

AGENDA GOVERNANCE AND PRIORITIES COMMITTEE MEETING

Monday, May 10, 2021, 1:00 P.M. Virtual Meeting

SCHEDULED RECESS 2:30 P.M.

Pages

1. CALL THE MEETING TO ORDER: [Note: This meeting will be live streamed and video recorded for the public.] INTRODUCTION OF LATE ITEMS: 2. 3. APPROVAL OF THE AGENDA: **ADOPTION OF THE MINUTES:** 4. 4 - 13 Minutes a. Minutes of the Governance and Priorities Committee Meeting held in the Shaw Auditorium, Vancouver Island Conference Centre, 80 Commercial Street, Nanaimo, BC, on Monday, 2021-APR-26, at 1:00 p.m. 5. AGENDA PLANNING: 14 - 19 a. Governance and Priorities Committee Agenda Planning To be introduced by Sheila Gurrie, Director, Legislative Services. 6. **REPORTS:** a. **ENVIRONMENTAL RESPONSIBILITY:** b. **ECONOMIC HEALTH:** COMMUNITY WELLNESS/LIVABILITY: C. 20 - 51 1. Update on Capital Projects and Potential Additions

To be introduced by Jake Rudolph, Chief Administrative Officer.

To be introduced by Richard Harding, General Manager, Parks, Recreation and Culture.

Purpose: To provide Council with updated information regarding the Long Lake Paddling and Rowing Centre and to obtain approval to proceed with public review and the final design process for this community-driven, collaborative project.

Presentation:

1. Michael Van Bakel, Iredale Architecture.

Recommendation: That the Governance and Priorities Committee recommend that Council:

- receive the two concepts for public review and comment and direct Staff to return with a finalized design, plan and costing for Council consideration and deliberation during the 2022-2026 Financial Plan Review process; and,
- to consider the addition of the overall park and playground redevelopment into the same project year to minimize park disruption.
- 3. Lenhart Bridge Upgrade Options

73 - 76

To be introduced by Bill Sims, General Manager, Engineering and Public Works.

Purpose: To provide Council with options to upgrade the Lenhart Bridge in Bowen Park to active transportation standards.

Recommendation: That the Governance and Priorities Committee recommend that Council direct Staff to include \$237,000 for the Lenhart Bridge replacement project in 2022 of the Draft 2022 – 2026 Financial Plan for consideration during the budget review process.

SCHEDULED RECESS 2:30 P.M. - 2:45 P.M.

d. REIMAGINE NANAIMO:

1. Confirming Indicators for REIMAGINE NANAIMO

77 - 93

To be introduced by Dale Lindsay, General Manager, Development Services.

Purpose: To provide Council with a preliminary set of indicators for use in evaluating scenarios as part of the REIMAGINE NANAIMO Coordinated Strategy Plan Review.

Presentation:

1. Lisa Bhopalsingh, Manager, Community Planning.

Recommendation: That the Governance and Priorities Committee recommend that Council endorse a preliminary set of indicators for use in the REIMAGINE NANAIMO process.

2. Mobility Update for REIMAGINE NANAIMO

94 - 119

To be introduced by Bill Sims, General Manager, Engineering and Public Works.

Purpose: To provide Council with an update on overall mobility planning and policy development as we embark on Phase 2 of REIMAGINE NANAIMO, and spark discussion to help guide the next steps of the REIMAGINE NANAIMO process.

Presentation:

1. Jamie Rose, Manager, Transportation, and Gavin Davidson, GJD, Planning and Design.

e. GOVERNANCE AND MANAGEMENT EXCELLENCE:

1. 2021 Council Alignment Update

120

To be introduced by Jake Rudolph, Chief Administrative Officer.

- 7. OTHER BUSINESS:
- 8. ADJOURNMENT:

MINUTES

GOVERNANCE AND PRIORITIES COMMITTEE MEETING SHAW AUDITORIUM, VANCOUVER ISLAND CONFERENCE CENTRE, 80 COMMERCIAL STREET, NANAIMO, BC MONDAY, 2021-APR-26, AT 1:00 P.M.

Present: Acting Mayor Armstrong, Chair

Mayor L. Krog

Councillor D. Bonner

Councillor T. Brown (joined electronically 1:03 p.m.)

Councillor B. Geselbracht Councillor E. Hemmens Councillor Z. Maartman Councillor I. W. Thorpe

Absent: Councillor J. Turley

Staff: J. Rudolph, Chief Administrative Officer

R. Harding, General Manager, Parks, Recreation and Culture

S. Legin, General Manager, Corporate Services

D. Lindsay, General Manager, Development Services

B. Sims, General Manager, Engineering and Public Works

T. Doyle, Fire Chief (joined electronically)

B. Corsan, Director, Community Development J. Holm, Director, Development Approvals

L. Bhopalsingh, Manager, Community Planning

F. Farrokhi, Manager, Communications L. Rowett, Manager, Current Planning

C. Horn, Planner

K. Kronstal, Social Planner

K. MacDonald, Parks & Open Space Planner C. Sholberg, Community Heritage Planner S. Gurrie, Director, Legislative Services

S. Snelgrove, Recording Secretary

1. CALL THE GOVERNANCE AND PRIORITIES COMMITTEE MEETING TO ORDER:

The Governance and Priorities Committee Meeting was called to order at 1:00 p.m.

2. INTRODUCTION OF LATE ITEMS:

(a) Reorder the agenda as follows:

6(c)(1) Neighbourhood Association Organizational Capacity Review, Support and Engagement

6(c)(2) Affordable Housing Strategy - Annual Implementation Update

6(c)(3) Zoning Bylaw 'Schedule D' - Affordable Housing Amendments

7(a) Councillor Maartman re: Recreational Vehicle Permanent Accommodation

(b) Agenda Item 6(c)(1) Neighbourhood Association Organizational Capacity Review, Support and Engagement – Add the following delegations:

- 1. Tim McGrath
- 2. Barry Lyseng
- 3. Sharon L. Kofoed
- 4. Robyn Winkler
- 5. Nancy Mitchell
- (c) Agenda Item 6(c)(2) Affordable Housing Strategy Annual Implementation Update Replace PowerPoint Presentation.
- (d) Agenda Item 7(a) Councillor Maartman re: Recreational Vehicle Permanent Accommodation Add presentation from Jeremy Holm, Director, Development Approvals and Lainya Rowett, Manager, Current Planning.

3. <u>APPROVAL OF THE AGENDA:</u>

It was moved and seconded that the Agenda, as amended, be adopted. The motion carried unanimously.

4. ADOPTION OF THE MINUTES:

It was moved and seconded that the Minutes of the Special Governance and Priorities Committee Meeting held in the Shaw Auditorium, Vancouver Island Conference Centre, 80 Commercial Street, Nanaimo, BC on Monday, 2021-APR-12, at 1:00 p.m. be adopted as circulated. The motion carried unanimously.

5. <u>AGENDA PLANNING:</u>

1. Governance and Priorities Committee Agenda Planning

Introduced by Sheila Gurrie, Director, Legislative Services.

Councillor Brown joined the meeting electronically at 1:03 p.m.

- May 10th is proposed as a transportation day
- Status column has been added to the matrix

Committee discussion took place. Highlights included:

- Adding Westwood Lake as a topic for discussion
- Capital planning process scheduled for May

It was moved and seconded that the Governance and Priorities Committee recommend that Council add as a future Governance and Priorities Committee topic a staff update on issues related to Westwood Lake as a recreational facility specific to trail usages and parking issues. The motion carried unanimously.

6. REPORTS:

a. <u>COMMUNITY WELLNESS/LIVABILITY:</u>

1. Neighbourhood Association Organizational Capacity Review, Support and Engagement

Introduced by Dale Lindsay, General Manager, Development Services.

Presentation:

- 1. Chris Sholberg, Community Heritage Planner, provided a PowerPoint presentation. Highlights included:
 - Report is a follow up from discussion one year ago regarding how neighbourhood association engagement takes place
 - Presentation has two key focus areas: Neighbourhood Association Organizational Capacity Review and Recognition Criteria and Expansion of the Partners in Parks (PIP) program into a Partners in Community (PIC) program
 - Neighbourhood policy history and support for associations
 - Various organizational structures of the neighbourhood groups and self defined boundaries, various capacity and activity levels and generally collaborative relationship with some occasional exceptions
 - Some groups are formally organized as registered non-profits while others are issues based
 - Neighbourhood association organization capacity questionnaire response summary highlights:
 - Responses confirmed wide range of organizational capacity with the majority having some form of organized structure
 - Top priorities provided by each group are useful in understanding where neighbourhood needs lay
 - Responses felt associations should be community building, community networkers, liaison with the City of Nanaimo, monitor progress and be social organizers
 - Lack of consensus on structure that should be in place for neighbourhood associations

Committee discussion took place. Highlights included:

- Methods to monitor criteria noted in staff report such as requesting minutes be required
- For grant purposes there needs to be an organizational structure
- Purpose to encourage community within community and provide Council with useful information and commentary about development proposals

- If Council formalizes neighbourhood associations other groups can still participate in the planning cycle process
- Recognizing and supporting neighbourhood groups even if they aren't neighbourhood associations
- Structure of the groups including an executive, regular membership and meetings
- The impact of Facebook neighbourhood groups and how they are recognized
- Staff encourage the connection between Parent Advisory Councils and Blockwatch

Kirsty McDonald, Parks and Open Space Planner, continued the presentation. Highlights included:

- Proposed a new approach to neighborhood engagement, support and priority implementation
- Potentially expand Partners in Parks program
- Partners in Parks policy developed in the 1980s
- Variety of group activities include building playgrounds, edible landscapes, productive food forests, maintaining parks, working with up to 700 volunteers to remove invasive plants in the community
- Volunteers adopt parks to help beautify the community and there are many recreational amenities that wouldn't be created without partnerships with service clubs and volunteers
- PIP program process includes an initial on site meeting, brainstorming session, proposal development and funding strategy, then idea implementation
- PIP participation is not limited to neighbourhood associations
- PIP is not a grant process but is a capital planning process where the City supplies funding
- Noted the benefits of the potential for a Partners in Community Program such as collaborative process to keep pubic spaces relevant to neighbourhoods and increase networking for neighbourhood groups
- Implications include long term capital investments that must be maintained and would require additional staff resources
- Proposed next steps are to develop a detailed PIC program and annual and operating budgets, engage with neighbourhood associations and PIP volunteers
- Community engagement on the PIC program will take place through the REIMAGINE Nanaimo phases

Council and Staff discussion took place. Highlights included:

- Partners in Parks is one of the most successful and positive programs the City has put forward, see results as neighbourhood groups create something they want to see in their neighbourhood
- Rethinking the budget process as currently it is a first come first served process

- Currently 50 projects on hold due to the pandemic
- Program increasing in popularity
- Funding goal is always 50/50 between the City and community

Delegations:

- Tim McGrath spoke on behalf of the Harewood Neighbourhood Association and requested that the report be sent back to Staff, that the committee not act on the report and noted concerns with the timing for neighbourhood associations to respond and suggested that a workshop be held to discuss the topic in more detail before deciding on a method.
- 2. Barry Lyseng, Chair, Stephenson Point Neighbourhood Association, asked that a decision on the report be deferred and the report sent to Staff for corrections and refinement. He noted the Stephenson Point Neighbourhood Association interacts with City departments other than Planning but the report does not mention other departments. He noted errors that affect boundaries and organizational capacity and requested it be sent back to staff for strategic revision and wider consultation.
- 3. Sharon Kofoed advised that the only option provided is a prescriptive set of rules which do not articulate how the City will support neighbourhood associations. She noted the format is a negative form of engagement which creates more bureaucracy and advised that conflict within associations is a rarity. She noted that for the past three decades residents of the Westwood Lake area have worked on initiatives, all without formal representation. She noted that not everyone wants to maintain a structure as for issues based groups, regimentation takes away time from their goals. She requested the report be set aside and Council engage when the pandemic is over.

The committee noted that one of the challenges is that Council is unsure when people are representing groups and how to legitimize those groups who represent a significant amount of people. Council is looking for a way to put weight on an organization as a reliable place to engage in the development process.

- 4. Robyn Winkler, spoke as a 30 year member of the Westwood Lake Neighbourhood Group, and advised that she viewed the group as flexible and issue driven which is a strength as there has never been a problem with formalized representation. She noted that formalization of neighbourhood groups is undemocratic and asked the Governance and Priorities Committee to reimagine this issue.
- 5. Nancy Mitchell, spoke on behalf of the Newcastle Community Association, and noted there has been problems between community associations and there is now an organization in the Newcastle area that meets the criteria with elections and annual general meetings. She noted concerns that the report does not address how to engage with the City on development applications. She asked for a better system and advised that often associations end up butting heads at Council when the community is not involved in a project from the beginning. She advised that there should

have been a discussion before the report came forward and thought there would be discussion on how groups would engage with the City.

Committee discussion took place. Highlights included:

- The missing piece is the benefits for neighbourhood associations for using this proposed structure
- History of report and it being brought forward to answer Council's question of how they know who is representing which group
- Other options available such as referring the report to Staff and Staff requesting guidance on what areas they should focus on
- Expansion of Partners in Parks program for broader community development
- Nanaimo Neighbourhood Network and City not involved with their governance method
- Inability to give money to organizations that don't have society status
- Providing additional support to Nanaimo Neighbourhood Network so groups can build their capacity
- Options such as providing a stipend to neighbourhood associations that have a formalized level of organization in order to manage their affairs
- Further conversation that need to be workshopped and more inclusive process in making changes

It was moved and seconded that the Governance and Priorities Committee recommend that Council refer the Neighbourhood Association Organizational Capacity Review, Support and Engagement topic to Staff to provide the minutes and a summary report to share with neighbourhood associations, asking them to provide further comment, and return to a Governance and Priorities Committee meeting at least two months following the April 26, 2021 meeting, potentially in September. The motion carried unanimously.

It was moved and seconded that the Governance and Priorities Committee recommend that Council direct Staff to develop a detailed Partners in Community program and annual budget for consideration. The motion carried unanimously.

The meeting recessed at 3:17 p.m. The meeting reconvened at 3:32 p.m.

2. Affordable Housing Strategy - Annual Implementation Update

Introduced by Lisa Bhopalsingh, Manager, Community Planning.

Presentation:

- 1. Karin Kronstal, Social Planner, provided a PowerPoint presentation. Highlights included:
 - Affordable Housing Strategy is about what the City can do to move the needle on affordability
 - There are five objectives in the strategy
 - Vacancy rates currently at 1% in Nanaimo

- Between October 2019-2020 average price of rent went up 2.4% which is relatively low compared to previous years
- 8.8% increase in house prices from 2019-2020
- Key targets and measurements
- Housing targets are to increase supply of rental housing
- Support infill and diverse housing forms
- Through REIMAGINE Nanaimo process, determining how to offer different housing options
- City will start tracking by units and suggestion to track by square footage
- 60% of new homes had suites
- 2020 projects include the zoning bylaw update, Community Amenity Contribution Policy, Density Bonus Policy review, Health and Housing Task Force Action Plan, rent bank established, short term rental regulations, Memorandum of Understanding (MOU) with BC Housing
- Projects planned for 2021 include rental zoning, Land Acquisition Policy, updates to the Housing Legacy Reserve Policy, Family Friendly Housing Policy, continue work to deliver MOUs with BC Housing, implementation of Health and Housing Task Force Action Plan

Committee discussion took place. Highlights included:

- How well the City is doing in terms of meeting goals in the affordable housing strategy
- Targets the City is reaching due to the policies in place such as allowing secondary suites, parking standards, MOUs
- Measurement between 2-3 bedroom units may be looked at more closely
- Rental zoning exploration and protecting rental buildings
- Land acquisition strategy in preparation and including funding strategies and staff actively looking for opportunities to acquire land
- Revisit targets with REIMAGINE Nanaimo
- Targets are grounded in fairly recent studies
- Cannot track suite occupancy, the City doesn't control rent and rental buildings will charge what the market will bear
- Cost of rentals and cost of housing driven by the market

3. Zoning Bylaw 'Schedule D' - Affordable Housing Amendments

Introduced by Dale Lindsay, General Manager, Development Services.

