

AGENDA GOVERNANCE AND PRIORITIES COMMITTEE MEETING

Monday, May 13, 2019, 10:00 A.M. - 2:30 P.M. Board Room, Service and Resource Centre, 411 Dunsmuir Street, Nanaimo, BC

SCHEDULED RECESS AT 12:00 P.M.

				Pages
1.	CALL	. TO ORD	ER:	
2.	INTR	ODUCTIC	ON OF LATE ITEMS:	
3.	APPF	ROVAL OF	THE AGENDA:	
4.	ADOI	PTION OF	THE MINUTES:	
	a.	Minutes	<u>5</u>	3 - 12
		Boardro	of the Governance and Priorities Committee Meeting held in the bom, Service and Resource Centre, 411 Dunsmuir Street, Nanaimo, BC day, 2019-APR-29 at 9:00 a.m.	
5.	REPO	ORTS:		
	a.	ENVIR	ONMENTAL RESPONSIBILITY:	
		1.	Overview of Climate Action and Environmental Management in the City of Nanaimo	13 - 148
			To be introduced by Richard Harding, Director, Parks and Recreation.	
			Purpose: To provide Council with an overview of environmental practices within the City of Nanaimo.	
			Presentation:	
			Facilitated by Rob Lawrance, Environmental Planner.	

1. Introduction

- 2. Legislative Framework
- 3. Environmental Management
- 4. Storm Water Management

BREAK

- 5. Operations
 - a. Solid Waste, Recycling and Compost
 - b. Green Fleet
 - c. Drinking Water Resources
 - d. Parks Operations
- 6. Environmental Stewardship and Community Involvement
- 7. Climate Change
 - a. Corporate and Community Energy and Emissions Management
 - b. Climate Resiliency Strategy
- 8. Conclusion

Recommendation: That the Governance and Priorities Committee receive the report titled "Overview of Climate Action and Environmental Management in the City of Nanaimo" dated 2019-MAY-13, and accompanying presentation, for information.

- b. GOVERNANCE AND MANAGEMENT EXCELLENCE:
- c. ECONOMIC HEALTH:
- d. COMMUNITY WELLNESS/LIVABILITY:
- 6. QUESTION PERIOD:
- 7. PROCEDURAL MOTION:
- 8. ADJOURNMENT:

MINUTES

GOVERNANCE AND PRIORITIES COMMITTEE MEETING BOARD ROOM, SERVICE AND RESOURCE CENTRE 411 DUNSMUIR STREET, NANAIMO, BC MONDAY, 2019-APR-29, AT 9:00 A.M.

Present: Councillor T. Brown, Chair

Mayor L. Krog

Councillor S. D. Armstrong Councillor D. Bonner Councillor B. Geselbracht Councillor E. Hemmens Councillor Z. Maartman Councillor I. W. Thorpe Councillor J. Turley

Staff: J. Rudolph, Chief Administrative Officer

R. J. Harding, Director, Parks and Recreation (arrived 9:04 a.m.)

D. Lindsay, Director, Community Development J. Van Horne, Director, Human Resources

L. Mercer, Acting Director, Financial Services (vacated 12:01 p.m.)

B. Sims, Director, Public Works and Engineering

P. Rosen, Senior Manager, Engineering (arrived 11:28 a.m.)
J. Elliot, Senior Manager, Public Works (arrived 11:40 a.m.)

P. Rosen, Senior Manager, Engineering

P. Stewart, Manager, Engineering Projects (arrived 11:43 a.m.)
D. Myles, Manager, Roads & Traffic Services (arrived 11:40 a.m.)

J. Rose, Manager, Transportation (arrived 11:28 a.m.)

A. Fipke, Capital Project Management Specialist (arrived 1:04 p.m.)

F. Farrokhi, Manager, Communications

D. Blackwood, Client Support Specialist (vacated 9:40 a.m.)

S. Gurrie. City Clerk

J. Vanderhoef, Steno (arrived 10:14 a.m., vacated 11:46 a.m.)

G. Whitters, Recording Secretary

1. CALL THE GOVERNANCE AND PRIORITIES COMMITTEE MEETING TO ORDER:

The Governance and Priorities Committee Meeting was called to order at 9:00 a.m.

2. INTRODUCTION OF LATE ITEMS:

(a) Agenda Item 5(a)(1) - Add Report Titled "Strategic Plan Update"

3. ADOPTION OF AGENDA:

It was moved and seconded that the Agenda, as amended, be adopted. The motion carried unanimously.

4. ADOPTION OF MINUTES:

It was moved and seconded that the Minutes of the Governance and Priorities Committee Meeting held in the Boardroom, Service and Resource Centre, Nanaimo, BC on 2019-APR-08 at 12:00 p.m. be adopted as circulated. The motion carried unanimously.

5. REPORTS:

- (a) GOVERNANCE AND MANAGEMENT EXCELLENCE:
 - (1) Strategic Plan 9:00 a.m. 10:30 a.m.

Introduced by Jake Rudolph, Chief Administrative Officer.

- R. Harding entered the Boardroom at 9:04 a.m.
- D. Blackwood vacated the Boardroom at 9:05 a.m.

Committee discussion took place regarding the top strategic priorities which included the following information:

- New technology developed to deal with carbon dioxide
- Waterfront walkway and downtown improvements and development
- Housing
- Environment and Environmental Leadership
- Derelict buildings including the A&B Sound and Jean Burns buildings
- Decision making
- Facilities renewal inventory
- Homelessness, mental health and addictions strategy
- Active transportation
- Safe communities
- Public engagement
- Updating the Official Community Plan (OCP)
- Arts and culture
- Economic development strategy
- Infrastructure and asset management
- Food security

The Governance and Priorities Committee meeting recessed at 9:25 a.m. The Governance and Priorities Committee meeting reconvened at 9:33 a.m.

- S. Gurrie returned to the Boardroom at 9:36 a.m.
- D. Blackwood returned to the Boardroom at 9:38 a.m.
- D. Blackwood vacated the Boardroom at 9:40 a.m.

Committee discussion continued regarding:

- Environmental considerations given to all decisions
- Funding of arts and culture
- Making the Strategic Plan more action oriented
- Making decisions based on regulation and capital expenditure
- Providing public with details of the Strategic Plan
- How to engage with the public and move forward
- Operations is not Council's responsibility
- Decreasing the number of strategic focus areas
- Categorizing Livability and Economic Development under Environment

It was moved and seconded that the Governance and Priorities Committee recommend that Council direct Staff to narrow down the key focus areas of the Strategic Plan from 21 focus areas to approximately 10 focus areas and return to a future Governance and Priorities Committee meeting with the results. The motion carried unanimously.

J. Vanderhoef entered the Boardroom at 10:14 a.m.

Jake Rudolph, Chief Administrative Officer, introduced the new Manager of Communications, Farnaz Farrokhi.

- J. Van Horne vacated the Boardroom at 10:18 a.m.
 - (2) Committees, Boards, Roundtables, and Task Forces 10:30 a.m. 12:00 p.m.

