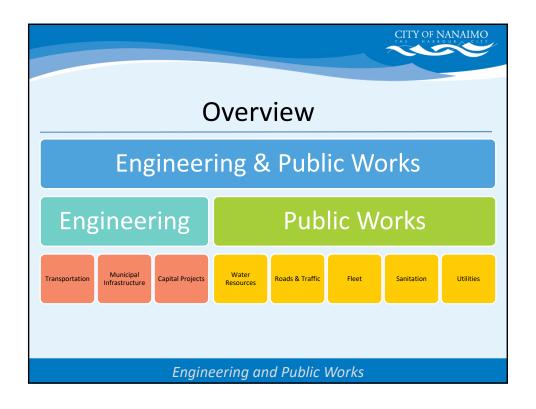
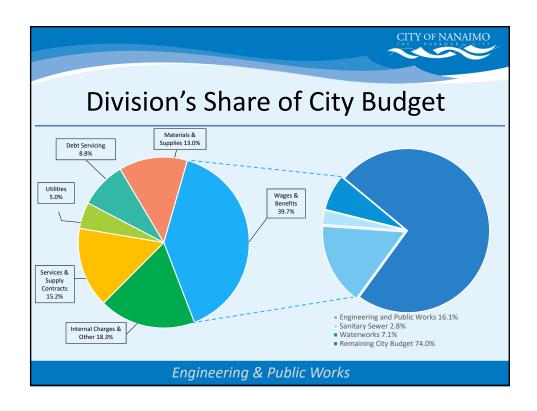


Overview Integrated between Engineering and Public Works: - Administration - Transportation - Water Supply/Distribution - Sanitary Sewer - Drainage Provided by Public Works - Solid Waste Management - Fleet - Cemeteries Provided by Engineering - Infrastructure Planning - Capital Projects Engineering & Public Works

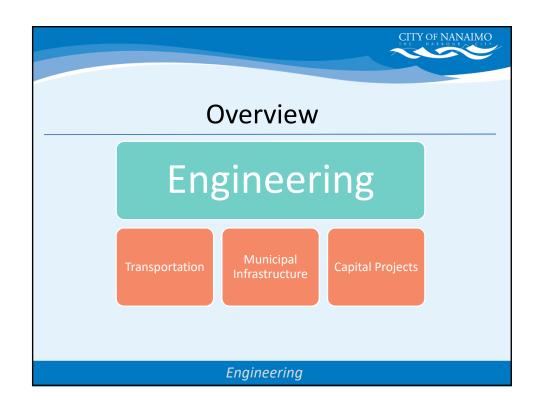


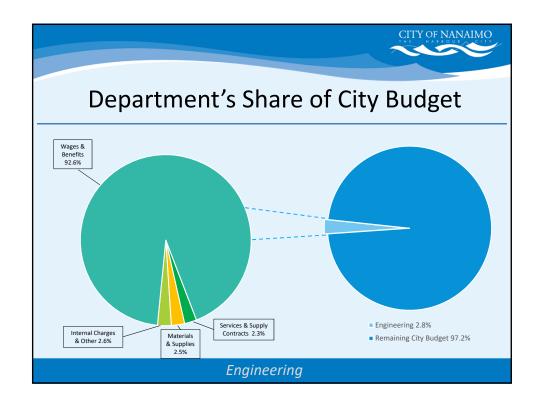




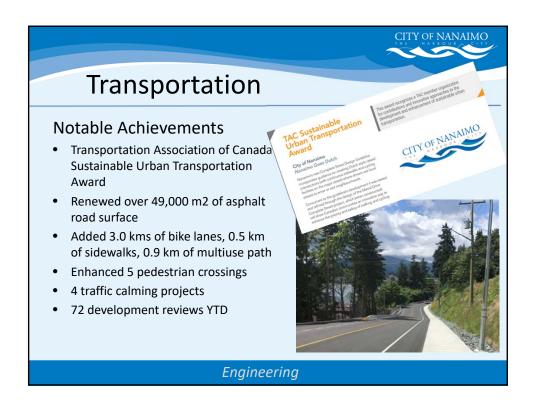




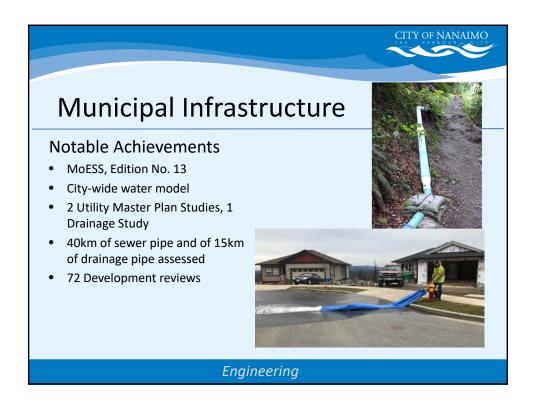














Municipal Infrastructure

2021 Opportunities and Initiatives

- Update CCTV Management Software system
- City-Wide Master Plan water model
- Sanitary Sewer Master Plan Brechin catchment
- Drainage Master Plan Cottle Creek catchment.
- Storm Water Utility feasibility assessment