Presentation:

1. Caleb Horn, Planner, provided a PowerPoint presentation. Highlights included:

- Draft amendments to schedule D of "City of Nanaimo Zoning Bylaw 2011 No. 4500" related to the Affordable Housing Strategy
- Zoning bylaw affects Affordable Housing Strategy objectives to increase supply of rental housing and to continue to support low income and special needs housing
- Schedule D is proposed to be revised to specifically include affordable housing as an amenity that can result in additional density in a new development
- Examination of proposed rental housing amendments and points associated with each amendment
- Affordable homeownership examples include:
 - Apartment unit no more than \$303,120
 - Townhouse unit no more than \$348,750
- Affordable rental category examples:
 - One bedroom renting for no more than \$1,009/month
 - Two bedroom renting for no more than \$1,263/month
 - Numbers may fluctuate once more data is gathered
- Non-market and Supportive Housing amounts:
 - One bedroom renting for no more than \$925/month
 - Two bedroom renting for no more than \$1,188/month
- Not requirements imposed on new developments but offered as incentives used to gain additional density and as incremental steps to allow flexibility
- All information comes from the Affordable Housing Strategy action items

Committee discussion took place. Highlights included:

- Two tiers to Schedule D and in order to achieve tier 1 must meet minimum amount of points in three categories
- Methods to incentivize density versus requirements for density
- Uncertainty regarding base densities at the right level
- Having a certain percentage of units be adaptable in each project
- Finding a balance so that projects are viable to build
- Items are weighted in terms of the points they grant and based on experience of what has and hasn't been attainable and stakeholder feedback
- Fine line between incentives and what building industry would find restrictive
- Engagement with development community and opportunity for them to respond
- Closeness in amounts between non-market housing and affordable housing

It was moved and seconded that the Governance and Priorities Committee recommend that Council pass two readings to "Zoning Amendment Bylaw 2021 No. 4500.180" (To amend Schedule D of the Zoning Bylaw to provide density bonusing points for rental and affordable housing developments). The motion carried unanimously.

It was moved and seconded that the Governance and Priorities Committee recommend that future amendments to Schedule D of the Zoning Bylaw be brought forward to a Governance and Priorities Committee meeting at a later date. The motion carried unanimously.

It was moved and seconded that the Governance and Priorities Committee defer consideration of the topic "Councillor Maartman re: Recreational Vehicle Permanent Accommodation" to a future date and Staff will return with options for when to have this discussion. The motion carried unanimously.

b. <u>GOVERNANCE AND MANAGEMENT EXCELLENCE:</u>

1. <u>2021 Council Alignment Update</u>

Introduced by Jake Rudolph, Chief Administrative Officer.

- Council priorities section of the chart originated from Council's workshop
- Noted high priorities for Council and how they cascade to staff
- Illustration shows how priorities are linked to various departments
- Intention is for GPC to agree these are the top items
- Once have consensus plan to revisit every quarter
- Have discussion on top five items

Committee discussion took place. Highlights included:

 Defer consideration of the 2021 Council Alignment Update to a future meeting for more in depth discussion

Sheila Gurrie, Director, Legislative Services, provided the committee with information regarding virtual meetings:

- All of May's meetings will be held completely virtually to accommodate upgrades happening in the Shaw Auditorium
- Staff ran one mock meeting and will host another practice session on Wednesday
- Shaw Cable will still show Regular Council Meetings on TV
- Livestreaming of meetings will continue
- The public can expect to see Council on the screen and delegations will be able to hear and see Council

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7.	ADJOURNMENT:	
	It was moved and seconded at 5:00 p.m. that the meeting terminate. carried unanimously.	The motion
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CERT	IFIED CORRECT:	
CORP	ORATE OFFICER	

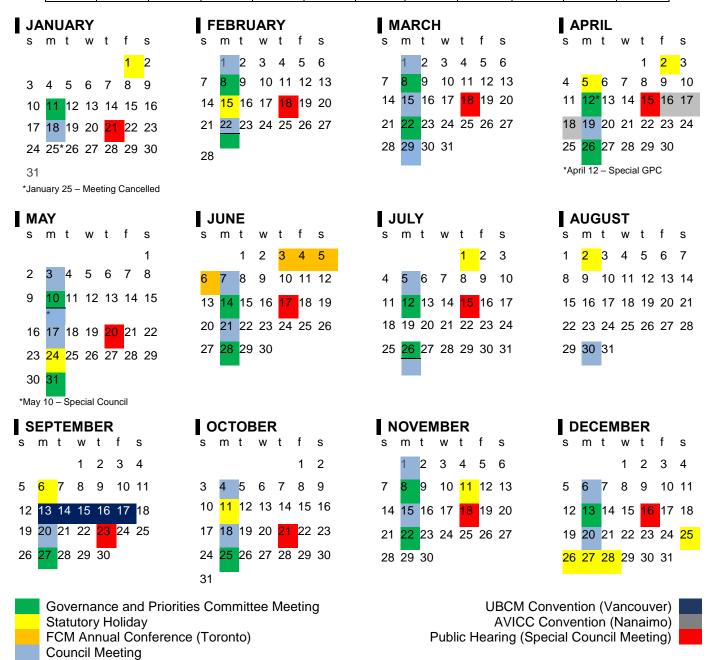
Timeline	Topic	Overall Ranking	Background	Format	Invitees	Desired Outcomes	Status
April	Neighbourhood Associations (Session 2 of 2)	1	Identified as a priority topic at the GPC meeting held 2020-Jan-20 (Session 1 of 2)	Invite chairs of some associations to attend and be available for the discussion. Identify what resources are available. Presentation on how neighbourhood associations work in the City and what expectations they have of Council (i.e.: how do they want to be engaged?)	Neighbourhood Association Representatives	Formalized process for recognizing neighbourhood associations and the City's role in this process. Create a new policy and criteria for neighbourhood associations moving forward including how they can be officially recognized. Defer any financial implications to Finance and Audit Committee	In progress
		Crosswalks: report about flashing lights at crosswalks (are they beneficial, etc.). Education and information around increasing pedestrian safety at crosswalks. Costs around the lighting at crosswalks. Information Report re: Raised crosswalks at high accident intersections, Crosswalk design modelling on the new 3 D style being introduced, email had been sent to Mr. Rose Reflective tape such as is used in Ladysmith, Identified as a priority topic at the GPC		Could come as a next step: Professional best practice on what should be at crosswalks and what works best and why, etc. At one of the multiple meetings (could be a multistep approach): -RCMP traffic reconstructionist who can provide information. -ICBC Safety Coordinator. -Open to delegations - All crosswalks will have the latest safety features			
May	Crosswalk Safety	3	meeting held 2020-FEB-10	Costs associated with all		available.	
Q2	1 Port Drive	7		Update from Staff on this project and next steps.		Next steps identified.	
May	Capital Planning Process	2		Included in the next budget cycle. List of projects of a strategic nature. Broad list of anticipated projects.		Workshop format with projects of a strategic nature identified. During budget process 5 to 10 year capital plan projects reviewed.	
April	Safety/Security	а		Discussion on safety as a whole, resources available and streamlining or finding solutions to help all.	Business owners and residents that are impacted by the homelessness crisis. Bylaw, Police, Security, Fire	Solutions, education, and streamline resources.	In progress
April	Jaiety/ Jecurity	-		streamining of mining solutions to help all.	bylaw, I office, Security, The	Solutions, education, and streamme resources.	iii progress
Q2	Waterfront Walkway	5		Update from staff on this project and the next steps.		Next steps identified - borrowing and method.	
September	Election Signage	10		Staff report with background, updates required, policy, etc.		Election signage clarity - bylaw, policy, location, limits, time-frame, etc.	
				Review of current bylaw and other related bylaws (e.g.			
Q4	Street Entertainers Bylaw	11		Noise Bylaw) to ensure consistencies. Update if necessary.		Consistent bylaws. Improvements if necessary.	
Q2	Vancouver Island Conference Centre	6		Information session on history; state of the union. Discussion around all uses identified and utilization of space.	Conference Centre staff	Best uses/practices determined. Utilization of space and uses identified.	

Timeline	Topic	Overall Ranking	Background	Format	Invitees	Desired Outcomes	Status
June	Sports Venues and Tourism Strategies	8		Multi-step process - venues and projects around Sport Venues will be grouped together when possible for a discussion and decision on advancing. Tourism - update from staff and next steps.		Sports tourism strategy and sports venues	
Q3	Committee Structure	9	Examining the current Committee Structure	Discussion re: suggested changes: Does Council want to re-establish committees such as Arts and Culture Parks Recreation Community Safety Would it be a forum for interested residents to learn the basics of good governance and procedures - training ground for future candidates		Council decision on moving forward with more committees, or a different committee structure.	
March	Leaders Table		The Mayor's Leaders' Table is one of the key recommendations for recovery coming from the Mayor's Task Force on Recovery and Resilience.	Establishing terms of reference		To establish the Mayor's Leaders' Table as recommended by the Mayor's Task Force.	Complete
March	Build Nanaimo - 100,000 Voices		Nanaimo BUILDS is one of the key	Discussion re: establishing a citizen-directed campaign to generate enthusiasm for the rebuilding of all sectors of Nanaimo's community Review proposed logo concept.		To begin developing the 100,000 Voices Campaign Concept including marketing and communications plan, and a budget.	Complete
March	Art in Public Spaces - Deaccession 2021		The Community Plan for Public Art, identifies the process to ensure the ongoing care of the City's Public Art Collection, including periodic evaluation of artworks for de-accession. Three	Staff report with background and recommendations.		Deaccession of three artworks from the City of Nanaimo's Public Art Collection.	Complete
March	Strengthening Communities' Service Grant Opportunity		Funding is available through UBCM on behalf of the Province and Government of Canada to assist local governments and Treaty First Nations to improve health and safety of unsheltered homeless people, and reduce community concerns about public health and safety in neighbourhoods with unsheltered homeless people seeking shelter.	Presentation and discussion		Apply for grant through UBCM.	Complete
March	Art in Public Spaces Working Group - Draft Guidelines and Process		During the 2020-OCT-05 Governance and Priorities Committee Meeting, Council endorsed the creation of an Art in Public Spaces Working Group with the purpose of providing strategic and technical advice, and expertise to Staff to advance the City's public art programs.	Discussion re: Establishing an Art in Public Spaces Working Group and Guidelines for their work.		Establishing guidelines for an Art in Public Spaces Working Group and proceeding with a call for applications.	Complete
March	Building Permit Review		Nielson Strategies Inc. was engaged in October 2020 to assist in an independent Building Permit Function Review. The consultant has provided seven recommended changes.	Review and discuss draft report from Neilson Strategies Inc.	Allan Neilson, Neilson Strategies	Referring the proposed additional Staff positions to the Finance and Audit Committee for consideration in the 2021-2025 Financial Plan; Implement remaining six recommended changes outlined in report.	Complete

Timeline	Topic	Overall Ranking	Background	Format	Invitees	Desired Outcomes	Status
April	Council Realignment						
April	Schedule D - Affordable Housing						Complete
April	Affordable Housing Strategy - Annual Implementation Update						Complete
May	Transit Redevelopment Strategy						
May	Relmagine - Transportation Policy						
May	Safer Systems - Pedestrian Safety/Crosswalk - Vision Zero		Council ranked #1 GPC topic - 2nd report on crosswalk safety				
				Charrette			
March	REIMAGINE NANAIMO			GPC Council options on Charrette			Complete
April	REIMAGINE NANAIMO			Approval of Plan Framework Updates on Engagement and Activities			Complete
May	REIMAGINE NANAIMO			Committee Feedback			
June	REIMAGINE NANAIMO			Committees Feedback and Continued Engagement Updates - DRAFTING PLANS			
				Phase 2 engagement numbers Phase 2 Engagement Summary Presented			
July	REIMAGINE NANAIMO			Draft Plans - internal staff review			
August	REIMAGINE NANAIMO			No meetings - Preparation of key plan directions and rationale			
				Committees Feedback			
September	REIMAGINE NANAIMO			External Agency Referrals Refining Plans			

Governance and Priorities Committee Agenda Planning

2021 GPC Dates											
Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sept.	Oct.	Nov.	Dec.
11	8	8	12	10	14	12	-	27	25	8	13
	22	22	26	31	28	26	-	-	-	22	-



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Governance and Priorities Committee Agenda Planning

<u>Deferred to Finance and Audit Committee</u>

Fees and Charges

Previous Topics Covered 2021

- Active Transportation
- Public Engagement report for the Animal Responsibility Bylaw
- SFN and SD68 Truth and Reconciliation -Joan Brown and Scott Saywell Presentation
- Health and Housing Task Force Final Report
- Community Amenity Contribution Policy
- Building Permit Review
- Mayor's Task Force on Recovery and Resilience
- Safety and Security
- Neighbourhood Associations

Previous Topics Covered 2019 - 2020

- Review of "Council Procedure Bylaw 2018 No. 7272"
- Neighbourhood Associations Part 1
- Effective Advocacy Strategies
- Coordinated Strategic Policy Review 2020-2021
- Single Use Checkout Bags
- Civic Facilities conditions, issues, plans and objectives
- Energy and Emissions Management Program
- Advocacy Part 2
- Coordinated Strategic Policy Review 2020-2021 Public Engagement Strategy
- Manual of Engineering Standards and Specifications Revision Update
- REIMAGINE NANAIMO Demographics and Land Inventory/Capacity Analysis Summary
- Climate Change Resilience Strategy
- Reallocation of Street Space
- Governance: Question Period/Correspondence/Proclamations/Other
- Council Resolution Update
- Reopening Strategy/Plan
- Roadway Reallocation Options
- Social Procurement
- Sustainable Procurement
- Capital Projects
- Sports Venues
- Proposed Amendments to the MoESS

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- Arts & Culture
- Short Term Rental/AirBnB regulations
- REIMAGINE NANAIMO "Water"
- Sanitation Review
- Animal Responsibility Bylaw
- Councillor Brown and Councillor Geselbracht re: Doughnut Economic Framework Model
- Health and Housing Task Force Update
- Environment Committee Recommendations
- Emergency Food and Nutrition Security Strateg

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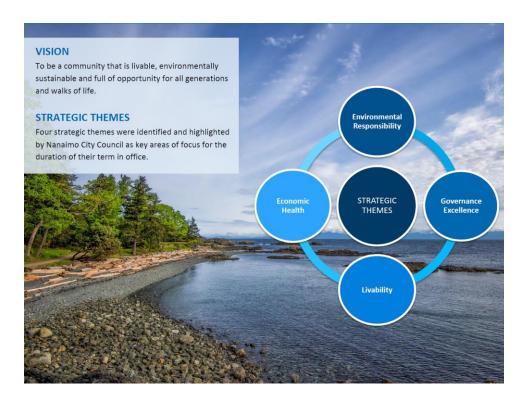
Purpose of the Project Plan Presentations:

- Update on how 5-Year Project Plan is developed
- How the Relmagine process and plans will formalize and update key projects and provide long-term priority
- · Highlight some key projects underway or in the current 5-Year Project Plan
- Highlight projects not currently in the plan but could be achieved in 2021-2022 or near future
- Provide Council with an opportunity to have input on the upcoming budget cycle









Asset Management

Governance Excellence





On 2021 Approved
Parks, Recreation & Culture
Capital Projects & Potential Additions







Projects requested by plans or organizations in our community:

- Port Theatre expansion
- Art Gallery phase 3 expansion
- Indigenous Peoples Place Centre
- Culture venue for non-professional artists
- SAR re-development of Harewood Activity Centre
- City operations facility
- **RCMP Building**
- Maffeo Sutton Park washroom/amenity building
- South End Community Centre
- Serauxmen Stadium re-development
- Rotary Bowl improvements (oval, sprint track)
- Loudon Boathouse
- Paddling Centre on waterfront
- Te'Tuxwtun Project (with School District, SFN & BC Housing)
- Beban Park facilities improvement
- BMX Track re-development
- VIEX facility
- Beban artificial turf fields (change room improvements)
- Farmers' Market
- Caledonia improvements







City of Nanaimo



PHASE 1

What did we hear from the community?