Introduced by Sheila Gurrie, City Clerk.

Sheila Gurrie, City Clerk, provided a presentation regarding Committees, which included the following information:

- Design Advisory Panel and the Board of Variance are technical and legislated
- Current meetings and engagement processes available to the public
- Committees, task forces, boards and roundtables should fit into the four strategic themes
- Consideration of which engagement process adds the most value to the tasks that Council undertakes
- The momentum of a committee enthusiasm
- D. Lindsay vacated the Boardroom at 10:26 a.m.
- L. Mercer vacated the Boardroom at 10:30 a.m.

Committee discussion took place regarding:

- Resources and Staff capacity for meetings
- Effectiveness of past Committees
- The purpose of the Governance and Priorities Committee (GPC)
- Community engagement through committees

- Potential committees including the Social Planning Advisory Committee (SPAC), Environmental Committee and Grants Advisory Committee
- Online engagement advancements
- D. Lindsay retuned to the Boardroom at 10:36 a.m.
 - Assigning specific tasks and timelines to task forces
 - Clarifying the role of the Finance and Audit Committee
 - The purpose of the Grants Advisory Committee
 - Keeping all fiscal decisions at Finance and Audit Committee meetings
 - Changing Finance and Audit Committee name to Finance Committee
 - The concept of the "Intersectional Committee" and creating a terms of reference that includes all voices
 - Public calendar for upcoming GPCs
 - Quarterly roundtables or Committee of the Whole meetings
- L. Mercer returned to the Boardroom at 11:00 a.m.
 - Creation of an Arts and Culture Task Force that meets quarterly
 - Community Engagement Task Force
 - Committees born out of task forces
 - Challenges with chairing meetings
 - Potential Task Forces including Official Community Plan, Economic Development and Active Transportation
 - Success of the Cannabis Task Force and the Transportation Masterplan Task Force
 - Grants Advisory Committee allowing for a more robust discussion of subjective Permissive Tax Exemptions
 - Creating a task force to identify focus areas
- J. Rose and P. Rosen entered the Boardroom at 11:28 a.m.

It was moved and seconded that the Governance and Priorities Committee recommend that Council direct Staff to strike an Environmental Committee with the Terms of Reference to be determined after the 2019-MAY-13 Governance and Priorities Committee Meeting. The motion carried unanimously.

Committee discussion continued regarding:

- Potential legal implications of the Intersectional Advisory Board
- Location of meetings
- Engage with all members of the community
- Recruitment of members for the committees

It was moved and seconded that the Governance and Priorities Committee recommend that Council direct Staff to strike an Intersectional Advisory Board and create the Terms of Reference.

It was moved and seconded that the following motion be deferred to a future Governance and Priorities Committee Meeting:

"It was moved and seconded that the Governance and Priorities Committee recommend that Council direct Staff to strike an Intersectional Advisory Board and create the Terms of Reference."

The motion carried unanimously.

- J. Elliot and D. Myles entered the Boardroom at 11:40 a.m.
- P. Stewart entered the Boardroom at 11:43

It was moved and seconded that the Governance and Priorities Committee recommend that Council direct Staff to provide a report on the grants approval process. The motion carried unanimously.

- J. Vanderhoef vacated the Boardroom at 11:46 a.m.
- F. Farrokhi and S. Gurrie vacated the Boardroom at 11:49 a.m.

By unanimous consent, the Governance and Priorities Committee began the presentation regarding Transportation in Nanaimo.

- (b) COMMUNITY WELLNESS/LIVABILITY:
 - (1) Transportation in Nanaimo 1:00 p.m. 3:30 p.m.

Introduced by Bill Sims, Director, Engineering and Public Works.

F. Farrokhi entered the Boardroom at 11:54 a.m.

Poul Rosen, Senior Manager, Engineering, and Jamie Rose, Manager, Transportation, provided a presentation regarding transportation in Nanaimo, which included the following information:

- Authority and legislation that governs transportation in the City of Nanaimo
- Demographics of Nanaimo
- The functional Road Classification Plan
- Aiming to keep traffic on major roads
- Truck routes
- S. Gurrie returned to the boardroom at 11:56 a.m.
 - Transportation asset value and amount invested in asphalt
 - Development and system fragmentation

(c) PROCEDURAL MOTION:

It was moved and seconded that the meeting be closed to the public in order to deal with agenda items under the *Community Charter* Section 90(1):

- (a) personal information about an identifiable individual who holds or is being considered for a position as an officer, employee or agent of the municipality or another position appointed by the municipality; and,
- (c) labour relations or other employee relations.

The motion carried unanimously.

The Governance and Priorities Committee Meeting moved "In Camera" at 12:01 p.m. The Governance and Priorities Committee Meeting moved out of "In Camera" at 1:04 p.m.

Staff present: J. Elliot, A. Fipke, S. Gurrie, D. Lindsay, D. Myles, J. Rose, P. Rosen, J. Rudolph, B. Sims, P. Stewart, J. Van Horne and G. Whitters.

(1) Transportation in Nanaimo 1:00 p.m. - 3:30 p.m. (continued)

Poul Rosen, Senior Manager, Engineering, and Jamie Rose, Manager, Transportation, continued the presentation regarding transportation which included the following information:

- Responsibilities of the Planning, Engineering and Public Works departments
- Historical approach has been to build bigger roads and current approach is planning for growth
- Providing sustainable options for commuting
- The Transportation Masterplan
- The long and short-term infrastructure goals
- Changing targets and the possibility of reaching more aggressive environmental goals
- Future major road improvement projects
- Long Term Cycling Network (bike highway)
- Complete Streets
- R. Harding returned to the Boardroom at 1:33 p.m.
- J. Rudolph vacated the Boardroom at 1:38 p.m.

Committee discussion took place regarding:

- Layout and space required for bike lanes and considerations for e-bikes
- Bike lanes on Bowen Road
- Encouraging walking with better infrastructure and neighbourhood design
- Including the cost of maintenance into plans
- D. Lindsay vacated the boardroom at 1:42 p.m.

Daniel Pearce, Director, Transportation and Emergency Services, Regional District of Nanaimo, provided a presentation regarding transportation, which included the following information:

- Transit exchanges and future plans for exchanges
- Rapid bus route is using Highway 19A
- Partnership between Regional District of Nanaimo and Ministry of Transportation and Infrastructure working on two bus pull offs on Highway 19A
- BC Transit has a 3 year budget process
- Continuously building transit
- Transit Signal Priority and cue jumper lane as accommodations for people walking and biking
- Strategies to encourage ridership
- Fare box technology
- The number of riders that the system could accommodate
- J. Rudolph entered the boardroom at 1:56 p.m.

Committee discussion took place regarding:

- Days that the buses don't operate
- Crowding of buses during pickup
- B. Sims vacated the Boardroom at 2:09 p.m.
- F. Farrokhi entered the Boardroom at 2:11 p.m.

