Strategic Plan - Key Priorities Action Items							
Environmental Responsibility	2019	2020	2021	2022			
■ Complete Climate Resiliency Strategy							
<ul> <li>Recognize climate change and the impact on our community through our plans, strategies, bylaws and actions</li> </ul>							
■ Complete a natural asset inventory and strategy							
■ Conduct Downtown Mobility Study							
■ Update Community Sustainability Action Plan							
<ul> <li>Work with Regional District of Nanaimo to increase the efficiency and effectiveness of public transit services in the City</li> </ul>							
■ Work with the Regional District of Nanaimo and other community organizations to develop food security for the region							
Governance Excellence	2019	2020	2021	2022			
■ Implement a new model of governance that allows Council to participate in an enhanced decision making process							
<ul> <li>Undertake a review and update Council Policies and Bylaws</li> </ul>							
<ul> <li>Continue to work with Snuneymuxw First Nation through the Protocol Agreement Working Group to address issues and topics of mutual interest</li> </ul>							
<ul> <li>Enhance stakeholder relations with the Nanaimo Port Authority, School District 68, the Greater Nanaimo Chamber of Commerce and the Regional District of Nanaimo</li> </ul>							
<ul> <li>Seek grant funding opportunities from the Federal and Provincial government for capital projects</li> </ul>							
<ul> <li>Advocate to the Federal and Provincial governments to take responsibility for mental health, affordable housing and social disorder issues</li> </ul>							
■ Undertake a review of civic facilities to prioritize and plan for necessary upgrades, expansion and/or replacement							

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Strategic Plan - Key Priorities Action Items				
Livability	2019	2020	2021	2022
<ul> <li>Undertake a coordinated review of the Official Community Plan; Parks, Recreation and Culture Master Plan; and Active Transportation Plan</li> </ul>				
<ul> <li>Implement the Affordable Housing Strategy (short term rentals and adaptable housing regulations)</li> </ul>				
<ul> <li>Adopt an age-friendly City plan to support Nanaimo being recognized as an Age Friendly British Columbia (AFBC) Community</li> </ul>				
<ul> <li>Support arts, culture and recreation as an integral part of everyday life</li> </ul>				
<ul> <li>Continue to ensure our facilities and programs are safe and accessible to all peoples in our community</li> </ul>				
<ul> <li>Update the Water Supply Strategic Plan</li> </ul>				
Complete and update the Fire Service Delivery Plan				
<ul> <li>Work with the RCMP in setting annual policing priorities and responding to emerging community safety issues</li> </ul>				
<ul> <li>Work with the RCMP, Bylaw Services, community and neighbourhood block watch programs to reduce social disorder issues and enhance public safety</li> </ul>				
<ul> <li>Support the work and implement the recommendations of the Health and Housing Task Force to address the health and housing crisis in our community</li> </ul>				

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Strategic Plan - Key Priorities Action Items							
Economic Health	2019	2020	2021	2022			
<ul> <li>Identify and implement the most appropriate economic development model for Nanaimo</li> </ul>							
■ Complete an Economic Development Strategy							
<ul> <li>Continue to work with tourism sector (i.e. Nanaimo Hospitality Association, Tourism Nanaimo, Vancouver Island Conference Centre) to increase tourism in Nanaimo</li> </ul>							
<ul> <li>Complete feasibility work and conceptual design for on-beach options for the Departure Bay Waterfront Walkway</li> </ul>							
■ Construct an interim walkway around One Port Drive							
■ Develop City property at One Port Drive							
<ul> <li>Implement improvements in the downtown core to increase pride of place, stimulate the economy and address public safety concerns</li> </ul>							
Council advocate for a fast ferry service, or other forms of transportation improvements, for connectivity							

**Colour Legend**: Green - In Progress Blue - Ongoing Purple - Complete Grey - Not Started