TOP 3 THINGS PEOPLE LOVE MOST ABOUT NANAIMO

- 1) Access to nature, parks, and open
- 2 Beautiful waterfront
- "hub" that is well-connected to other communities

WHAT IS OUR VISION FOR **NANAIMO'S FUTURE?**











A climate change action leader

REIMAGINE process will result in a Parks, Recreation and Culture Master Plan that:

- helps determine future facility development
- helps to identify land acquisition needs for future parks and trails
- Helps determine future programs, services and special events that is wanted by the community





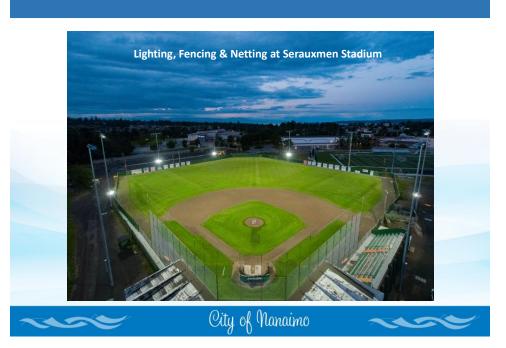
REIMAGINE Nanaimo:

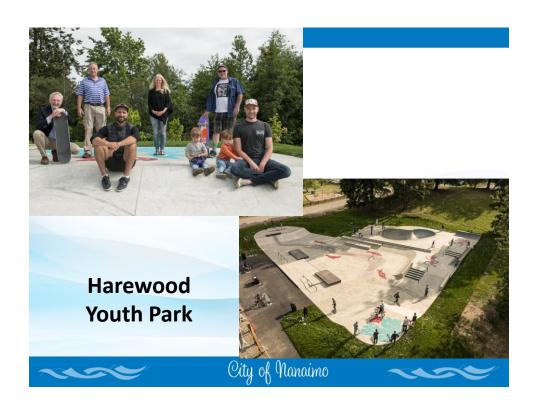
Phase 1 - What did we hear from the community?

Future Priorities



PROJECTS ACHIEVED OVER THE LAST TWO YEARS:







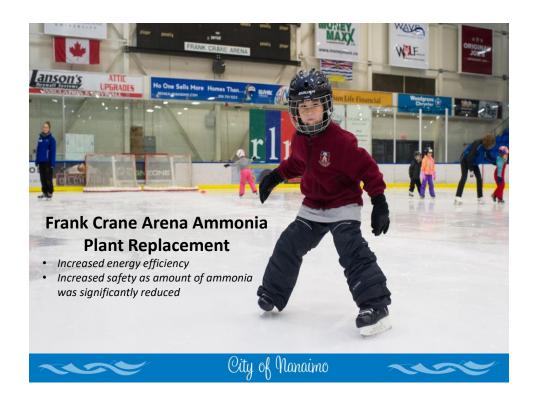














Various Interior and Exterior Lighting Upgrades to LED

- Nanaimo Aquatic Centre & Beban Pool
- Nanaimo Ice Centre & Frank Crane Arena
- Oliver Woods Community Centre



City of Manaimo





Significant Asset Renewals/Upgrades to City-Owned Facilities:

- Membrane renewals at the Bastion Parkade (post tension strands in the beams that hold up the parkade were replaced)
- Harbourfront Parkade Elevator
- HVAC Upgrades and Replacements throughout the City







PROJECTS MOVING FORWARD South End Community Centre



Feasibility study & engagement with community underway

Neck Point Washrooms



Beban Park Pool Improvements



Beban Park Power Supply Upgrades



Nanaimo Aquatic Centre Roof Replacement





Protection Island Ramp/Dock at Gallow's Point



Harewood Search and Rescue \$2 to \$3M



City of Nanaimo

POTENTIAL PROJECTS FOR 2021-2022:

Stadium District Development



This includes the NDSS Community Field, Serauxmen Stadium, Rotary Bowl and joint amenities that would greatly enhance the existing sporting facilities in the area

Stadium Possible Interim Improvements



Serauxmen Stadium



Rotary Bowl (Track & Field) \$1.3 to \$1.5M



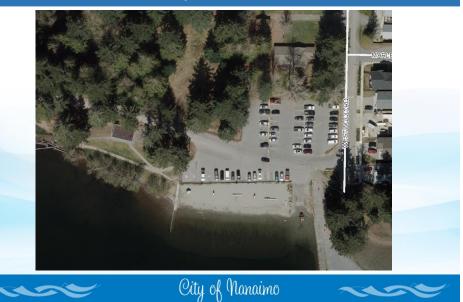
City of Nanaimo

Artificial Turf Field at Harewood Centennial \$3 to \$4.5M



In partnership with Nanaimo Ladysmith Public Schools; multi-purpose facility will provide amenities for soccer, football, lacrosse and baseball and will allow for 3,000 hours of use annually vs. 300 hours on a natural turf field.

Westwood Lake Park Amenity Improvements \$750,000 to \$1M



Marie Davidson BMX Track Improvements \$1.1 to \$1.5M



Maffeo Sutton Park Inclusive Playground \$600,000 to \$1M



Long Lake Paddling & Rowing Centre at Loudon Park \$2 to \$3.6M





THE STATE OF THE S

City of Nanaimo





Active Transportation Projects Planned for 2021 or under construction

- Front Street Complete Streets
- Metral Drive Phase 1
- Metral Drive Phase 2
- Commercial/Bastion Intersection Upgrades
- Downtown Wayfinding
- Bowen Park Trailway & Utility Upgrades
- Victoria Road / Esplanade Pedestrian Upgrades
- · Waddington/ St George Pedestrian Upgrades
- Haliburton Multi Use Trail
- Bruce & Albion Pedestrian Upgrades
- Bruce & Sixth Pedestrian Upgrades
- Mexicana / Uplands Pedestrian Upgrades
- Needham Street Sidewalk
- · Hammond Bay Road @ Tiki Way Pedestrian Upgrades
- · Pedestrian Flashers @ 4 crosswalks





City of Manaimo

2022 Projects

- Terminal Avenue Upgrades
- Midtown Gateway
- Albert Street Complete Streets
- Haliburton Sidewalk
- Midtown water supply
- Millstone Trunk Sewer section under Pearson Bridge
- Pedestrian unallocated



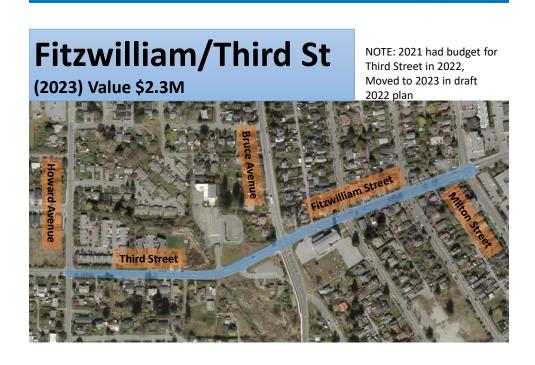
2023 Projects

- Third Street / Fitzwilliam Street Upgrades
- Fifth Street Upgrades
- Millstone Trunk Sewer East Wellington Rd Westwood Rd
- Labieux Road water & rehab Shenton to Jingle Pot
- Needham sanitary and drainage









Fifth Street

(2023) \$3.3M





Hammond Bay Rd. Turner to Emil Pl

(2024) Value \$4.4M



Madsen/East Wellington Upgrades

(2024) Phase 1 \$3M



Stewart Avenue Complete Streets

2024 \$2M



Unallocated Pedestrian Projects

\$500K/year





Acceleration Options:

- Uplands Dover to Hammond Bay Road \$400K 2027 →2023
- Departure Bay Road Sidewalk \$500K 2025 →2023
- Wakesiah 3rd to 5th \$6.1M 2024 & 2026 → 2023
- Terminal Avenue Phase 3 \$4.25M 2025 →2023
- Departure Bay Road Loat to Strongitharm \$1.2K 2025 →2023
- Sixth Street Wakesiah to Howard \$1.7M 2029→2023
- Extension 13Th to Lenwood active transportation upgrades \$875k 2026→2023

New Project Options:

- Lenhart Bridge (\$237K)
- E&N Trail Lighting (\$???K)
- Buttertubs Bridge (\$500K)
- Haliburton Farquar-Woodhouse (\$???)

Other Projects of note:

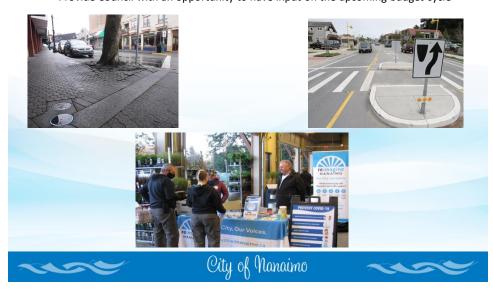
- Uplands Signal & AT upgrades Tunnah to Departure Bay \$4.6M (2027)
- Rutherford RHB & AT \$4.6M (2026)
- Norwell/Departure Bay Signal & Transit improvements (2026) \$2.0M
- Wellcox Secondary Access (2027) \$5.1M





Purpose of the Project Plan Presentations

Provide Council with an opportunity to have input on the upcoming budget cycle



Uplands Drive – Dover to Hammond Bay

\$400K



Departure Bay Road Sidewalk







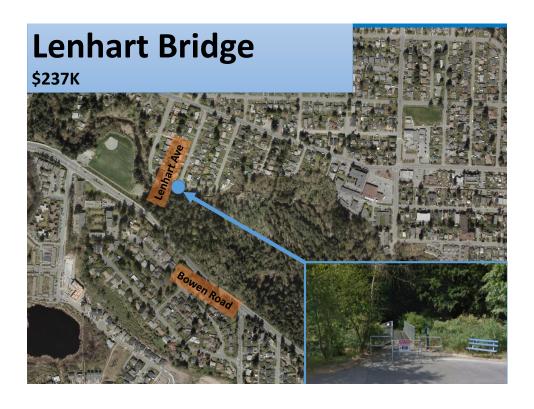


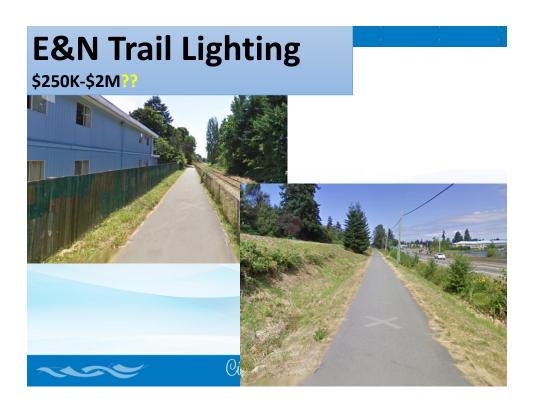
Sixth Street Howard to Wakesiah

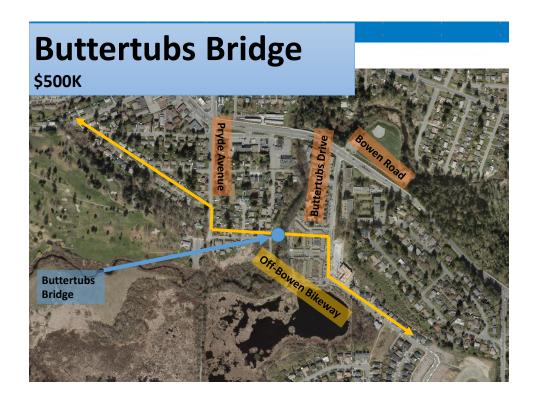
\$1.7M



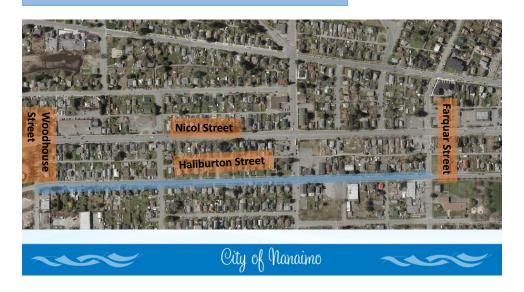








Haliburton Farquar-Woodhouse 5???





Staff Report for Decision

File Number: A4-1-2 / D1-4-17

DATE OF MEETING MAY 10, 2021

AUTHORED BY ART GROOT, DIRECTOR, FACILITY AND PARKS OPERATIONS

PARKS, RECREATION AND CULTURE

SUBJECT LONG LAKE PADDLING AND ROWING CENTRE UPDATE

OVERVIEW

Purpose of Report

To provide Council with updated information regarding the Long Lake Paddling and Rowing Centre and to obtain approval to proceed with public review and the final design process for this community-driven, collaborative project.

Recommendation

That the Governance and Priorities Committee recommend that Council:

- 1. receive the two concepts for public review and comment and direct Staff to return with a finalized design, plan and costing for Council consideration and deliberation during the 2022-2026 Financial Plan Review process; and,
- 2. to consider the addition of the overall park and playground redevelopment into the same project year to minimize park disruption.

BACKGROUND

At the Finance and Audit Committee meeting held 2019-OCT-16, a motion was passed that the Finance and Audit Committee recommend that Council:

- 1. consider funding of \$123,750 during the 2020 financial plan review for detailed design and costing of the Loudon Boathouse (with \$15,000 coming from private contributions);
- 2. direct Staff to return with, final costing and funding options for Council's review and consideration during the 2021 budget review if design phase is approved; and,
- 3. direct Staff to work with the Long Lake Flatwater Training Centre Society and Rotary Club of Nanaimo North on fundraising and other sources of revenue for the project.

The motion was approved by Council at the Regular Council Meeting held 2019-OCT-21.

In the first half of 2020, the Request for Proposal (RFP) No. 2573, *Loudon Park Boathouse Redevelopment* was issued for architectural services. The successful proponent was Iredale Architecture (Iredale).

Staff started working with the architectural firm, the Rotary Club of Nanaimo North, and the Long Lake Flatwater Training Centre Society (Flatwater Society) to finalize programming needs as well as improvements and options for community amenities such as public washrooms and a possible community accessible multi-purpose space.



This initial concept was sited in the northeast area of the park over top of the footprint of the existing washroom and storage building. This location had been previously supported by past Council and in the Loudon Park Improvement Plan (adopted 2012) and had been previously known as 'Concept D'.

This first concept, Design Option 1, was reviewed by the design working group in September of 2020 and then reviewed with the City's Current Planning Section and it was determined that the building needed to shift to the southwest to ensure that the footprint did not encroach into the 15 metre Development Permit Area (DPA).

The finalized concept (Attachment A) was sent to a cost consultant in December 2020 and initial cost estimates came back far higher than originally anticipated. Original construction budgets had been preliminarily established in early 2019, prior to any global pandemic or significant material cost increases. December 2020 estimates for the structure was approximately \$3.18 million. This is exclusive of park redevelopment or playground upgrades.

Adding to the fact that the global pandemic has had increased operational cost impacts on all businesses including construction, material costs have also gone up greatly and in some cases, upwards of 200%.

It was clear that other concepts needed to be discussed, designed, and cost estimated, so that the budgets could be reduced as much as possible without completely eliminating the original intent of building this new facility. At this point, Design Option #1 was abandoned.

DISCUSSION

The design working group met to discuss options for moving forward. Design Option #2 modified loading / unloading areas and changes to overall space to help reduce the cost of the project. Design Option #2 still incorporated a multi-purpose indoor space that could potentially be booked and used for other community functions with separate access from the Flatwater Society's areas of occupancy.

As a result of needing to shift the building more into the park, the potential for user conflict was too high and Design Option #2 was altered to have the loading and unloading of boats occur on the northwest of the facility rather than the northeast. The northeast side faces some of the prime sections of public beach and lake access for swimming. Boat movement is shown in Attachment B.

Design Option #2 (Attachment C) was sent to the cost consultant and although the pricing came back lower, the amount was still high. February 2021 estimates for the structure was approximately \$2.86 million. This is exclusive of park redevelopment or playground upgrades.

Following the cost estimate for Design Option #2, the design working group met to discuss absolute bare minimum requirements for the Flatwater Society's spaces regarding overall use and secure storage needs for their equipment as well as the public washrooms and Design Option #3 was developed. In this option, the indoor multi-purpose space was removed; however, the rooflines were kept the same in this area to provide a large covered space facing the park and lake.



Design Option #3 modernizes and consolidates the existing amenities onsite (Attachment D). February 2021 estimates for the structure was approximately \$2.48 million. This is exclusive of park redevelopment or playground upgrades.

During the development of these concepts, the public washrooms have stayed the same size to ensure improved accessible washrooms for the public's use.

Due to the location of the current sewer line across the frontage of the park at the parking lot, Staff reviewed the replacement timeline and expedited this section to be replaced as part of the construction project as all design options were situated directly on top of the sewer line in its current configuration.