Poul Rosen, Senior Manager, Engineering, and Jamie Rose, Manager, Transportation, continued the presentation regarding transportation which included the following information:

- Top transportation calls from the public
- Transportation safety through engineering, education and enforcement
- Traffic calming
- Education and enforcement through events such as Bike to Work Week, Active & Safe Routes to School program and Pedestrian Safety Day
- D. Lindsay returned to the Boardroom at 2:17 p.m.
- J. Van Horne returned to the Boardroom at 2:25 p.m.
 - Area Parking Plans
 - Summary of violations and number of serious and fatal crashes
 - 2018/2019 School Year Enforcement
 - Maintenance of roads bridges, signals, sidewalks, signs and lines

The Governance and Priorities Committee Meeting recessed at 2:34 p.m.

The Governance and Priorities Committee Meeting reconvened at 2:41 p.m.

Staff Present: J. Elliot, A. Fipke, R. Harding, D. Lindsay, D. Myles, J. Rose, P. Rosen, J. Rudolph, B. Sims, and G. Whitters.

Poul Rosen, Senior Manager, Engineering, and Jamie Rose, Manager, Transportation, continued the presentation regarding transportation which included the following information:

- The asset management cycle
- Remaining service life of infrastructure
- Asphalt condition assessment conducted in 2017
- Pavement quality index of 79; dropped in 2017 to 75
- Asset deterioration curve
- Rehab of roads before repairs become too costly
- S. Gurrie returned to the boardroom at 2:43 p.m.
- J. Van Horne returned to the Boardroom at 2:45 p.m.

Committee discussion took place regarding:

- Different types of asphalt
- Asphalt currently made from bitumen and plans to switch to other sources
- Currently repurposing existing materials
- Database collection of quality of roads

The presentation continued regarding:

- Budget for road rehab
- Levels of service provided by Public Works and Engineering
- Public Works currently runs two large sweepers and one sidewalk sweeper
- Sweeping priorities for cyclist lanes
- Historic and projected transportation infrastructure spending

Committee discussion took place regarding:

- Increasing active transportation funding
- Staff capacity to deliver projects
- Project carry forwards

The presentation continued regarding:

- The cost for upgrades at the E&N Rail crossways are expensive
- Extension of the E&N Trail South
- S. Gurrie vacated the boardroom at 3:17 p.m.
 - Capital project types include: condition deficiency, growth, capacity efficiency, strategic, operational deficiency and when the opportunity presents itself

- Current projects include: Bastion Street Seismic Upgrade, Port Drive/Wellcox Access, Wakesiah Corridor – Phase 1, Metral Drive Corridor, Stewart Avenue Complete Street, Boxwood Connector, Off Bowen Bike Route and the Downtown Mobility Project
- Opportunities: Downtown cycling loop, Parking Management Strategy, redevelopment potential and the Albert Street bike route
- Future projects include: Cranberry connector planned for 2023, LED Conversions, Traffic Signal Management System, Wellcox Secondary Access, Norwell Road, Townsite Bike lanes, fifth street, various sidewalks and bike lane infill projects and annual pedestrian unallocated funding

S. Gurrie returned to the boardroom at 3:28 p.m.

- Getting feedback from the public for Complete Streets and incorporating it into the street standards bylaw
- The future of transportation
- Future Studies: Active and sustainable transportation, transit integration, mobility HUB plan and area parking strategy
- Potential Future Actions include: road rehab, transportation level of service, develop a vision zero toolkit 2022 and update transportation master plan
- Council actions and considerations include: Funding levels, policy, and prioritization

It was moved and seconded the report titled "Transportation in Nanaimo" dated 2019-APR-29, be received for information. The motion carried unanimously.

(d) ECONOMIC HEALTH:

(1) Project Management Framework and Policy 3:30 p.m. - 4:00 p.m.

Introduced by Poul Rosen, Senior Manager, Engineering.

Poul Rosen, Director, Senior Manager, Engineering, provided a presentation regarding the Project Management Framework and Policy which included the following information:

- Undertaking to be consistent with City policy, best practices and follows the recommendations from the Deloitte report
- The key chapters in the Project Management Framework
- How to determine a significant project from a routine project

F. Farrokhi returned to the boardroom at 3:44 p.m.

- The policy ensures that Staff follow the procedure of the Project Management Framework
- The Project Management Framework provides confidence for public

MINUTES – GOVERNANCE AND PRIORITIES COMMITTEE 2019-APR-29 PAGE 10

Committee discussion took place regarding:

- Public access to the policy
- The framework is a living document
- Provides consistency on the delivery of projects
- If the cost of maintenance is included in Project Management Framework

It was moved and seconded that the Governance and Priorities Committee recommend that Council adopt the Capital Project Management Policy 11-5210-01. The motion carried unanimously.

6. **QUESTION PERIOD:**

No one in attendance wished to ask questions.

7. <u>ADJOURNMENT:</u>

It was moved and seconded at 3:54 p.m. that the meeting terminate. The motion carried unanimously.

CHAIR
CERTIFIED CORRECT:
CORPORATE OFFICER



Information Report

File Number: A4-1-2

DATE OF MEETING MAY 13, 2019

AUTHORED BY ROB LAWRANCE, ENVIRONMENTAL PLANNER

COMMUNITY DEVELOPMENT

SUBJECT OVERVIEW OF CLIMATE ACTION AND ENVIRONMENTAL

MANAGEMENT IN THE CITY OF NANAIMO

OVERVIEW

Purpose of Report

To provide Council with an overview of environmental practices within the City of Nanaimo.

Recommendation

That the Governance and Priorities Committee receive the report titled "Overview of Climate Action and Environmental Management in the City of Nanaimo" dated 2019-MAY-13, and accompanying presentation, for information.

DISCUSSION

At the Council Meeting held 2019-APR-29, Council passed a motion officially declaring a climate emergency "for the purposes of identifying and deepening our commitment to protecting our economy, our ecosystems, and our community from Global Warming." Declaring a climate emergency will support the community and the organization to redouble efforts and remain focussed on building a resilient community. At that same meeting, Council initiated four actions in support of this motion that include:

- Moving funds from the Regional Emissions Reduction Reserve to a new reserve fund for the purpose of supporting projects, plans and initiatives that reduce the City of Nanaimo's community wide CO2 emissions;
- Updating the City's Community Sustainability Action Plan to reflect the target goals identified in the latest Intergovernmental Panel on Climate Change report;
- Requesting the Regional District of Nanaimo (RDN) add an additional 20,000 annual public transit hours; and,
- Requesting the Provincial government reinstate the production of the Community Energy and Emissions Inventory Reports.

Environmental management practices are employed across the organization in multiple functions across several departments.



There are several programs underway incorporating environmental policies addressing several different areas. Some of these areas include:

- solid waste and recycling;
- water conservation;
- rainwater management;
- transportation;
- building and vehicle energy efficiency;

- urban forestry;
- environmental bylaw compliance;
- environmental and climate action policy developments; and,
- ecological restoration and stewardship.

