and report on how the grant funds were spent.

Name of authorized representative: Inspector Lisa Fletcher

Title: Officer in Charge, Nanaimo RCMP Detachment

Signature: L.M. Fletcher Insp.

Date: 2021-02-26 Insp. L.M. Fletcher  
Nanaimo R.C.M.P  
#000043915

If proposal is approved, cheque should be made payable to (Legal name of organization):

The City of Nanaimo

Full Mailing Address of Organization

The City of Nanaimo / Nanaimo RCMP-GRC  
455 Wallace Street,  
Nanaimo, BC  
V9R5J6

6. FUTURE OPPORTUNITIES

Please keep me informed about future grant opportunities offered by the Office of Crime Reduction and Gang Outreach via e-mail:





Ministry of  
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Solicitor General

Please keep me informed about future grant opportunities offered by the Office of Crime Reduction and Gang Outreach via e-mail:

Yes  No

E-Mail: [Joshua.waltman@rcmp-grc.gc.ca](mailto:Joshua.waltman@rcmp-grc.gc.ca)