This project, regardless of which concept is chosen, provides the opportunity to also replace the aging playground equipment, access to the fishing dock, overall beach access, and as well as the natural environment of the park. All these improvements would address accessibility issues for the amenities within the park. Staff added this review and concept design scope to the consultant's deliverables and as a result, a landscape architectural firm was added to the team. Considering those improvements could happen in concert with the construction of the new facility to eliminate future year disruptions to the park and park users, or they could be done in a future phase or phases. The estimated cost of these improvements is between \$700,000 and \$900,000 (Attachment E).

Further detailed drawings are attached as Attachment F, which also includes comparable drawings between Design Option #2 and #3.

Finalizing a design option, will allow both our community partners, Rotary and Flatwater, to continue fundraising, but also be able to show potential donors, what the new facility will look like. Both groups have committed, at minimum, to contribute \$100,000 each over a five-year period to the construction of the facility.

Public engagement with the surrounding neighbourhood and park users will be an important step that will be conducted following direction from Council.

OPTIONS

- 1. That the Governance and Priorities Committee recommend that Council:
 - 1. receive the two concepts for public review and comment and direct Staff to return with a finalized design, plan and costing for Council consideration and deliberation during the 2022-2026 Financial Plan Review process; and,
 - 2. to consider the addition of the overall park and playground redevelopment into the same project year to minimize park disruption.
 - The advantages of this option: Aligns with the commitment made in the Loudon Park Improvement Plan. Works collaboratively with multiple community groups on building a sports and community venue to benefit many. Increases the accessibility of the park to users of all abilities. Minimizes disruption to the park by combining all project elements into one year.



- The disadvantages of this option: Construction costs are high due to economic and pandemic impacts.
- Financial Implications: Finalized concept and design will be presented for Council's consideration and deliberation as part of the 2022-2026 Financial Plan Review process.
- 2. That the Governance and Priorities Committee recommend that Council provide alternative direction to Staff.

SUMMARY POINTS

- A collaborative group made up of Nanaimo Rotary Club North and the Long Lake Flatwater Training Society have been working with the City of Nanaimo on the design for the Long Lake Paddling and Rowing Centre.
- The Boathouse project was identified and outlined in the adopted improvement plan for Loudon Park in 2012.
- Unexpected material cost increases and COVID-19 pandemic will have an impact on the ultimate cost of the project
- Combining the park redevelopment including replacement of aging playground equipment, improving accessibility, and addressing naturalization of the park in the same year as construction will minimize park disruption.
- Both Long Lake Flatwater Training Centre Society and Rotary Club of Nanaimo North have committed, at minimum, to contribute \$100,000 each over a five-year period to the construction of the facility.

ATTACHMENTS:

ATTACHMENT A: Design Option #1

ATTACHMENT B: Boat Movement diagram

ATTACHMENT C: Design Option #2
ATTACHMENT D: Design Option #3

ATTACHMENT E: Landscaping designs

ATTACHMENT F: Detailed design drawings including comparison of Design Options #2 and #3

ATTACHMENT G: Link to the Loudon Improvement Plan – 2012

Submitted by: Concurrence by:

Art Groot Richard Harding

Director, Facility and Parks Operations General Manager, Parks, Recreation & Culture

Design Option 1

ATTACHMENT A





View From Road

View From The Park





View From The Beach

View From The Boat Launch

No. Date Issue Notes

IREDALE

ARCHITECTURE

No. Date Appr Revision Notes

Suite 202 - One Alexander Street Vancouver BC V6A 1B2 T: 736-5581 F:736-5585 architect@iredale.ca www.iredale.ca

16 Bastion Square
Victoria BC V8W 1H9
T: 250-381-5582
architect@iredale.ca
www.iredale.ca

Seal

Loudon Park Boathouse

neet Title:

Design Option 1

Date:

2021-04-05

Partner in Charge
Mike VanBakel

Drawn by:

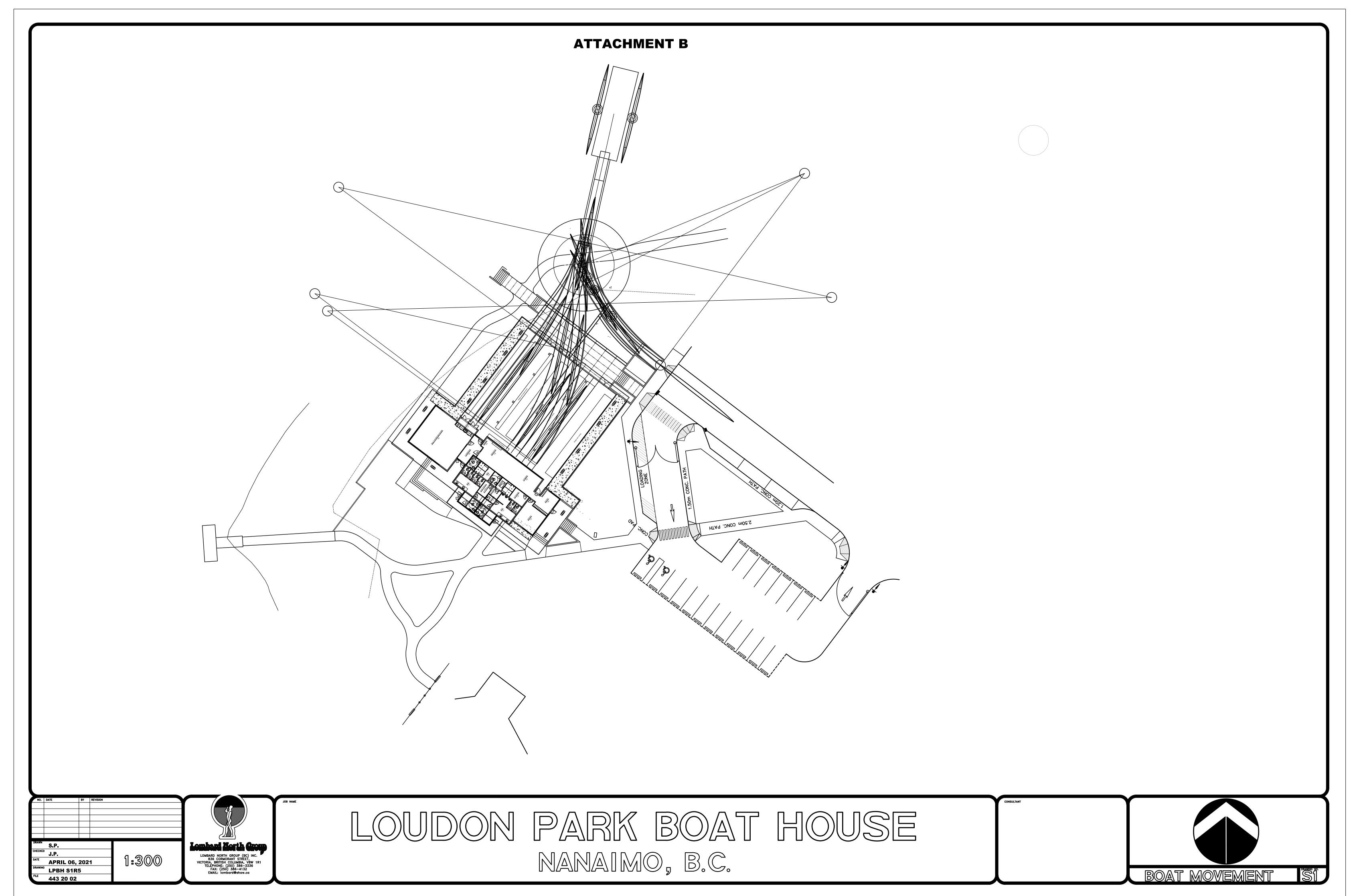
Scale:

Sheet Number:

Reviewed by

A-01

Project ID:





View From Main Road



View From Park





View From Beach

View From Boat Launch

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Vancouver BC V6A 1B2
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architect@iredale.ca
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No. Date Issue Notes

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16 Bastion Square
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T: 250-381-5582
architect@iredale.ca
www.iredale.ca

Seal

Project Title:

Loudon Park Boathouse

Sheet Title:

Design Option 2

2021-04-05

Partner in Charge
Mike VanBakel

Drawn by:

Reviewed by A-02

Project ID: 20039



View From Main Road



View From Park





View From Beach

View From Boat Launch

No. Date Issue Notes

IREDALE ARCHITECTURE

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16 Bastion Square
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architect@iredale.ca
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Project Title:

Loudon Park Boathouse

Sheet Title:

Reviewed by

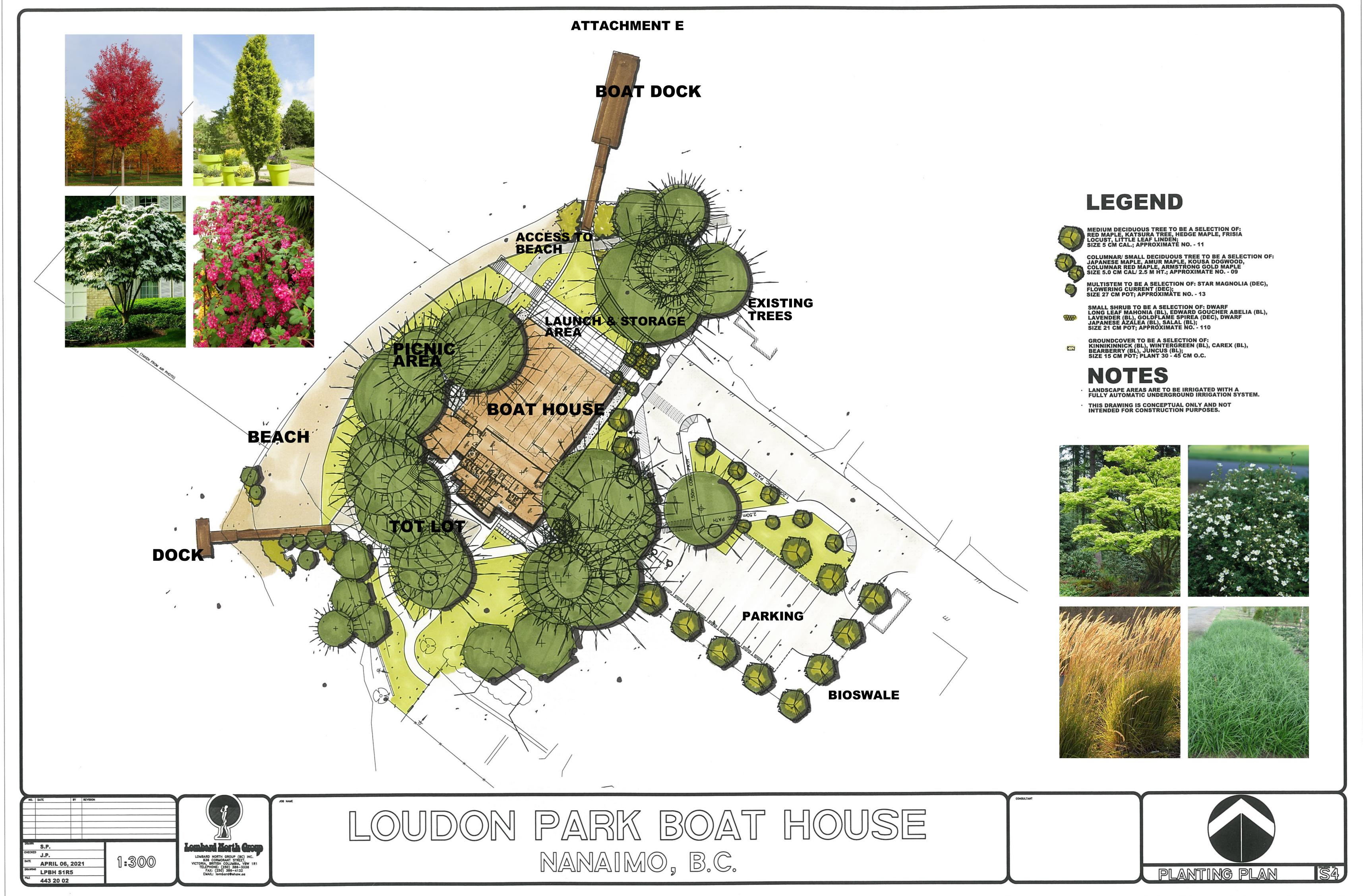
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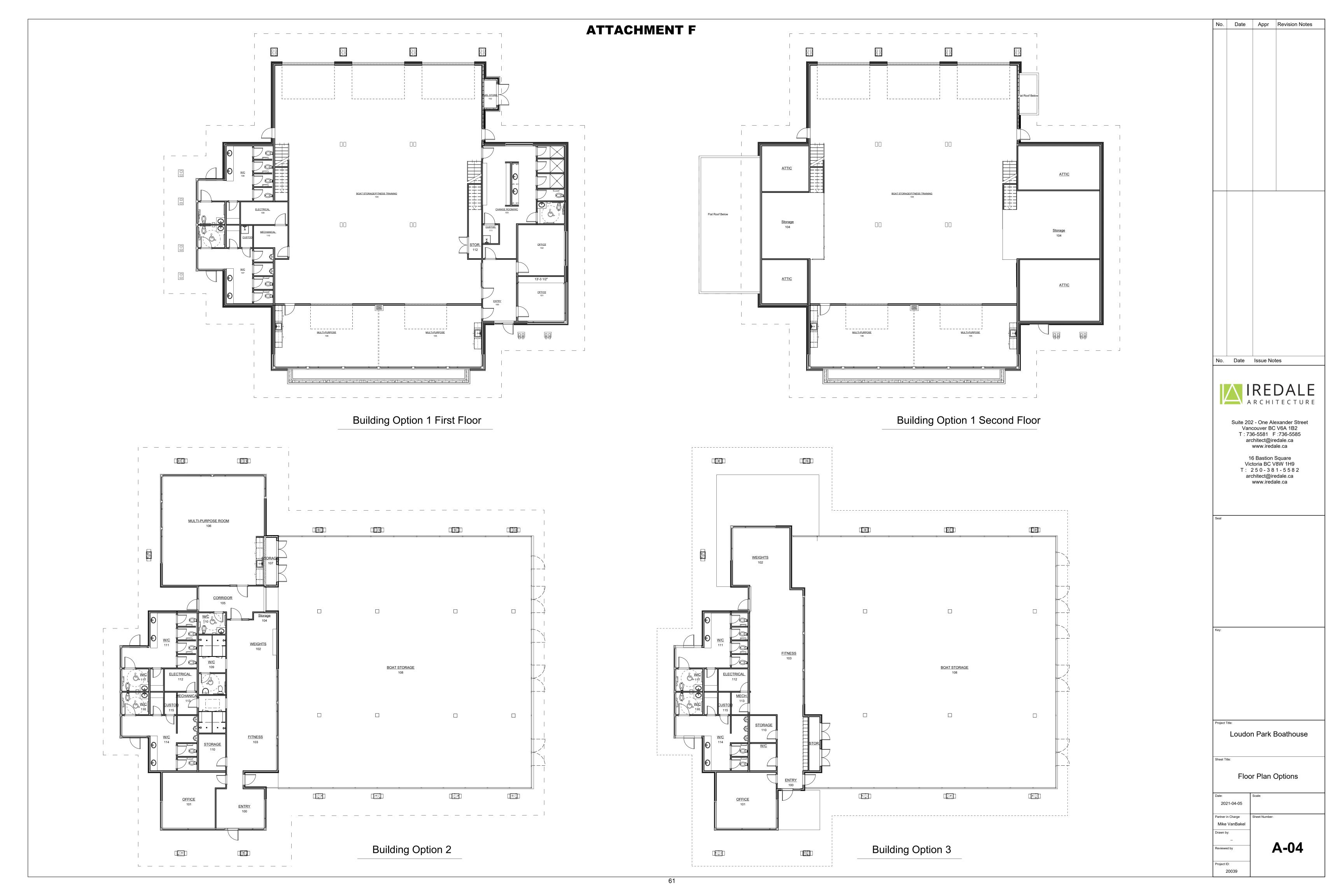
Design Option 3

