

TOURISM VANCOUVER ISLAND STRATEGY STATEMENT

UNIFY AMPLIFY COLLABORATE

BY 2024 WE WILL NURTURE A
 SUSTAINABLE AND UNIFIED VANCOUVER
 ISLAND TOURISM ECONOMY THROUGH
 INNOVATIVE LEADERSHIP, ADVOCACY
 BRAND STEWARDSHIP AND INDUSTRY
 DEVELOPMENT TO POSITIVELY IMPACT
 TOURISM RELATED MATTERS FOR OUR
 PARTNERS.

KEY ISSUES - GROWING A TOURISM ECONOMY







RESPONSIBLE TRAVEL

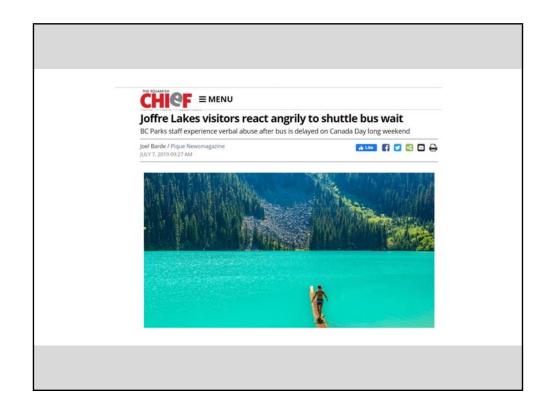


TOURISM FOR ALL

OUR PRESENT SITUATION

- TOURISM IS RAPIDLY GROWING IN CANADA
- 57,000 overnight visitors arrive in Canada every day
- TOURISM IS ONE OF CANADA'S BIGGEST ECONOMIC DRIVERS
- \$100B per year in spending
- 1/10 jobs
- SME driven industry
- Link between visitor origin and foreign trade
- DESPITE OUR
 SUCCESS AS AN
 INDUSTRY WE CAN
 GROW DRAMATICALLY
- 4% 6% per-year expected nationally
- DEMAND IS CENTRALIZED
 - 3.5x more summer visitors than winter visitors
 - Seasonal crowding is impacting our reputation

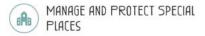




THE HIDDEN COSTS OF TOURISM











TWO PATHS FORWARD

1 BUSINESS AS USUAL

- Modest annual growth, strong employment numbers
- We will be left behind by other destinations and we will lose market share

2 LEADERSHIP APPROACH

- Ambitious and achievable objective
- Tens of thousands more jobs
- · Billions more spending
- New investment



ACTIONS

ECONOMIC

- Increase spending and inclusiveness
- Sustainable business practices
- Investment

VISITOR

- Exceed expectations and engage withe visitors throughout the journey
- Monitor satisfaction and visitor impact

HOST COMMUNITY

- Community satisfaction
- Employee satisfaction

ENVIRONMENT

- Tourism businesses champion environmental projects
- Businesses measure, monitor and reduce their carbon foot print and environmental impact

EXAMPLES

OCEAN FRIENDLY MARKETING CAMPAIGN

Video and written content educates travellers on the importance of our oceans.

SPINAL CORD BC MOU AND ACCESSIBLE CHECKLISTS

Working with tourism businesses to improve access.

SUSTAINABLE BUSINESS PRACTICES IN TOURISM

Professional Development, Support to businesses to adopt practices.

DESTINATION LEADERSHIP COUNCIL

Guided by our community leaders - dmo representatives.

EXAMPLES

TRAVEL TRADE DISPERSION

Collaborative marketing approach to reach the fly-drive travel trade market in the USA and promote product on Vancouver Island where and when available.

UNIFICATION AROUND KEY ISSUES

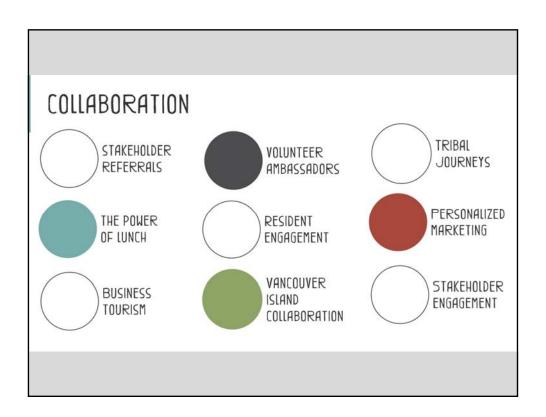
Working to support stakeholders in tackling tough issues like fishing bans, and acting as a communication channel to government.

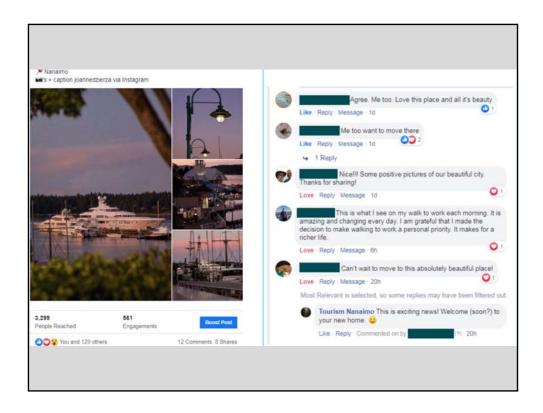
TOURISM CONFERENCE

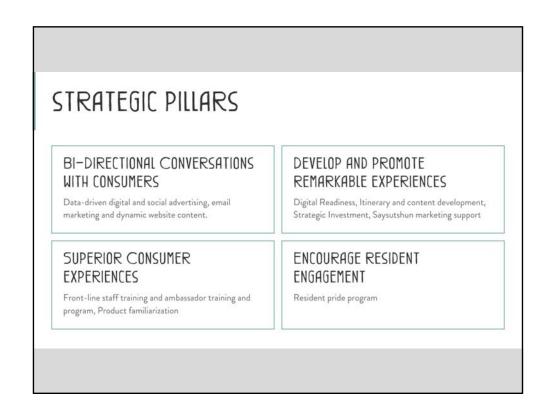
Brought to Nanaimo speakers to look at these issues: Surfrider Foundation, Cristina Mittermeier, Tourism for All panelists.

THREE TAKEAWAYS

TOURISM NANAIMO REVIEW







STRATEGIC PILLARS

ALIGN THE INDUSTRY

Tourism Roundtable Engagement Sessions Networking Events

COLLABORATION Chamber of Commerce "Walk

Abouts"
VIU Partnership and training opportunities

ORDER OF TRANSPARENCY

Quarterly reports, written and presented, to council

PRINCIPLES - VALUES

- 1 FIRST NATIONS LAND, HISTORY AND CULTURE INFORMATION AND ACKNOWLEDGEMENT
- PROVIDING SUPPORT, ADDING VALUE TO OTHER COMMUNITY ORGANIZATIONS
- **3** SUSTAINABILITY
- 4 ACCESSIBILITY
- **5 CUSTOMER EXPERIENCE**
- 6 ENGAGEMENT AND EVALUATION IS ONGOING

THANK YOU — QUESTIONS