Staff engage with a broad spectrum of projects, often in partnership with other governments, community groups, and consultants.

Community involvement to promote environmental stewardship is through rebate programs and community programming. Volunteers work on the City's parkland to control the spread of invasive species and improve the protection of sensitive ecosystems. Other community supports the City provides include the Declaration of Climate Emergency which will elevate Staff's focus on projects and initiatives related to environmental policies.

CLIMATE ACTION

The City's efforts on Climate Action has been multi-faceted. Corporately, the City has focussed on improving energy efficiency of its buildings and infrastructure and in greening the City vehicle fleet. On the community side, focus has been on improvements to transportation and mobility choice throughout the City. Ongoing education and financial incentives have been available to encourage more home energy efficiency retrofits, since 2012.

The attached presentation (Attachment A) is intended to provide an overview of current Climate Action and Environmental Management policies and processes in the City of Nanaimo in order to provide the Committee with an opportunity to further its understanding of the roles and responsibilities of these functions.

SUMMARY POINTS

- Implementation of the City of Nanaimo's environmental policies and programs is being done across the organization.
- Environmental measures cover elements such as solid waste and recycling; water conservation; rainwater management; transportation; building and vehicle energy efficiency; urban forestry; and ecological restoration and stewardship.
- Community stewardship is an important element of implementing the environmental management practices.
- Council's declaration of a climate emergency lends additional impetus to existing and future efforts in building a resilient community.



ATTACHMENTS

ATTACHMENT A: Overview of Climate Action and Environmental Management in the City of Nanaimo presentation

Submitted by: Concurrence by:

Rob Lawrance Dale Lindsay

Environmental Planner Director, Community Development

Concurrence by: Concurrence by:

Richard Harding Bill Sims

Director, Parks and Recreation Director, Public Works





Overview of Session

- Legislative Framework
- Environmental Management
- Storm Water Management

BREAK

- Operations
- Environmental Stewardship & Community Involvement
- Climate Change
- Conclusion



Legislative Framework

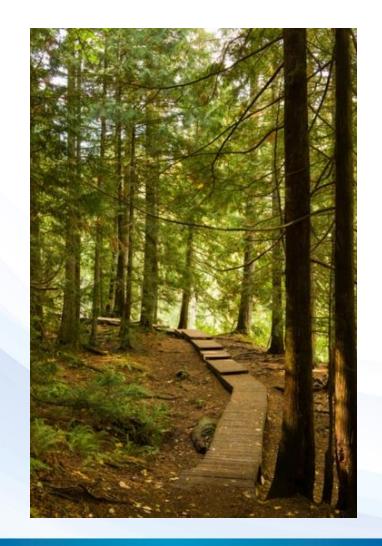
Federal & Provincial Legislation

Federal Legislation

- Fisheries Act
- Species at Risk Act

Provincial Legislation

- Wildlife Act
- Riparian Areas Regulation Act
- Water Sustainability Act
- Contaminated Site Regulation







Legislative Framework

Plans / Bylaws / Policies

Regional District

Regional Growth Strategy

City of Nanaimo

- Strategic Plan
- Official Community Plan
- Water Conservation Strategy
- Water Supply Strategic Plan
- Parks Master Plan
- Transportation Master Plan
- Neighbourhood Plans



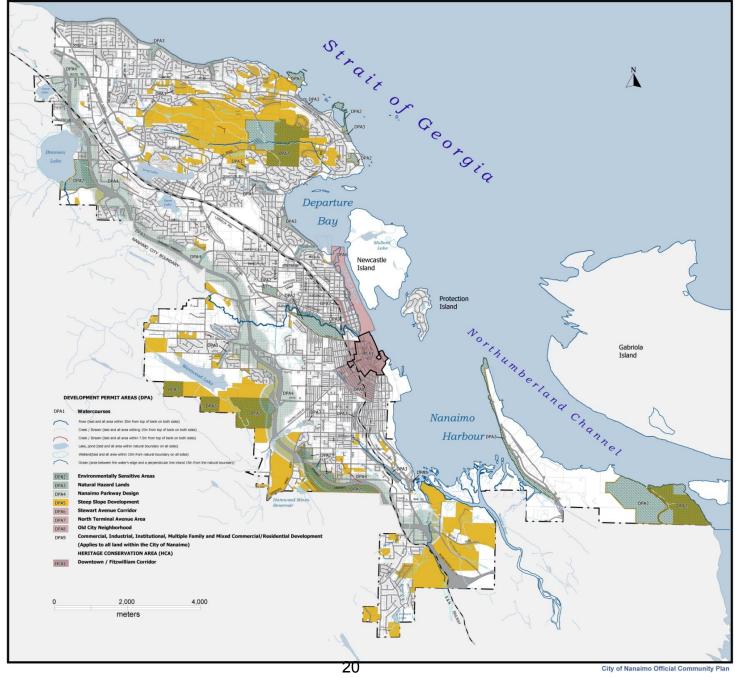
Bylaws

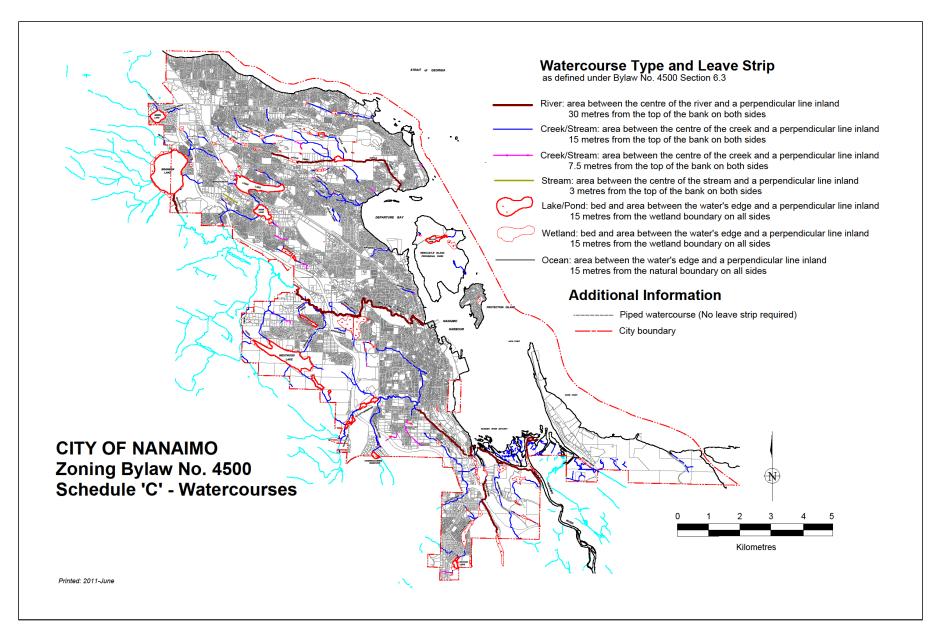
- Zoning Bylaw 4500
- Tree Management and Protection Bylaw No. 7126
- Pesticide Use Bylaw No. 7102
- Regional Emissions Reduction Reserve Fund Bylaw No. 7184
- Soil Removal and Depositing Bylaw 1976 No. 1747