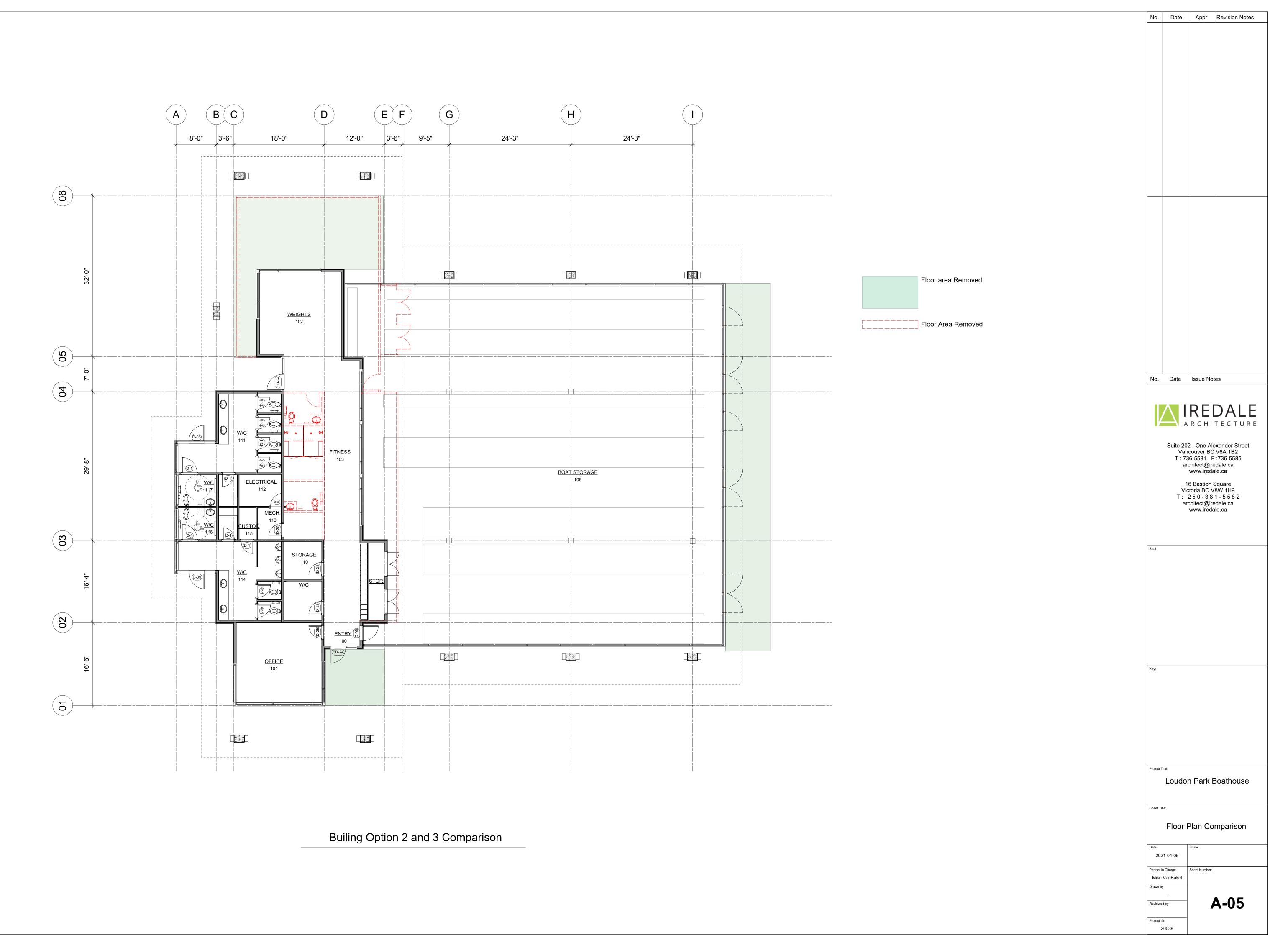
Partner in Charge
Mike VanBakel

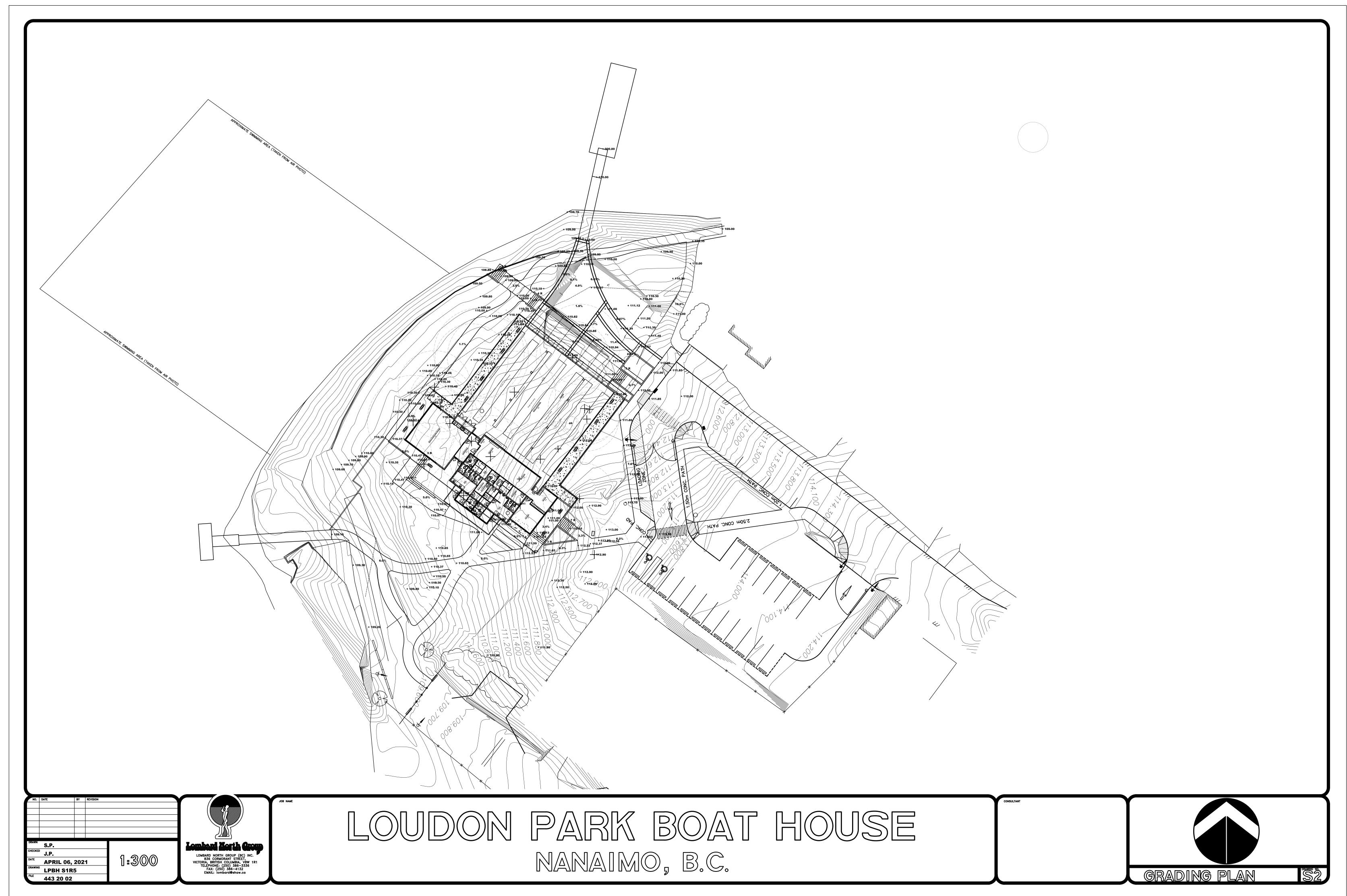
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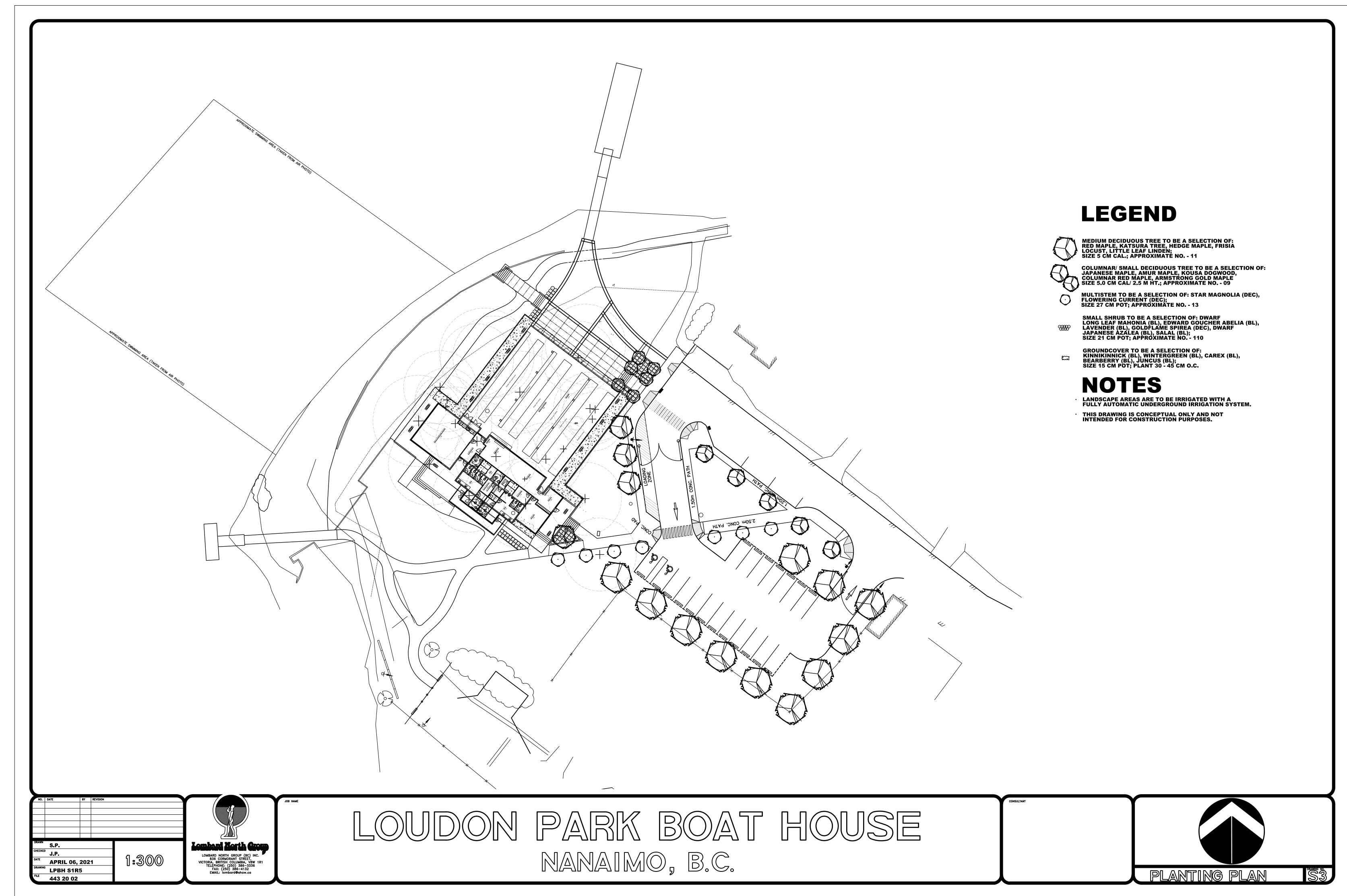
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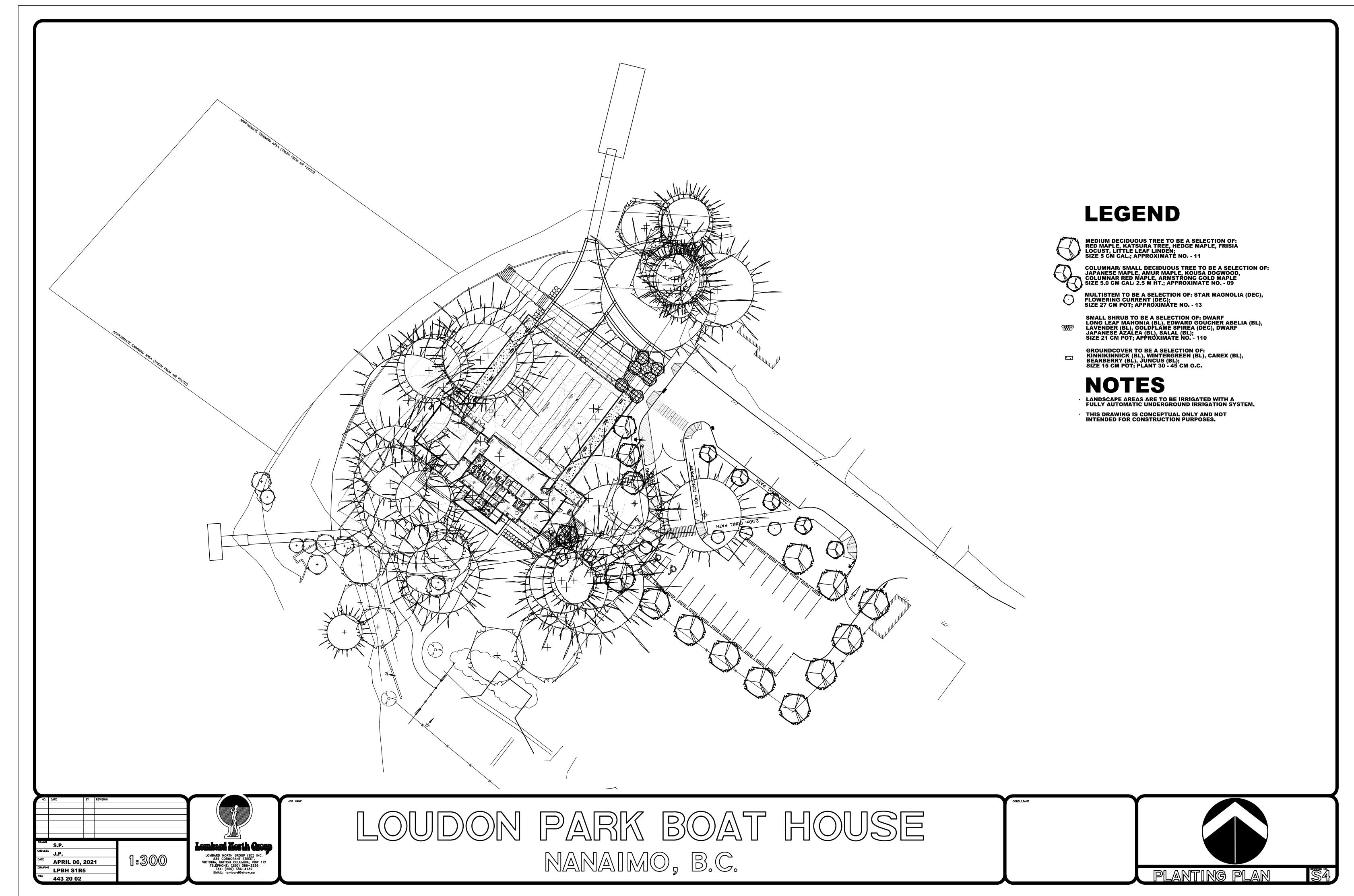










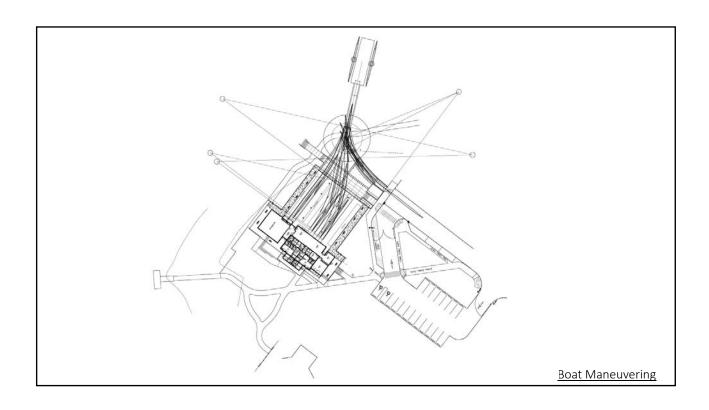


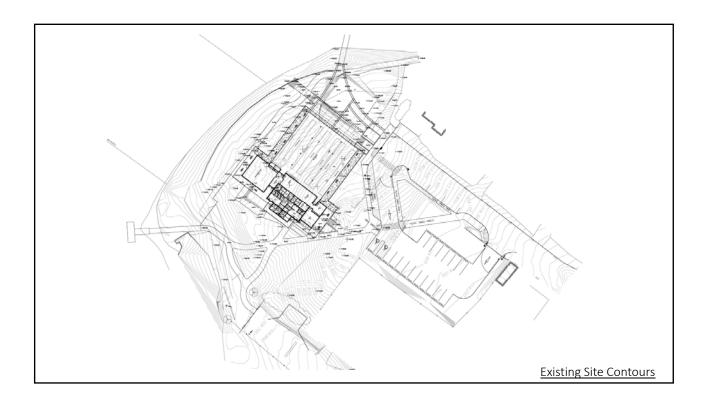
Please follow the link below for Attachment G – Loudon Park Improvement Plan

