

Strategic Plan - Key Priorities Action Items				
Environmental Responsibility	2019	2020	2021	2022
▪ Complete Climate Resiliency Strategy	Grey	Green		
▪ Recognize climate change and the impact on our community through our plans, strategies, bylaws, and actions	Blue	Blue	Blue	Blue
▪ Complete a natural asset inventory and strategy	Blue	Blue	Blue	Blue
▪ Conduct Downtown Mobility Study	Green	Green		
▪ Update Community Sustainability Action Plan	Grey			
▪ Work with Regional District of Nanaimo to increase public transit service and availability in the community	Grey			
▪ Work with the Regional District of Nanaimo and other community organizations to develop food security for the region	Grey	Grey	Grey	Grey
Governance Excellence	2019	2020	2021	2022
▪ Implement a new model of governance that allows Council to participate in an enhanced decision making process	Green			
▪ Undertake a review and update Council Policies and Bylaws	Grey	Green		
▪ Continue to work with Snuneymuxw First Nation through the Protocol Agreement Working Group to address issues and topics of mutual interest	Blue	Blue	Blue	Blue
▪ Enhance stakeholder relations with the Nanaimo Port Authority, School District 68, the Greater Nanaimo Chamber of Commerce and the Regional District of Nanaimo	Blue	Blue	Blue	Blue
▪ Seek grant funding opportunities from the Federal and Provincial government for capital projects	Blue	Blue	Blue	Blue
▪ Advocate to the Federal and Provincial governments to take responsibility for mental health, affordable housing, and social disorder issues	Blue	Blue	Blue	Blue

Colour Legend: **Green** - In Progress **Blue** - Ongoing **Grey** - Not Started

## 2019 – 2022 STRATEGIC PLAN

<b>Livability</b>	2019	2020	2021	2022
▪ Undertake a coordinated review of the Official Community Plan, Parks Master Plan and Active Transportation Plan	Blue	Green		
▪ Implement the Affordable Housing Strategy (short term rentals and adaptable housing regulations)	Blue	Blue		
▪ Adopt an age-friendly City plan to support Nanaimo being recognized as an Age Friendly British Columbia (AFBC) Community	Green			
▪ Support arts, culture and recreation as an integral part of everyday life	Blue	Blue	Blue	Blue
▪ Continue to ensure our facilities and programs are safe and accessible to all peoples in our community	Blue	Blue	Blue	Blue
▪ Update the Water Supply Strategic Plan	Green	Green		
▪ Complete and update the Fire Service Delivery Plan	Green			
▪ Work with the RCMP in setting annual policing priorities and responding to emerging community safety issues	Green	Green	Green	Green
<b>Economic Health</b>	2019	2020	2021	2022
▪ Identify and implement the most appropriate economic development model for Nanaimo	Green			
▪ Complete an Economic Development Strategy	Grey	Green		
▪ Continue to work with tourism sector (i.e. Nanaimo Hospitality Association, Tourism Nanaimo, Vancouver Island Conference Centre) to increase tourism in Nanaimo	Blue	Blue	Blue	Blue
▪ Complete feasibility work and conceptual design for on-beach options for the Departure Bay Waterfront Walkway	Green			
▪ Construct an interim walkway around One Port Drive	Green			
▪ Develop City property at One Port Drive	Blue	Blue	Blue	
▪ Council advocate for a fast ferry service, or other forms of transportation improvements, for connectivity	Green			

**Colour Legend:** Green - In Progress Blue - Ongoing Grey - Not Started