Council Policy

- Energy Conservation and Management Policy
- Purchasing Policy
- Green Building Strategy
- Anti-Idling Policy

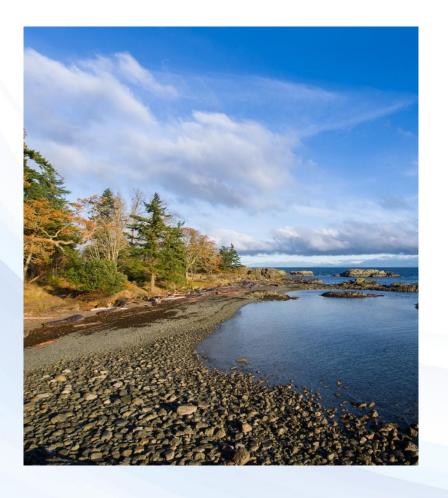






Environmental Management Marine Foreshore

 15 m from natural boundary of the ocean







Environmental Management Watercourses

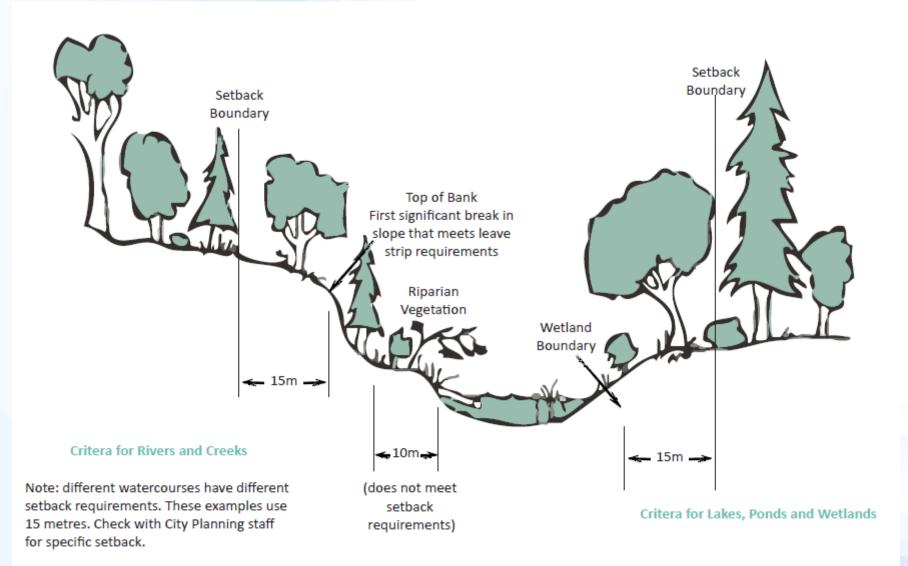
Zoning Bylaw 4500 – Watercourses – Schedule C

- 15m or 30m setback from top of bank of a stream
- 15m setback from wetland boundary of a lake or wetland
- Variances through DPA













Environmental Management Riparian Areas Regulation (RAR)

- Provincial regulation from the Riparian Area Protection Act
- For the protection of fish and fish habitat only
- Streamside Protection and Enhancement Area (SPEA) measured from high water mark
- SPEA is the minimum protection to avoid HADD under Fisheries Act











Environmental Management Zoning Bylaw No. 4000

- City of Nanaimo Zoning Bylaw 4000 in place since 1996
- City of Nanaimo watercourse setbacks meet or exceed RAR requirements
- RAR triggered when variance to watercourse setbacks is requested
- RAR does not consider wildlife habitat
- Local Government has the discretion to have more stringent protection requirements than RAR





Environmental Management Environmentally Sensitive DPA

- Non-fish bearing watercourses and wetlands
- Terrestrial herbaceous
- Older forest
- SARA (critical habitat protection) and Red/Yellow listed species



Environmental Management Environmentally Sensitive DPA

Process

- Development application
- Request environmental assessment be completed by Qualified Environmental Professional (RPBio)
- Assessment review by staff
- ESA protection through DP conditions





Environmental Management

Dense Spiked Primrose



- COSEWIC listed species Endangered
- Red listed in BC
- Found through assessment

Protected through subdivision process and DP

conditions





Canada Goose Management

- Canada geese introduced to Vancouver Island in the 1960s
- Resident and migratory populations
- Why?
- Fouling of playing fields and beaches
- Human / wildlife conflicts

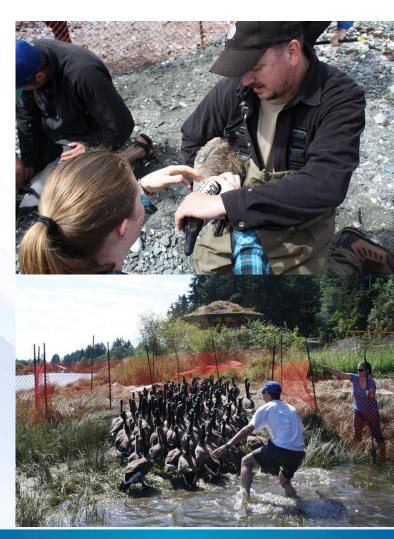






Canada Goose Management

- Abundance, Distribution and Movement Study being completed in 2019
- 400 geese collared 200 in 2016 and 200 in 2017
- Monthly counts of geese
- Population varies seasonally
- 48 % resident geese
- Significant influx of geese from August to December
- Lowest population count at molt late
 June early July







Environmental Management Feral Rabbit Management

- No native rabbits on Vancouver Island
- European rabbits are introduced invasive species
- Why?
- Infrastructure damage
- User injury liability
- Ecosystem damage







Environmental Management

When Nature Controls Over Population

- Rabbit hemorrhagic disease Feb 2018
 - Highly contagious virus RHDV-calicivirus
 - Only affects European rabbits
 - Mortality with 48 -72 hrs
- 80%-90% mortality





Environmental Management Feral Rabbit Management



Population Maintenance

- Raptor perch poles
- Potential changes to the Animal Control Bylaw
 - Increased fines for feeding
 - Increased fines for release
 - Pet rabbits must be spay or neutered before sale
 - Pet rabbit licensing
- Public education





Environment Management

Beaver Management







Beaver Management

Positives

- Stabilize
 watersheds as
 keystone species
 - Create habitat
 - Increase biodiversity
 - Healthy wetlands







Beaver Management

Why?

- Flooding of private and public land
- Infrastructure damage (storm system and sports fields)
- Tree removal and tree flooding causing potential hazards





Beaver Management





Robins Park





Beaver Management

Balanced Approach

- Leave them be
- Wire trees
- Beaver baffles and pipes
- Regular removal of dams
- Last resort: Removal (trapping)
 - No relocation







Compliance and Enforcement

- Receive complaint
- Investigate complaint
- Review findings with management
- Take appropriate action





What is an Urban Forest?