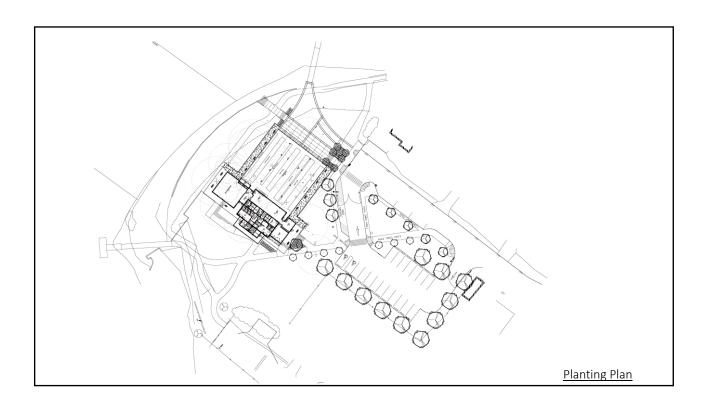
https://www.nanaimo.ca/docs/default-document-library/loudon-park-improvement-plan.pdf

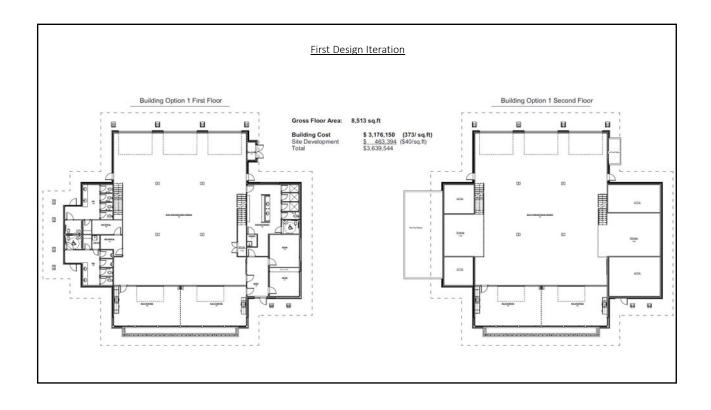


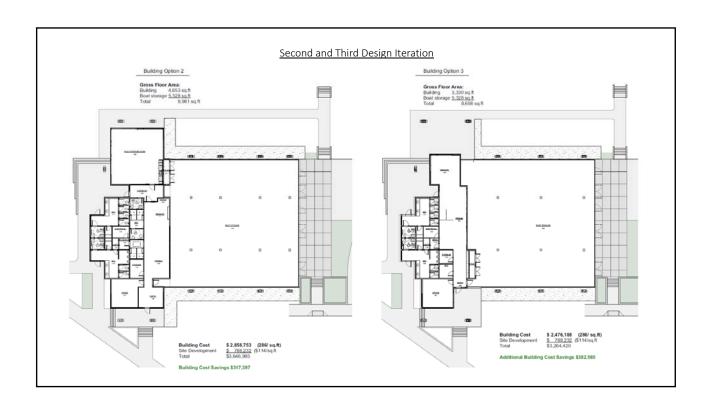


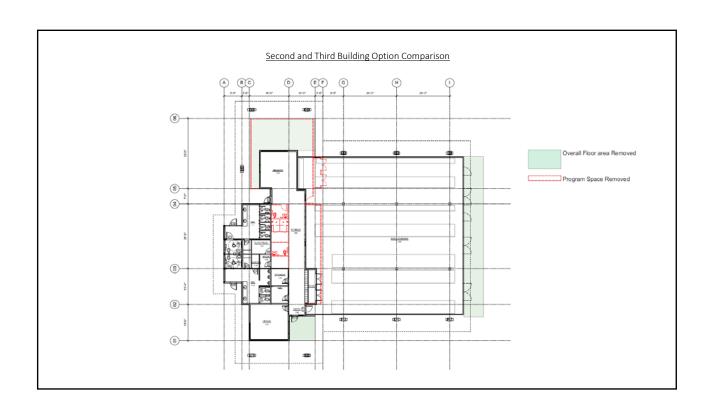








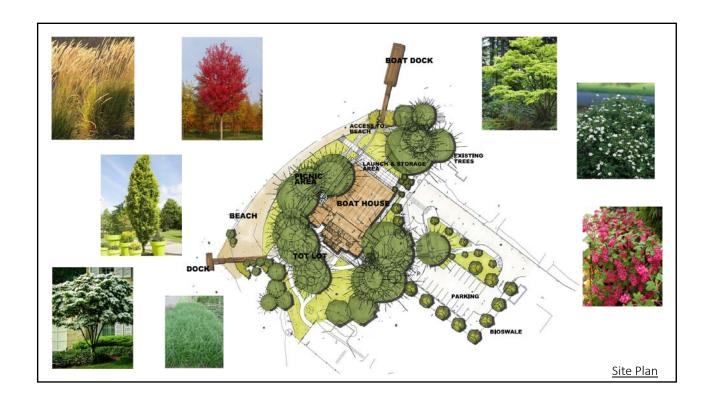














Staff Report for Decision

File Number: 5460.01.07

DATE OF MEETING MAY 3, 2021

AUTHORED BY CHRIS LANG, PROJECT ENGINEER, ENGINEERING

SUBJECT LENHART BRIDGE UPGRADE OPTIONS

OVERVIEW

Purpose of Report

To provide Council with options to upgrade the Lenhart Bridge in Bowen Park to active transportation standards.

Recommendation

That the Governance and Priorities Committee recommend that Council direct Staff to include \$237,000 for the Lenhart Bridge replacement project in 2022 of the Draft 2022 – 2026 Financial Plan for consideration during the budget review process.

BACKGROUND

At the north east corner of Bowen Park, the trail system connects to Riverside Drive via an existing pedestrian bridge over the Millstone River, adjacent to Lenhart Avenue, shown on Attachment A. At the November 23rd Governance and Priorities Committee (GPC) meeting, Council directed Staff to provide options to upgrade this existing pedestrian bridge to accommodate cyclists. The Bowen Park Trailway and Utility Upgrades project is scheduled for construction this summer and will include improvements to the existing asphalt trailway through Bowen Park to improve connectivity and increase utilization by pedestrians and cyclists. Council saw this project as an opportunity to improve the connection from Bowen Park to the Townsite neighbourhood.

DISCUSSION

For cyclists travelling in the Central Nanaimo area, the current options east of the Parkway to cross the Millstone River are:

- Bowen Road
- Lenhart Bridge
- Wall Street
- Multi-use Trail Bridge at Caledonia Avenue & Barsby Avenue
- The Lions Great Bridge to Maffeo Sutton Park

Three of the options are west of the E&N Corridor, and of those, only Lenhart Bridge is off road and could be considered as an **All Ages and Abilities** potential option. Current usage of the Lenhart Bridge is moderate but appears to be increasing. The Bowen Park Trail system is generally limited to day time usage due to the lack of comfort with the currently unlit condition;



however, following this year's sewer and trail upgrades (addition of lighting), it is expected that usage will increase dramatically as this route between the Hospital, Downtown, and VIU has very desirable characteristics with moderate grades, is away from traffic, and in a picturesque setting.

The Lenhart Bridge is an existing pedestrian bridge over the Millstone River that connects Riverside Drive with an existing trail system in the northeast corner of Bowen Park. The existing bridge is 1.4m wide, with a wooden deck and chain link fence railings. While the existing bridge provides a pedestrian connection, the narrow width and offset gates force cyclists to dismount to cross. The existing chain link fence panels are insufficient as guardrails for combined pedestrian and cyclist use as they lack handrails and are not the required height for cyclists. The concrete structure was built in the 1960's and is in fair condition, overall.

To meet the anticipated increase in demand for active transportation users, a replacement bridge would require a deck width of 4m, guardrails that achieve the height requirements for combined pedestrian and cycling use, and a good wearing surface for cyclists. The added width would provide a safer, socially-distanced cross-section for various users, and a reduction in approach grades would support accessibility.

An assessment of the bridge was completed to evaluate replacement options. The spacing of the existing beams, and width of the abutments at each end, do not support the wider 4m bridge required. Additionally, no construction or engineering details are available for the support beams or abutments, which further limits the potential retrofit of these components. It was determined that the bridge could not be modified using any of the existing components as, structurally, these are not intended for the application being used and would be cost prohibitive to retrofit for this purpose going forward.

The conceptual cost to replace the bridge structure is estimated to be \$237,000 and includes a 25% contingency. Detailed design and procurement could be accelerated to support construction in the fall of 2021 or spring of 2022, pending senior government approvals.

With the completion of the Bowen Park Trailway and Utility Upgrades project, upgrading the Lenhart Bridge would enhance an existing mobility link between the Hospital, VIU, and Downtown areas. The trailway lighting improvements on the south side of the bridge with the existing lighting on the north, will serve to improve visibility and safety for users, with a resulting increase in utilization.

OPTIONS

- 1. That the Governance and Priorities Committee recommend that Council direct Staff to include \$237,000 for the Lenhart Bridge replacement project in 2022 of the Draft 2022 2026 Financial Plan for consideration during the budget review process.
 - The advantage of this option is that this project creates an enhanced mobility link between the Hospital, VIU, and Downtown areas.
 - Financial Implications: \$237,000 will be added to year 2022 for consideration of the Lenhart Bridge Replacement project.
- 2. That Council direct Staff not to pursue the project.



SUMMARY POINTS

- An opportunity exists to upgrade an existing pedestrian bridge to active transportation standards as part of a major project.
- The existing Lenhart Bridge cannot be retrofitted to meet current active transportation standards.
- This project will support a broad spectrum of neighbourhoods, park users, and stakeholders within the City.
- The estimated cost to replace the bridge is \$237,000.

ATTACHMENTS:

Attachment A - Lenhart Bridge Location

Submitted by:

Chris Lang
Project Engineer, Engineering

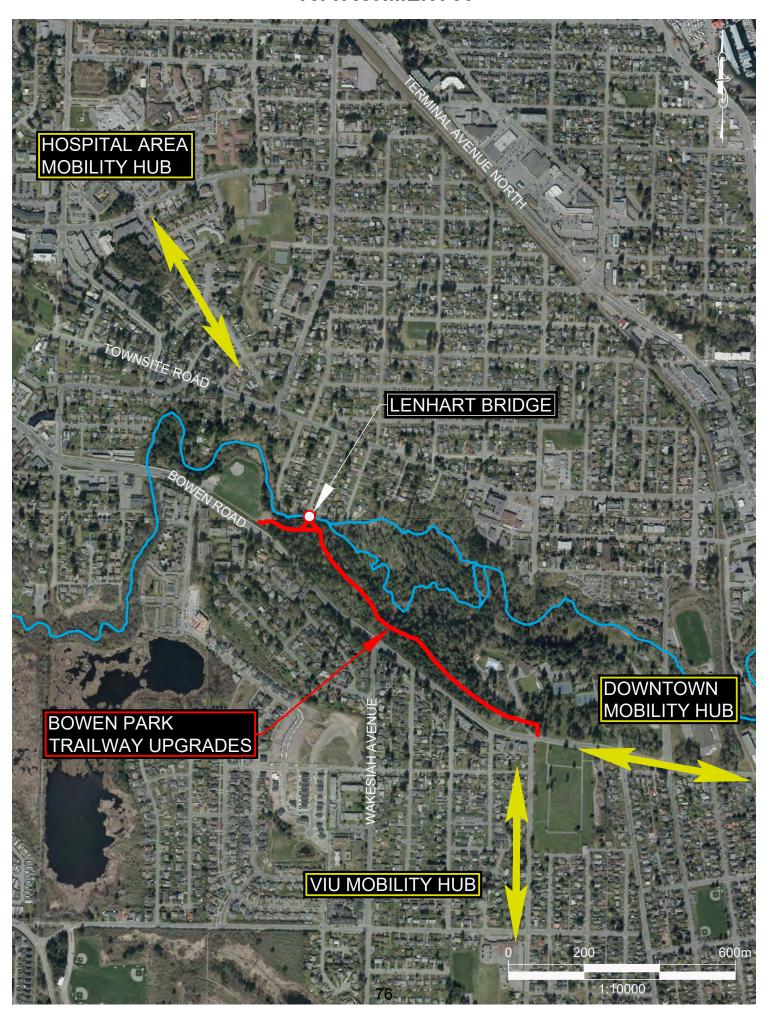
Concurrence by:

Poul Rosen Director, Engineering

Laura Mercer, Director, Finance

Richard Harding, General Manager, Parks, Recreation and Culture

ATTACHMENT A





Staff Report for Decision

DATE OF MEETING May 10, 2021

AUTHORED BY REIMAGINE NANAIMO TEAM

SUBJECT CONFIRMING INDICATORS FOR REIMAGINE NANAIMO

OVERVIEW

Purpose of Report

To provide Council with a preliminary set of indicators for use in evaluating scenarios as part of the REIMAGINE NANAIMO Coordinated Strategy Plan Review.

Recommendation

That the Governance and Priorities Committee recommend that Council endorse a preliminary set of indicators for use in the REIMAGINE NANAIMO process.

BACKGROUND

During the Special Council meeting held on 2020-DEC-14, Council passed the following motion:

"That the City of Nanaimo adopt the Doughnut Economic Model as a cohesive vision for all City initiatives and planning processes; and that a city portrait for Nanaimo be created to scale down the doughnut economics framework, that the city portrait be blended with the REIMAGINE NANAIMO process and that the appropriate measurable targets and indicators relevant to the community be identified and included in the framework to track progress."

Staff returned to Council on 2021-MAR-08 and provided an update on the development of the City Portrait by laying out the steps that were underway to downscale the doughnut framework and apply it to the REIMAGINE NANAIMO process:

- Selecting our focus (lenses) for developing Nanaimo's Doughnut Model and City Portrait
 This will be grounded in the United Nations' Sustainable Development Goals (SDGs),
 and linked directly to the guiding principles that Council endorsed on 2020-FEB-24 for
 the REIMAGINE NANAIMO process, as well at the outcomes of the Phase 1
 Engagement process.
- 2. *Identify Targets and Indicators*This will involve researching existing and potential targets and indicators, followed by workshops with Staff, committees, and Council to review and select a proposed set.
- 3. *Mapping Nanaimo's Social and Ecological Context*This will involve using existing background research and baseline data.



- 4. Confirming Targets/Indicators/Portrait
 This will involve returning to Council with a finalized 'City Portrait' based on their input and the steps above.
- Using Nanaimo's City Portrait to Evaluate Possible Scenarios:
 Work with Council to evaluate future potential land use and policy scenarios prior to the launch of Phase 2 Engagement to gather community feedback.

Following an online workshop with Council and Committee members on 2021-MAR-10 to refine a list of potential indicators and receive input, Staff provided the Governance and Priorities Committee with an update on 2021-APR-12 to discuss the priority indicators. Staff have continued with the background mapping and are now ready to proceed with part of Step 4 – confirming indicators for use in the City Portrait. The proposed indicators, including those with established baseline data, are provided in Attachment A.

DISCUSSION

The proposed 21 indicators, contained in Attachment A, fall under the five goals of REIMAGINE NANAIMO:

- Healthy Support well-being for all
- Connected Build a more sustainable community
- Enabled Promote a thriving economy
- Empowered Encourage social enrichment
- Ecological Protect and enhance our environment

When considering which indicators to include, key evaluation criteria included the following:

- Data reliability and availability
- Whether it is within municipal ability to influence
- Is the metric meaningful relative to the City's goals?