Engineering



Notable Achievements

- COVID-19 response
- 18 construction tenders
- 33 active construction projects with value of \$40M
- Update to City's standard tender document



Engineering

Capital Projects Major projects Started in 2019 and completed Bastion Bridge Seismic Upgrade 7th Street Pumpstation & Forcemain in 2020 Hammond Bay Road Upgrades Chase River Forcemain & Haliburton Street Road Upgrades Metral Drive Complete Streets Phase 1 Started in 2020, completed or Millstone Trunk Sewer Replacement (Pryde Golf Course underway by the end of 2020 and Comox Road Sections) **Bowen Road Upgrades** Front Street Rehab and Cycle Track Designed in 2020 and will start Metral Drive Complete Streets Phase 2 construction in 2021 Millstone Trunk Sewer Upgrades (Bowen Park & Pearson Bridge Sections) Engineering



Delayed Projects

- Improvement in reducing <u>delayed</u> projects:
- 2018-2019 \$9 Million delayed
- 2019-2020 \$0.7 Million delayed
- 2020-2021 \$1.9 Million delayed
- Two projects cancelled:
 - Towers Reservoir \$4.5 to fund Mid Town Water Supply
 - Stewart Avenue \$1.5 M



Capital Projects

2021 Opportunities and Initiatives

- Professional Governance Act
- MoESS revision implementation





Engineering



Proposed Changes Included in Draft Budget

- Manager, Facility Assets effective 2021
 - Approved as part of July 2019 reorganization and included in 2020 – 2024 Financial Plan

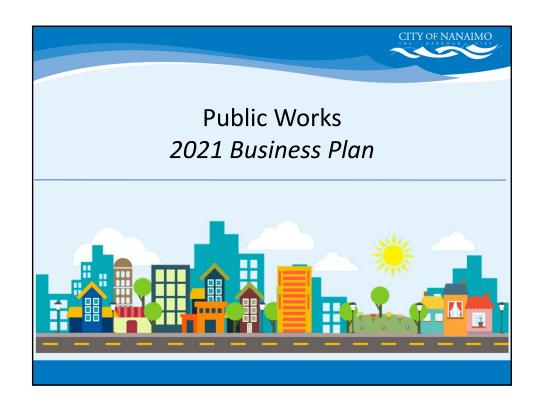
Engineering

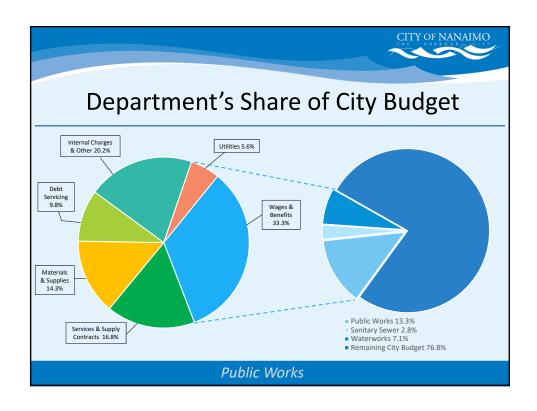


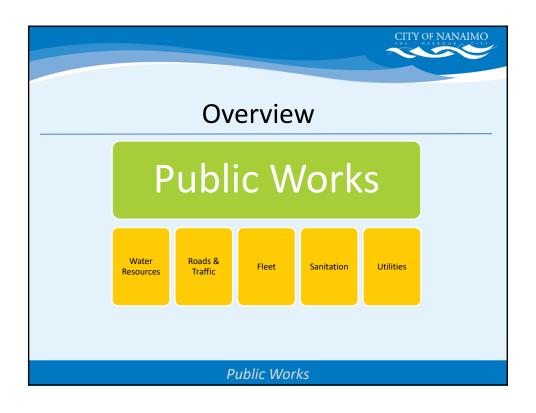
Business Cases Developed - Not Currently in Draft Budget

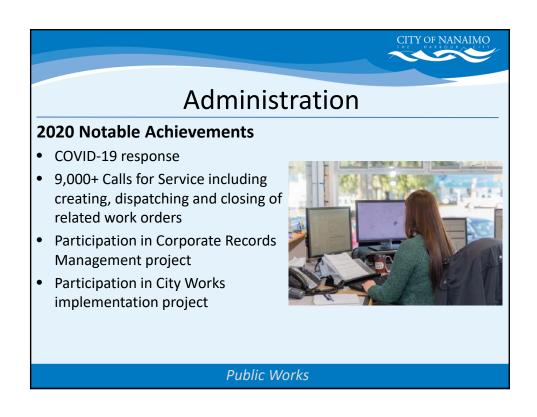
- EBikes Rebates as requested by Council
 - Annual grant program to provide rebates when an Ebike is purchased
- Municipal Services Inspector
 - To keep up with increasing developer and capital projects and to reduce costs of external consultants
- Project Engineer
 - To keep up with increasing level of renewal projects and to reduce cost of external consultants