- "The networks or systems comprising all woodlands, groups of trees, and individual trees located in urban and peri-urban areas" (Food and Agriculture Organization)
- Urban Forestry or Municipal Arboriculture deals with the management of planted and naturally occurring greenspace on public and private land. This includes planning, planting, establishing, protecting and managing all trees and associated vegetation.





Urban Forestry

Benefits of a well-functioning Urban Forest

Environmental

- Sequester Carbon
- Mitigate Flooding
- Improve water quality

Social

- Create sense of place
- Mental and Physical Health
- Food Security

Economic

- Natural Asset
- Extends life of Infrastructure
- Reduce heating and cooling costs















The bad news....

Across North America development in urban areas is causing general environmental decline.

US Forest Service estimates that in the USA alone, 36 million urban trees are lost every year.

Nanaimo is no exception.





Urban Forestry



The good news!

It is possible to grow or enhance the urban forest.

Some municipalities are starting to turn the tide and increase tree canopy coverage, resulting in an increase of all the associated benefits.





Environment Management Urban Forestry Current Projects and Programs







Beaufort Food Forest

- Planted in December 2017.
- Collaboration between the City, Neighborhood, MYCDC, and BC Hydro Greening Grant.
- 59 fruit and nut trees and many edible shrubs.
- Watering done by City Park staff and volunteers.
- Will serve to provide, food security, forest cover, educational opportunities, sense of community, wildlife habitat, recreation.



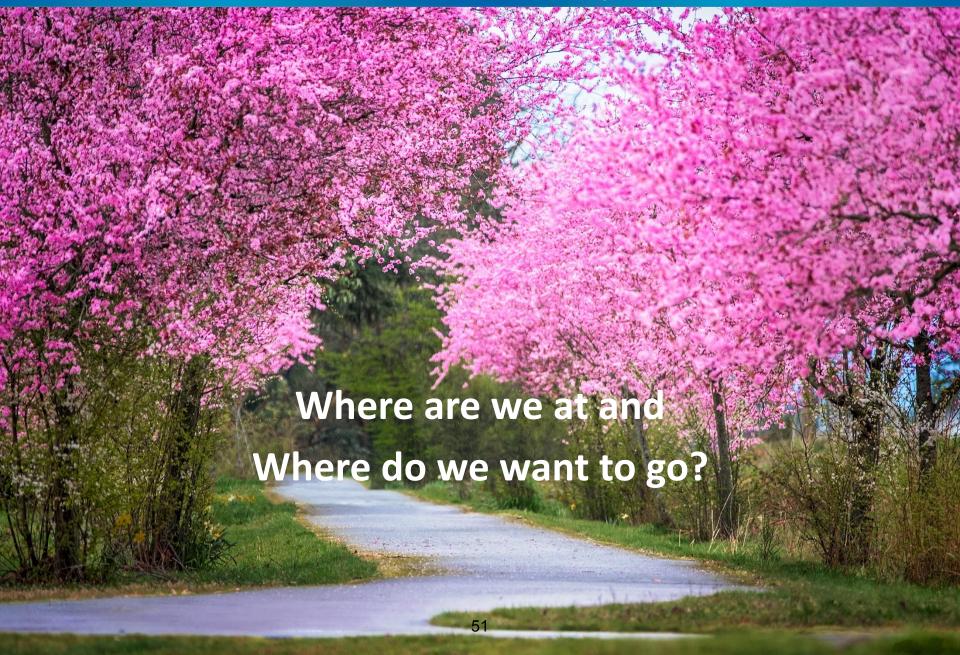


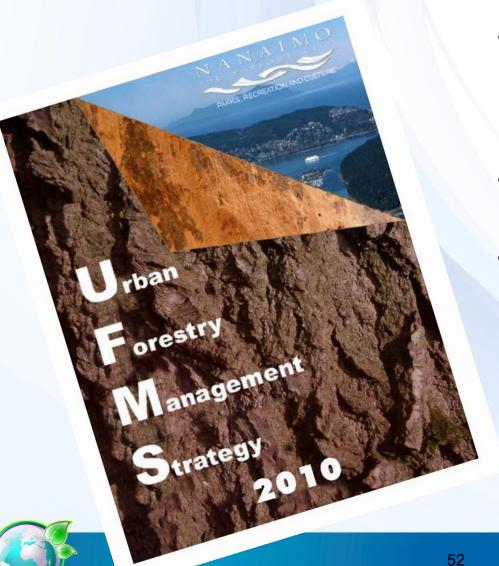












- Developed to fulfill the need for better forest, vegetation and ecosystem management throughout the City.
- Identified the need for a new tree bylaw
- Established a goal of increasing tree canopy coverage by 4% over ten years

Bylaw No. 7126 Management & Protection of Trees within the City of Nanaimo

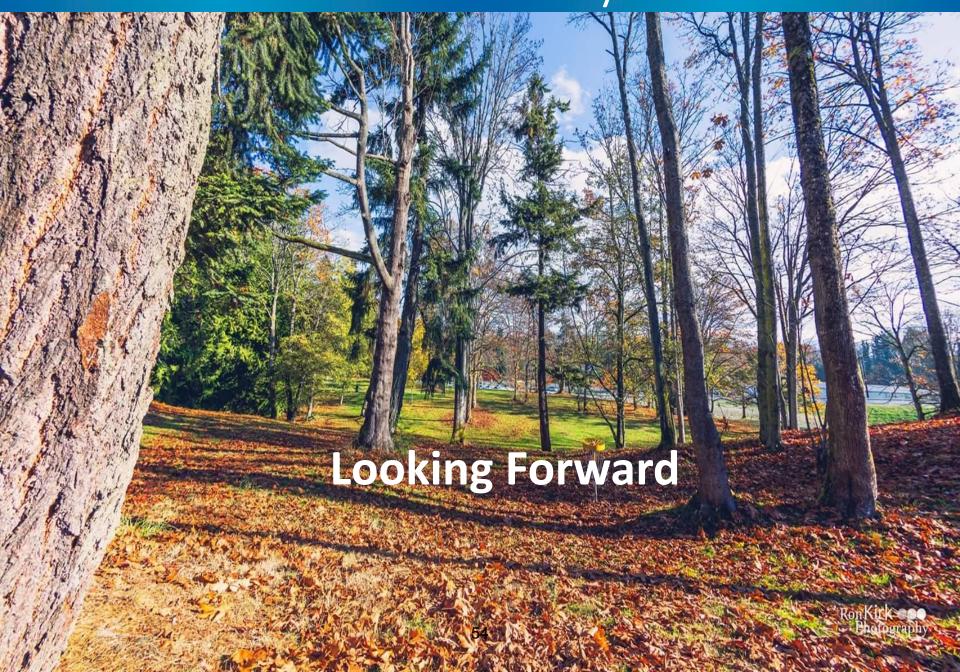


- Adopted in 2013
- A home owner is allowed to remove up to 4 non "protected" trees in a calendar year without a permit.
- If a permit is required, replacement trees must be replanted.
- If a parcel of land being developed is over
 0.5ha is size, 20% of the trees onsite must be retained.