With the exception of three new indicators under 'Empowered', baseline data has been established for all of the proposed indicators. Should Council choose to endorse these indicators today, these indicators will be used for Scenario Evaluation as a part of Phase 2 of REIMAGINE, including the upcoming Council workshop on 2021-MAY-20.

OPTIONS

- 1. That the Governance and Priorities Committee recommend that Council endorse a preliminary set of indicators for use in the REIMAGINE NANAIMO process.
 - Advantages: Will enable the REIMAGINE NANAIMO team to proceed with Phase 2 by confirming indicators to use to evaluate scenarios. Council may endorse a preliminary set of indicators now and make future amendments as part of the ongoing monitoring process for evaluating the updated plans that result from the REIMAGINE NANAIMO process.
 - Disadvantages: None identified.



- 2. That Council endorse a preliminary set of indicators with amendments as per Council discretion.
 - Advantages: Provides Council with more input into the indicators to be used as part
 of using the City Portrait to evaluate scenarios for REIMAGINE NANAIMO Plan
 development.
 - Disadvantages: May delay the process by requiring more background research on additional indicators.
- 3. That Council provide alternative direction.

SUMMARY POINTS

- On 2020-DEC-14, Council directed Staff to create a City Portrait for Nanaimo to downscale the doughnut economics framework with appropriate measurements and targets.
- On 2020-MAR-10, Council and Committee members participated in an online workshop to refine a list of potential indicators and provide input. Staff provided a draft set of indicators to the Governance and Priorities Committee on 2021-APR-12 which provided additional feedback.
- Staff are now providing a revised set of preliminary indicators for Council consideration of endorsement to be used in the REIMAGINE NANAIMO process.

Canalieranaa by

ATTACHMENTS:

Cubmitted by

ATTACHMENT A: Draft Indicators for REIMAGINE NANAIMO Scenario Evaluation

Submitted by:	Concurrence by:
Lisa Bhopalsingh Manager, Community Planning	Bill Corsan Director, Community Development
	Dale Lindsay General Manager, Development Services

ATTACHMENT A



Healthy

Build a more sustainable community (housing, water, food)

TOP INDICATORS (☑ = Baseline Established)

- Chronic / Episodic Homelessness ☑ 2. Vacancy Rate ☑
- 3. 2 Bedroom Avg. Rent 4. Mix of Housing Types in Neighbourhoods 4.

SUPPORTING STATISTICS

Affordable and Non-Market Units (AHS)
Purpose Built Rental Starts (AHS)
Agricultural Land (RGS)





Connected

Support access and well-being for all (mobility, culture, community)

TOP INDICATORS (☑ = Baseline Established)

- 5. Transportation By Mode 6. Distance Driven Per Capita 6
- 7. Access to Daily Needs (transit/jobs/services/schools/PRC amenities)

SUPPORTING STATISTICS

Accessibility Features (New)

Mobility Hubs Facilities and Linkages (New)

Density in the Urban Containment Boundary (RGS)





Empowered

Encourage social enrichment (peace, equity, diversity)

TOP INDICATORS (☑ = Baseline Established)

- **10.** Traffic Injury Rate **☑ 11.** Inclusion and Diversity
 - 12. Investment in Arts, Culture, and Heritage
 - 13. Participation in PRC Programs and Services

SUPPORTING STATISTICS

Participation in Planning Processes (Ongoing)
Women in Local Government (New)
Voter Turnout (Ongoing)



Enabled

Promote a thriving economy

(talent, jobs, prosperity)

TOP INDICATORS (☑ = Baseline Established)

14. Working Age Population ☑ 15. Non-Residential Building Permits ☑

SUPPORTING STATISTICS

Regional Business Diversity

Median Income

Employment Rate /Labour Force Participation reima

(Ongoing Reporting – Econ. Dev.)

NANA



Ecological

Protect and enhance our environment

TOP INDICATORS (☑ = Baseline Established)

- 17. GHG Emissions **☑** 18. Surface Water Quality **☑**
- 20. Collected Waste / Household 21. Water Consumption / Capita 2

SUPPORTING STATISTICS

Fish in Watercourses (New)
Restored Environmentally Sensitive Areas (New)
Housing Units in Hazard Locations (New)



Responding to April 12 GPC Feedback Confirming City Portrait Preparation for May 20 Workshop Next Steps



Why Crime Severity Index Is Not Used

- CSI is more useful as a tool to know what police resources are needed in a community, rather than as a measure of safety (e.g., stolen credit card used 20 times can spike CSI)
- The Police Chief provides regular updates to Council, including a summary of crime statistics (compiled by the crime analyst), detachment priorities, and important cases
- Challenging to get accurate and timely police data







Background on Housing Mix Indicator

- Primarily focused on the mix of <u>residential</u> building types (e.g., apartments, townhomes, single family dwellings)
- Through the REIMAGINE process, we will establish targets for the mix of housing types for different areas of the city based on proximity to amenities and transit







Clarification on Diversity and Inclusion

- This indicator still under development in collaboration with the Advisory Committee on Accessibility and Inclusion
- Will include a mix of quantitative and qualitative data (e.g., surveys/interviews on PRC experience, number of LEAP participants, number of barrier-free facilities, etc.)
- Racial/ethnic population diversity not part of indicator







Information on Traffic Injury Rate

- Measured as individual collision rate per intersection (typical unit of # Collisions per entering vehicles)
- This helps to establish the most dangerous intersections by evaluating on the basis of *likelihood* of a collision, not just the most commonly used intersections
- Goal is zero severe injuries/fatalities, but interim targets needed







Ample and Diverse Employment Opportunities

- Considers both the number and size of businesses (with employees) using Business Licensing and BC Stats data
- Businesses provide opportunities for our residents (wages), reduce poverty and crime, and generates income for consumer spending and revenues to support services
- Supporting statistic of Economic Diversity (growth in specific sectors) could replace this indicator at Council direction





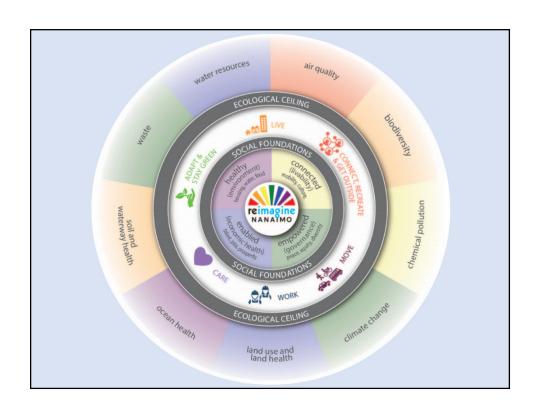




5 Overarching Goals

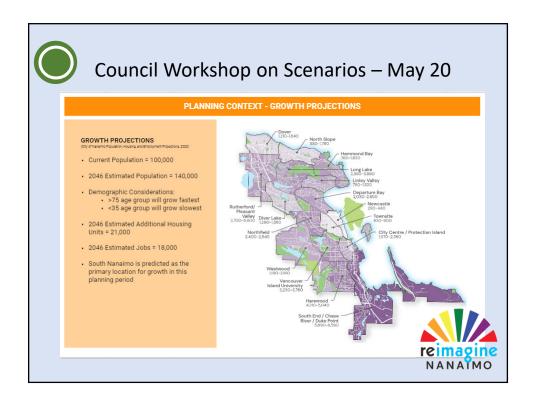
- Healthy Support well-being for all
- Connected Build a more sustainable community
- Enabled Promote a thriving economy
- **Empowered** Encourage social enrichment
- **Ecological** Protect and enhance our environment





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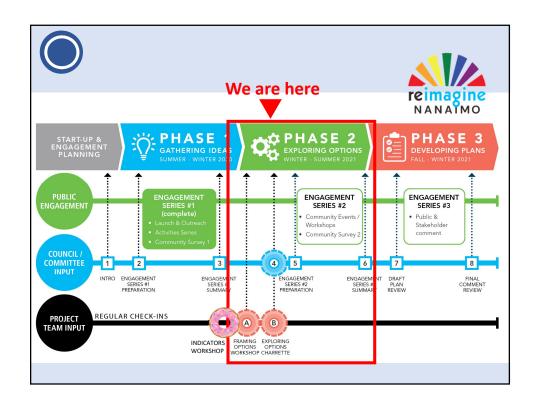
Council Workshop on Scenarios (cont.)

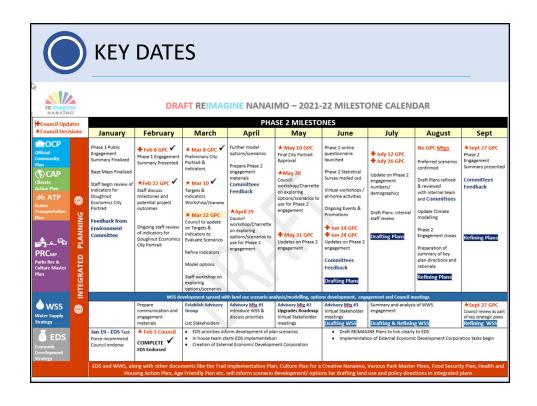
- Purpose of Workshop: To review Land Use, Mobility and PRC Scenarios in order to prepare for Phase 2 Public Engagement
- Not a decision-making point, but an opportunity for dialogue, debate, and discussion













Steering Committee feedback

- o Feedback?
- O Thoughts on next steps?
- Other comments?







Information Report

DATE OF MEETING MAY 10, 2021

AUTHORED BY JAMIE ROSE, MANAGER, TRANSPORTATION

SUBJECT MOBILITY UPDATE FOR REIMAGINE NANAIMO

OVERVIEW

Purpose of Report:

To provide Council with an update on overall mobility planning and policy development as we embark on Phase 2 of REIMAGINE NANAIMO, and spark discussion to help guide the next steps of the REIMAGINE NANAIMO process.

BACKGROUND

Under the REIMAGINE NANAIMO process, this report provides information and presents ideas for consideration through the lens of mobility. This report and presentation are intended to apprise Council of the work that has been completed and offer questions to engage in discussion, to support development of land use and mobility servicing scenarios through Phase 2 of REIMAGINE NANAIMO. The intent is to have an iterative dialogue around all modes of travel and how they will integrate into land use scenarios.

When the process of reviewing mobility policies began with REIMAGINE NANAIMO, the Nanaimo Transportation Master Plan (NTMP), and its visions, goals, and strategies were still valid and applicable. Rather than adjusting the goals, this current process focuses on investigating the strategies being employed to achieve them. Through the Phase I engagement process, aspects of mobility were identified under three of the community's goals:

- Health
- Connectivity
- Ecological Impact

Within these, three indicators were chosen to evaluate land use scenarios:

- Traffic Injury Rate
- Transportation by Mode
- Daily Trip Distance Travelled



DISCUSSION

This section provides background for each of the goals and Indicators along with discussion points that could be considered, as land use scenarios develop. Presenting this information in a GPC forum, should support a more dynamic discussion between Staff and Council which should ultimately enable Staff to more successfully support Council and the community in the next steps of REIMAGINE NANAIMO.

GOAL: Health – Indicator: Traffic Injury Rate

Safety is the highest and most universally accepted priority for all modes of transportation. It is the first of the six visons outlined in the NTMP and affects all modes of transportation. Through REIMAGINE NANAIMO, Staff propose to adopt a Vision Zero Policy statement. Vision Zero speaks to the goal of reducing motor vehicle related fatalities and severe injuries to Zero. In order to make this a meaningful statement, it is essential to include time-based goals in Nanaimo's policy documents.

Successful policy also requires an accompanying action plan. Staff do not envision developing the specific action plan through REIMAGINE NANAIMO, but instead, plan to create a toolkit and implementation strategy following the adoption of the new Official Community Plan and the Active Transportation Strategy.

Considerations for adopting a policy statement and providing direction to develop an implementation strategy:

- Consider what elements of transportation safety the City controls? Examples are road design (complete streets), speed limits (through signage, not bylaw), and establishing priorities for enforcement.
- Consider what elements the City does not control? (Provincial legislation, judicial system, or driver education.)

GOAL: Connectivity and Ecological - Indicators: Transportation by Mode and Daily Trip Distance Travelled

Walking:

The NTMP envisions a near doubling of walking trips. It is important to create a system that makes walking a desirable option. Pedestrian mobility and thoughtful land use planning go hand in hand. Locating residential use close to employment and recreational services is paramount as more people will choose to walk if the distances are short. Typically, the maximum walking distance is 600-800m, or 10 to 13 minutes of walking.

When land use is well planned, daily travel distance is shorter. To support walking, the next priority is a walking network that is direct, comfortable and safe. New developments are obliged to build transportation infrastructure to current design standards. These standards have changed over the years, and some areas of the City were developed with little consideration for walking. The City has historically approached intersection (crosswalk) and corridor (sidewalk) upgrades through a reactive process. There is a technical process for evaluating and prioritizing requests from residents as to which areas are not currently meeting expectations. This process



has enabled bridging gaps in the network, but has inhibited efforts to establish a strategic and systematic effort to achieve walkable communities.

As part of the data collection and baseline information gathering, a review of the City's prioritization processes shows that the system being used is complex, but is consistent with peer communities such as Vancouver and Kelowna, BC, Bellingham, WA, and Boulder, CO. The emerging recommendations are to streamline the process to make it more universally understood, transparent, and to create guidelines or policy for the proactive prioritization of locations that serve direct connections, and where conflicts are known or suspected to occur. Land use scenarios will need to be confirmed before this process can take place.

Considerations when discussing land use and mobility servicing scenarios with aspirations to encourage and empower walking:

- When planning investments in walking infrastructure, consideration will need to be made for balancing priorities. Ex. Determining weighting factors for safety vs economic equity?
- If a diffuse land use scenario is being considered, what level of service will be expected, how will that be resourced?
- How should Staff balance proactive walking investments against reactive requests?

Biking:

The NTMP states the current goal for biking mode share is an increase by a factor of 5, raising it from 1% to 4% by 2041. Biking is an economical, healthy, sustainable and fun way to travel moderate distances. Commuters will typically ride up to 5km / trip). The most common challenges cyclists identify are:

- Consistency of facilities
- Lack of end of trip facilities (secure storage, etc).

The City's newly adopted Complete Streets Road Standard is foundational in providing design standards that support All Ages and Abilities of rider; however, implementing these standards on a City wide basis exceeds current resource capacities.

As land use scenarios evolve, Transportation and Parks Planning Staff will use existing usage data as well as feedback from the community to develop a network of primary, secondary, and tertiary biking, and multi-use routes connecting residents to their destinations. This information will then be cast into a prioritization policy for future implementation.

Considerations when discussing land use and mobility servicing scenarios with aspirations to encourage and empower biking:

- How can existing cycling networks support potential land use scenarios?
- Can every neighbourhood be connected for cycling?
- What level of service for maintenance will be expected or can be provided for each level of hierarchy or route?



Transit:

The current Official Community Plan aims to make transit a more economical, convenient and practical means to move around the City, but also acknowledges that changing mobility patterns will only come about with increased densities in Urban Nodes along corridors within neighbourhoods. The current plan does not distinguish transit's dual roles to:

- Provide basic mobility for people without transportation alternatives (service coverage), and
- Attract demand that would otherwise drive (ridership).

As land uses scenarios evolve through Phase 2, this vision will need to be adapted.

Of the various modes of travel within Nanaimo, transit is the one that the City has the least influence over. The Regional District of Nanaimo (RDN) is the local government operator of the transit service, working alongside funding partner, BC Transit. Fortunately, the City and RDN have a strong working relationship and between the Transit Future Plan and the NTMP, the agencies are already aligned in their goals. The City and RDN have partnered to deliver the Transit Redevelopment Strategy concurrent to REIMAGINE NANAIMO, ensuring that transit will be part of forming a holistic land use and mobility strategy. The Transit Redevelopment Strategy has not progressed as far as REIMAGINE NANAIMO, but the collaboration between agencies and sharing of information will ensure that both processes support the needs of the community.

Considerations when discussing land use and mobility servicing scenarios with aspirations to integrate transit:

- How should transit service design and resources be allocated between service coverage and attracting ridership?
- What direct or indirect factors could the City consider to support transit?
 - o Parking management strategies at high density employment centers?
 - Land use that favours employment in centres and nodes with higher density residential at nodes and along priority corridors.
 - Transit prioritization on major corridors?