Engineering











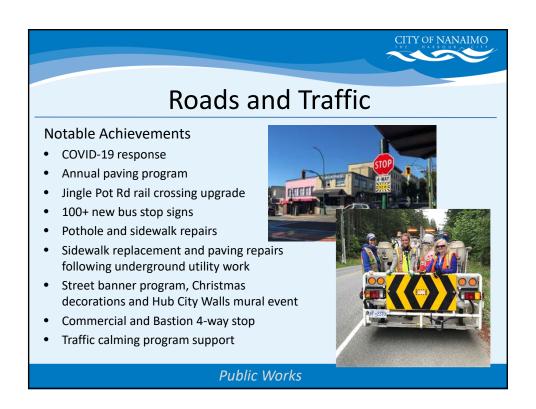
Administration

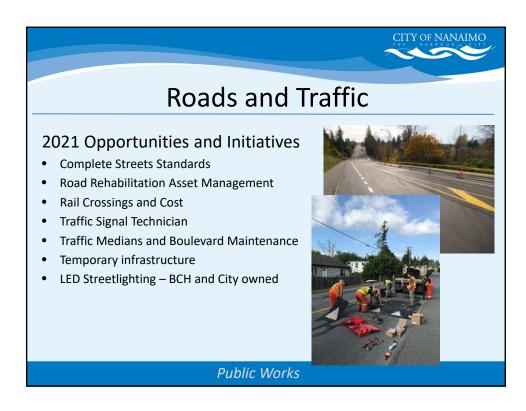
- Administration of 24/7 security and after hours inquiries.
- Implementation and administration of online carts request and payment

2021 Opportunities and Initiatives

- Supporting curbside collection optimization plan
- Supporting City Works signage asset management program











Water Supply and Distribution

Notable Achievements

- Bowen Road water supply main break
- Water conservation (215 L/p/day)
- Cross Connection Control bylaw
- Emergency Water Pump Station
- Water Rates Bylaw review
- Towers Pump Station replacement
- Bulk water fill stations projected revenue \$ 120,000
- Rock scaling and rip-rap at South Fork and Jump Creek Dams
- \$86,000 electricity revenue at Reservoir No. 1 Energy Recovery Facility
- 4 Year South Fork Water Treatment Plant membrane age study with UBC



Public Works



Water Supply and Distribution

2021 Opportunities and Initiatives

- Water Supply Capital Plan
- Aging Watermain Infrastructure
- Nanaimo River Flood Inundation Plan Update
- 13.9 billion litres of treated water produced per year
- Mid-Town Water Supply Upgrades
- Annual Dam Safety Inspections
- 24/7 Emergency Response









2021 Opportunities and Initiatives

- New CCTV Van
- Updated CCTV Software
- Ongoing Inflow & Infiltration Reduction
- 24/7 Emergency response to sewer main & service issues
- Mobile Technology to record & display maps, dwgs and upgrades to sanitary sewer



Public Works



Rainwater (Drainage)

Notable Achievements

- COVID-19 response
- 14.9km of drainage pipe inspected and assessed
- Annual storm drainage monitoring program
- 8,820 catchbasins cleaned
- Departure Creek restoration
- Storm drain infrastructure inventory
- 104 m of failed corrugated steel pipe replaced





2021 Opportunities and Initiatives

- Climate change
- Water Quality Testing at Swim beaches
- Environmental Regulations
- 24/7 Emergency Response to Storm Flooding Events & Oil Spills
- Storm Water Utility
- Mobile Data Collection Tools
- Ground Water Recharge



Public Works



Fleet

Notable Achievements

- COVID-19 response
- Procurement and deployment of 12 new vehicles
- Green Fleet Strategy
- Awarded Silver rating for E3Fleet (Energy, Environment, Excellence)
 Program
- 60 commercial vehicle inspections
- Space needs assessment

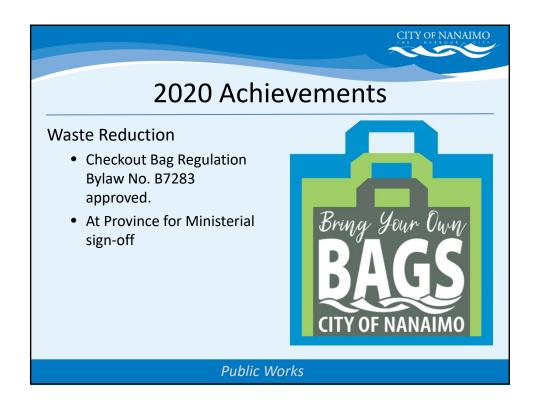














2021 Opportunities and Initiatives

- Optimized collection program in January
- Conducting waste composition study (post pandemic)
- Waste reduction education campaign (post pandemic)
- Carts Inventory Management
- Enhanced public space cleanliness in summer
- Checkout Bag Regulation July.



Business Cases Developed - Not Currently in Draft Budget

 Community Clean Team (formerly the Social Disorder Response Team)

Allow for the effective and efficient use of resources with a dedicated team focused on increasing the cleanliness of public spaces in downtown and parks and prevent accumulations of waste and growth of major encampments.