It takes many years for a tree planted today to provide the same environmental benefits as retaining a mature tree.







Urban Forestry



Baseline data collection

A clear understanding of what we have is needed to plan, set goals and monitor our progress.

The most important data we need to collect is:

An accurate Canopy Cover Assessment.

A comprehensive public tree inventory.





Canopy Cover Assessment

- A 2006 Malaspina University/College (now Vancouver Island University) aerial photo canopy study
- The 2010 Urban Forest Management Strategy identifies a goal of increasing the canopy coverage by 4% over ten years.
- We need to invest in an updated canopy survey to set a new bench mark to measure progress.
- It is important that the results are repeatable to give us accurate information on our progress.



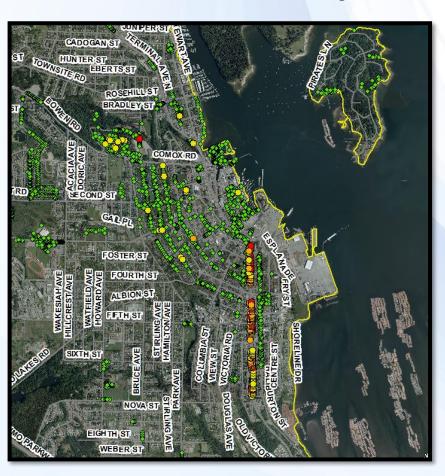






Urban Forestry

Street Tree Inventory



- Geo Spatially linked data set.
- Important attributes to collect:
 Tree Species, Size, Condition, Age (planting date), Maintenance history.
- Most practically limited to formally managed trees...For now.
- Goal is to have inventory linked to inspection cycles and a work management/scheduling system.





Amending the Tree Protection and Management Bylaw

- Improve bylaw requirements for trees being retained during construction.
- Additional requirements will increase staff workloads to process permits, conduct inspections, consultations, and provide bylaw compliance
- This could result in future requests for additional staff.







Improving Tree Management Practice

- Get planting!
- Canopy Study will identify areas in need reforestation. Increasing our tree planting capacity will require creative tree planting programs and the capacity to plant, monitor and maintain trees in public and private areas.
- Switch from a policy of reactive tree maintenance to proactive. Implementing a scheduled work management system.
- Regularly re-evaluate our progress from our baseline data and update our goals to address our needs.
- Achieving this will require an increase in staffing levels







Nanaimo should lead not follow, we can be the community others on the Island look to as their guiding example in policy and practice.







Stormwater Management

Overview of Policies and Guidelines

- OCP
- Stormwater Management in Nanaimo Guidelines
- Steep Slope Development Guidelines
- Stormwater Planning Guidebook
- ISMP's (Wexford & Walley)
- MoESS Section 7





Project Highlights Longwood Station







Stormwater Management Project Highlights Hawthorne Subdivision







Stormwater Management

Project Highlights Inland Kenworth







Stormwater Management

Project Highlights Greenrock Industrial Subdivision







Stormwater Management

Adoption of MoESS Section 7

November, 2016

- Capture, retain, infiltrate or reuse 6-Month, 24-hour rainfall (31mm +/-)
- Detain for areas that discharge into watercourses to minimize erosion
- Treatment to remove 90% of suspended particles
- Account for climate change





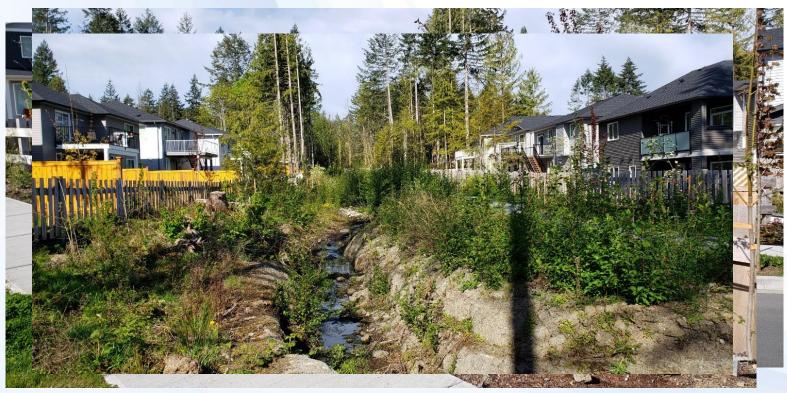
Stormwater Management

Project Highlights Subdivision – 480 Tenth Street





Stormwater Management
Project Highlights
Subdivision – 519 Ninth Street







Stormwater Management Project Highlights

Subdivision – Greenrock Phase 3







Stormwater Management

Project Highlights

Commercial Development - La-Z-Boy





Stormwater Management

Ongoing Collaboration & Implementation

- Continuing to refine development requirements
- Collaboration with Parks & Recreation and E&PW to identify opportunities
- Review and recommend bylaw amendments to Council





BREAK





Sanitation & SortTossRoll Phase 2 Rollout

- Regulatory Framework
- Service Levels
- Automated Collection Implementation Background
- Phase 2 Implementation how did it go?
- The First 8 Months Where we are at?
- 2018 Solid Waste Statistics
- Looking Forward



Regulatory Framework

Waste Management Act

- •Includes Recycling Regulation (EPR Programs)
- •Requires Regional Districts to develop Solid Waste Management Plans and update regularly RDN waiting approval on latest update

Local Government Act

- Confers authority on Regional Districts to establish bylaws related to services and facilities
- Does not impede Municipalities from setting higher standards

Solid Waste Management Plan

- Sets regional goals, targets, and programs
- Applies to private and public sector activities

City of Nanaimo Bylaw 7128

- Municipal Solid Waste Collection Bylaw
- Last update 2018-DEC-17
- Sets service levels, rates, and requirements related to municipal collection services

RecycleBC Collection Contract

- EPR Stewardship Agency under the Recycling Regulation
- Contract with City to collect recyclables from eligible curbside households. Expires?





Service Levels



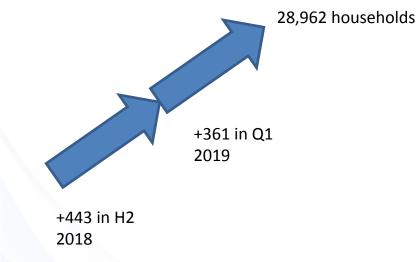
BLUE CART (Recyclables)



BLACK CART (Garbage/Landfill)



The blue and black carts are collected at the curb **every other week**. One week you will put out the green and blue carts at the curb. The next week, the green and black carts.





Cart location and accessibility

100+ streetside receptacles -primarily downtown





Automated Collection - Implementation Background

- 3 goals
 - Improve Worker Safety
 - Increase Resident Convenience
 - Add Yard Waste Service
- Education began April 2017
 - Phase 1 transition Oct 2017
 - Phase 2 transition July 2018







Phase 2 Implementation - How did it Go?