CONCLUSION

Through REIMAGINE NANAIMO and the variety of other background investigations, Staff are gaining a stronger understanding of what residents' aspirations are for Nanaimo. We are now at a juncture of developing scenarios on how best to meet these expectations within the City's means. The development of land use schemes and evaluating them against indicators will enable the teams involved to prepare a mobility servicing strategy.



SUMMARY POINTS

- Engagement and background data collection is complete.
- Indicators for assessing land use scenarios have been identified.
- Supplemental considerations have been identified for discussion and development of potential land use scenarios.
- Next step is to identify land use scenarios and model mobility servicing.

Submitted by: Concurrence by:

Jamie Rose Poul Rosen
Manager, Engineering Director, Engineering



Mobility Update for REIMAGINE NANAIMO

Introduction

- Purpose
- Background
- Transportation and Mobility All Modes
 - Connectivity
 - Safety
- Active Transportation
 - Transit
 - Biking
 - Walking

Nanaimo Transportation Master Plan Visions





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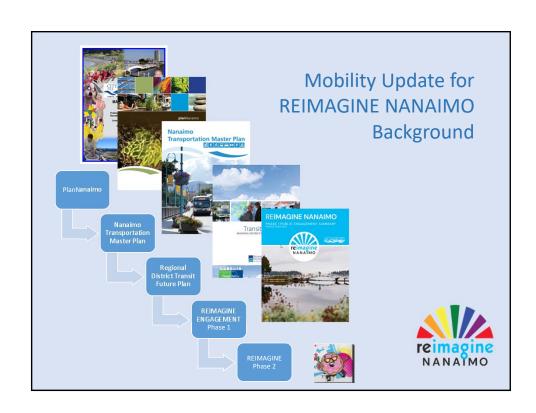
Mobility Update for REIMAGINE NANAIMO

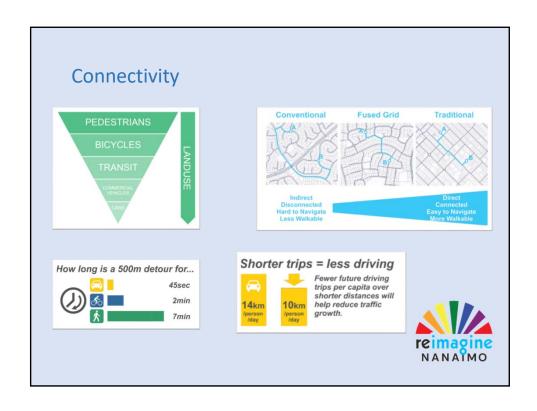
Introduction and background for discussion during workshops

Themes for discussion:

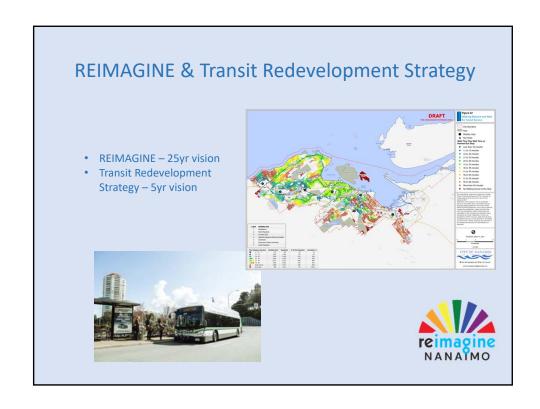
- Safety
- Accessibility
- Mobility



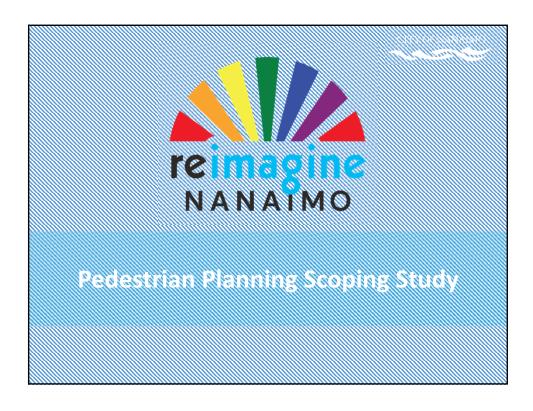














Study Summary

- Existing Process to Plan & Implement Pedestrian improvements
- 2. Best Practices and Case Studies
- Federal and Provincial Guidance
- 4. Recommendations



Commercial Street, Nanaimo (Royal Lep.

Nanaimo Relative to Case Study Cities

	Nanaimo, BC	Bellingham, WA	Boulder, CO	Kelowna, BC
Population (2019 and 2020)	97,619	91,610	105,673	142,146
Area	91.30 km2	79.02km2	70.86km2	211.82km2
Density	1,069/km2	1,159/km2	1,491/km2	671/km2
Pedestrian mode share	6%¹	8%²	5%³	6%4
Sustainable transportation mode share	12% ⁵	16.1% ⁶	42% ⁷ (all trips)	19% ⁸
Long-term sustainable mode share target	24% (2041)	33%° (2036)	65% ¹⁰ (2035)	Undetermined

Sustainable transportation mode includes walking, cycling, and public transit.

MINAMAN OMIANA

Infrastructure Improvement Process



- 1. Strategic Planning
- 2. Identification & Prioritization
- 3. Selection of Treatment Options
- 4. Implementation
- 5. Monitoring & Evaluation
- 6. Communication, Engagement & Celebration







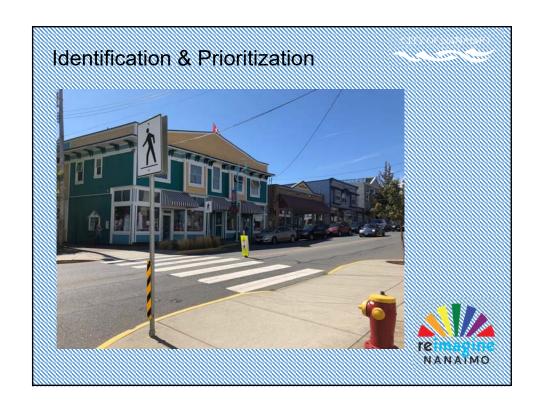
Strategic Planning Recommendations

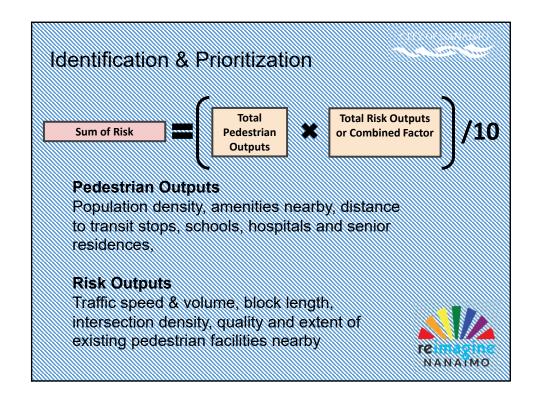
- Work toward consensus on the Vision and Principles Align Vision, Principles, Goals, and Targets
- Combine long-range aspirational targets with achievable short-term targets
- Support targets with a flexible and adaptive Action Plan
- Take advantage of concurrent projects to improve or extend the pedestrian network

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NANAIMO









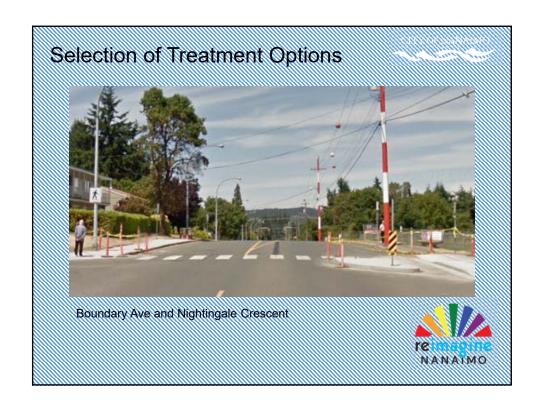
Criterion	Max Points	Possible Points	Measurement
Safety		10	3 or more collisions
	10	6	2 collisions
		3	1 collision
Posted Speed		10	> 40 mph
	10	5	> 30 mph
		3	< 30 mph
Traffic Volume		10	Very High
		8	High
	10	6	Moderate
		4	Low
		2	Very Low
Economic Equity	34	0 - 34	High Scores for areas with subsidized rental housing. Low Scores for high end single family.

Selection of Treatment Options

Takes into account:

- Existing conditions speeding, yield compliance, latent demand
- Available funding & resources
- Opportunities & constraints presented by concurrent engineering projects





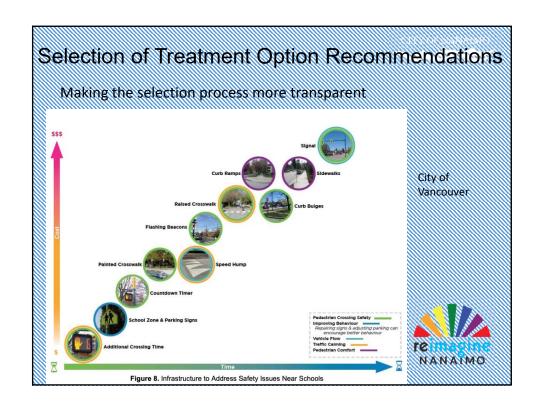




Selection of Treatment Option Recommendations

- · Consider a decision-making flowchart
- Allow for exceptions & consideration of other options
- Make the selection process more transparent
- · Align treatment options with best practices





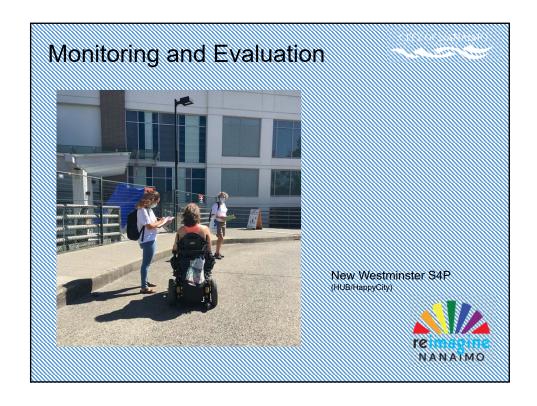


Implementation Recommendations

- Be clear about factors that influence implementation
- Leverage inspiration from those that have achieved ambitious cross jurisdictional projects
- Seek out alliances to pursue shared objectives
- Focus limited resources where they will leverage impact



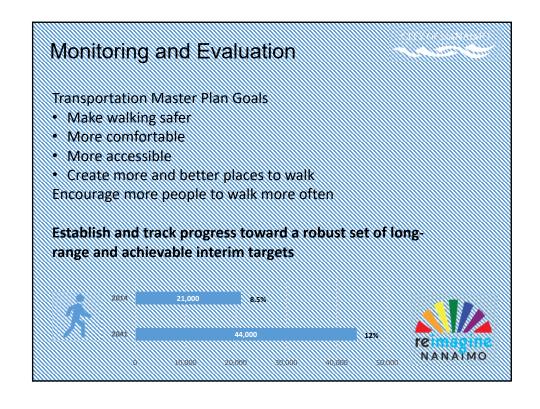




Monitoring & Evaluation Recommendations

- Establish and track progress toward a robust set of targets
- Include long-range and achievable interim targets
- Recognize that both perceived and objectivelymeasured outcomes are important







Communications & Engagement Recommendations

- Encourage consistency and scale-appropriate communications and engagement
- Expand the diversity and frequency of engagement opportunities
- · Include celebration as a way to build community buy-in



IMPROVED PEDESTRIAN INFRASTRUCTURE

Participants favoured developing a complete network of sidewalks that connect residential areas with commercial bulbs



Communications & Engagement

Include celebration as a way to build community buy-in



Recommendations

19 recommendations broken down into 6 categories that reflect the planning process

- 1. Strategic Planning
- 2. Identification & Prioritization
- 3. Selection of Treatment Options
- 4. Implementation
- 5. Monitoring & Evaluation
- 6. Communication & Engagement



Next Steps

Update processes for Sidewalk Infill & Roadway Crossings

- 1. Align the tool with Nanaimo's goals
- 2. Refine the selection and prioritization tool
- 3. Update assessments undertaken using the existing tools
- Use the updated tool to proactively assess high priority locations
- Compare and reprioritize locations identified in steps 3 & 4
- Communicate the adjustments to stakeholders and the public

'e Nanaimo

Next Steps

Develop a long-range pedestrian plan that aligns with future land use.

Create a plan that will identify quantifiable targets that reflect Nanaimo's goals for

- · More walking
- Safer
- · Improved equity
- · Improved accessibility

Establish short and long-range targets to keep Nanaimo on track to achieve its long-range Vision

Topics for discussion during upcoming workshops

- What does safety look like?
- How do we define and support accessibility?
- How to we prioritize investments in mobility?



REIMAGINESteering Committee feedback

- o Feedback?
- O Thoughts on next steps?
- Other comments?



STRATEGIC DASHBOARD 04.20,2021

COMMUNITY RESILIENCE & LIVABILITY through COLLABORATION

COUNCIL PRIORITIES (Council/CAO)

NOW

- 1. RE-IMAGINE NANAIMO: Phase II Engagement
- 2. SFN: Protocol Agreement Working Group (PAWG)
- 3. PUBLIC SAFETY: Strategy
- 4. HEALTH & HOUSING: Transition Plan
- 5. NANAIMO PROSPERITY AGENCY: Implementation

ADVOCACY/PARTNERSHIPS

- Mayor's Task Force
- BC Housing
- Snuneymuxw First Nation (SFN)
- Vancouver Island University (VIU)
- Nanaimo Port Authority (NPA)
- School District 68

NEXT

- **2022 BUDGET**
- MAJOR FACILITIES: Direction
- WATERFRONT WALKWAY

ORGANIZATIONAL EXCELLENCE (cross cutting most Departments)

- 1. RE-IMAGINE NANAIMO: Integration of Plans & Studies
- 2. COVID: Recovery and Service/Workplace Adjustment
- 3. EDRMS: Pilot
- 4. CAMS: Implementation
- 5. VICC Technology Upgrade
- 6. 2022 Business Plans
- 7. Policies/Bylaw Review

OPERATIONAL STRATEGIES (CAO/Staff)

CHIEF ADMINISTRATIVE OFFICER (Jake)

- 1. SFN: PAWG Ongoing
- 2. TASK FORCE IMPLEMENTATION

-MTF, HHTF, Ec Dev

- 3. PUBLIC SAFETY: Strategy April
 - MAJOR FACILITY: Direction

CAO OFFICE (LEG. SERVICES/COMMS/HR)

(Sheila/John)

- EDRMS: Pilot Completion- May
- 2. Bylaws/Policies: Phase II June
- Annual Report: Finalize June
 - MAJOR FACILITY: Public Campaign
- Corporate Communication Strategy FIRE RESCUE (Tim)

ENGINEERING & PUBLIC WORKS (Bill)

- 1. MF- NOC: Business Case Aug
- 2. Asset Management Plan: Cost Update Sept
- 3. Facilities Master Plan: Proposal Sept
 - · Storm Utility Strategy
 - CAMS: Implementation Kick-off

- Master Plan: Priorities and Approval Aug
- 2. Dispatch: Implementation – July
- Fire Station #1 Status: Update Oct
 - · Collective Bargaining
 - · Integrating New Positions

CORPORATE SERVICES (Shelley)

- 1. Intelligent City Strategy: Scope May
- 2. CAMS: RFP July
- 3. MF RCMP Detachment: Business Case July
 - Mayor's Leaders' Table: Structure and Convene
 - 2022 Capital Matrix

PARKS, RECREATION & CULTURE (Richard)

- 1. PRC Master Plan Report June
- 2. COVID Operational Impacts: Options Sept
- 3. DOWNTOWN EVENTS: Program
 - LEAP Program: Review
 - COVID Adaptation: Reopening Plan

RCMP (Lisa)

- 1. MF RCMP Facility: Location/Cost Analysis July
- 2. Situation Table: Training June
- 3. Community Response Unit: Implementation June
 - Community Safety Initiative: Awaiting Results
 - Targeted Traffic Enforcement CRU/CSI: Pending

PLANNING & DEVELOPMENT (Dale)

- 1. REIMAGINE NANAIMO: Phase II [date]
- 2. **HEALTH + HOUSING ACTION PLAN**: MOU May
- 3. WATERFRONT WALKWAY: Engagement May
 - Doughnut Economy Model
 - Nanaimo Prosperity Agency