- All new trucks and carts were delivered on time
- 53,131 carts distributed over 6 weeks
- Transition of routes from manual to automated collection took place over 5 weeks. All routes automated by Aug. 5, 2018
- Successfully brought recycling collection in house







The First 8 Months - Where Are We?

- Program changes have been generally well received
 - ➤ Larger organics carts
 - Cleaner curbside presentation
- Discovering and addressing issues at the neighbourhood level
- Discussions with Planning & Engineering during development design phase to ensure new developments consider collection activity requirements – added design criteria to MOESS
- Carryout program some residents no longer need service as carts can be easily wheeled. Currently have 114 carryouts – indicative of ageing population
- Technology (RFID, GPS, photos, App) has improved staff ability to address resident questions, re: contamination, accessibility, service interruptions
- 30% of households have downloaded the NanaimoRecycles App







Did We Achieve Our Goals?

Improve worker safety?

✓ Yes - Incident rate and lost time due to injuries after automated implementation decreased dramatically

Improve resident convenience?

✓ Yes – reduced self-haul trips to landfill

Add yard waste?

✓ Yes – increased curbside organics volume by 43%







Solid Waste Statistics

Monthly Solid Waste Generation vs. Household Count







Solid Waste Statistics

Solid Waste Generation Rates

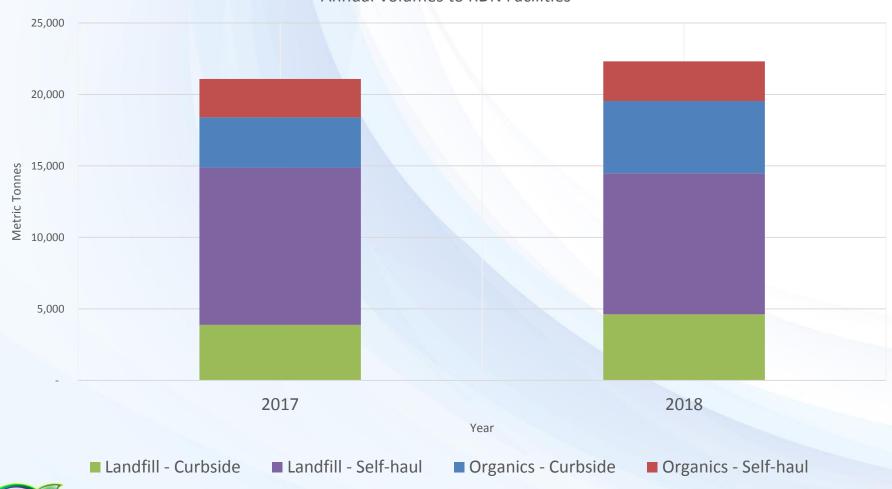






Solid Waste Statistics

Annual Volumes to RDN Facilities







Looking Forward

- New programs included in the RDN Solid Waste Management Plan – focus on waste reduction as well as increased diversion
- What's in the garbage? waste composition study
- Promote use of the NanaimoRecycles App as a primary information source for residents
- Improve collection efficiency through routing optimization
- Continue citizen engagement education through hiring of Zero Waste Coordinator
- Monitor safety outcomes associated with automation implementation
- Plan for new resources as the City grows







Fleet Operations



City of Nanaimo









Nanaimo's Fleet

Fleet Services repairs and maintains over 400 vehicles and equipment

Compact cars to fire rescue equipment









Fleet Greening

Fleet Greening is a comprehensive strategy to reduce emissions from the City's Fleet, through improved efficiency, and the development of green standards.

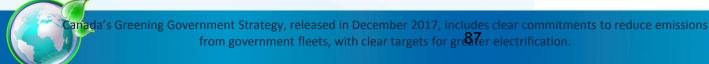
Greening the fleet includes:

- Driver behavior
- Rightsizing
- Utilization
- Maintenance of equipment
- Purchasing of zero emissions vehicles











Why 'Green the Fleet'?

- Provincial mandate (cleanBC)
- Cost
- Health and air quality
- Response to Corporate
 Climate Change Plan







Initiatives to Date

- Installed automated fuel management system
- Implemented a preventive maintenance system
- Adopted a corporate anti-idling policy in 2007
- Implemented a pool car program in 2008
- Adopted bio-diesel 5 blend in 2009





Initiatives to Date

Alternative fuel vehicles

- 4 Hybrid
- 21 Propane / CNG pickup trucks
- 9 CNG garbage truck fleet
- 5 fully electric cars
- 5 fully electric ice resurfacing machines





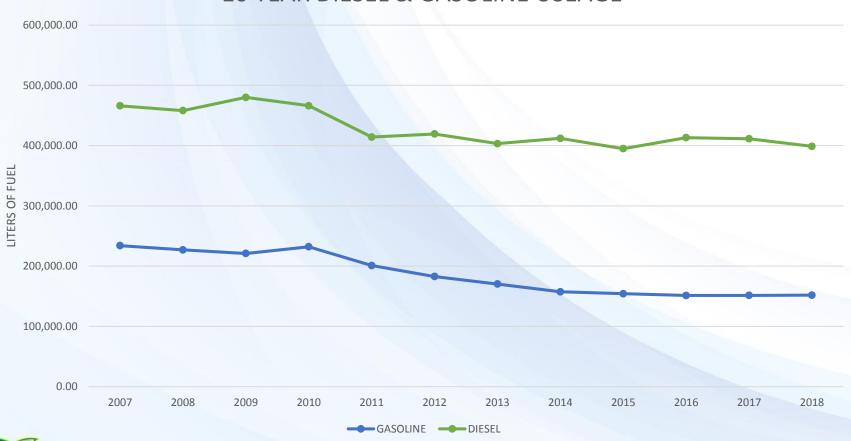






17% Decrease in Diesel fuel used 2007-20184% Decrease in gasoline used 2007-2018

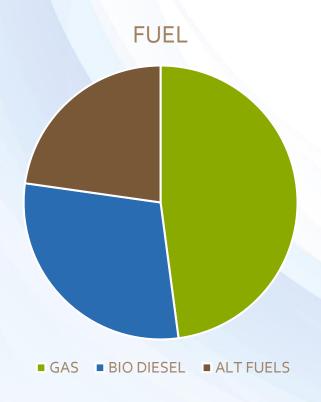
10 YEAR DIESEL & GASOLINE USEAGE







GREEN FLEET ACHIEVEMENTS 22% fleet using alternative fuels 29% fleet using Bio-Diesel







Current Initiatives

- Partnering with neighbouring municipalities to share best practices
- Right-sizing vehicles at time of purchase
- Annually evaluating the preventative maintenance program
- Provide fuel consumption reports to departments
- Assessing 10 year purchase of vehicles for potential alternative fuel vehicles
- Currently developing a Corporate Green Fleet Strategy





Future Goals

- Preparation of formal Fleet Strategy for Council
- Joining the E3 Fleet challenge program
- Complete a Corporate Green Fleet Strategy with data provided from E3 Fleet review





Our Call to Action

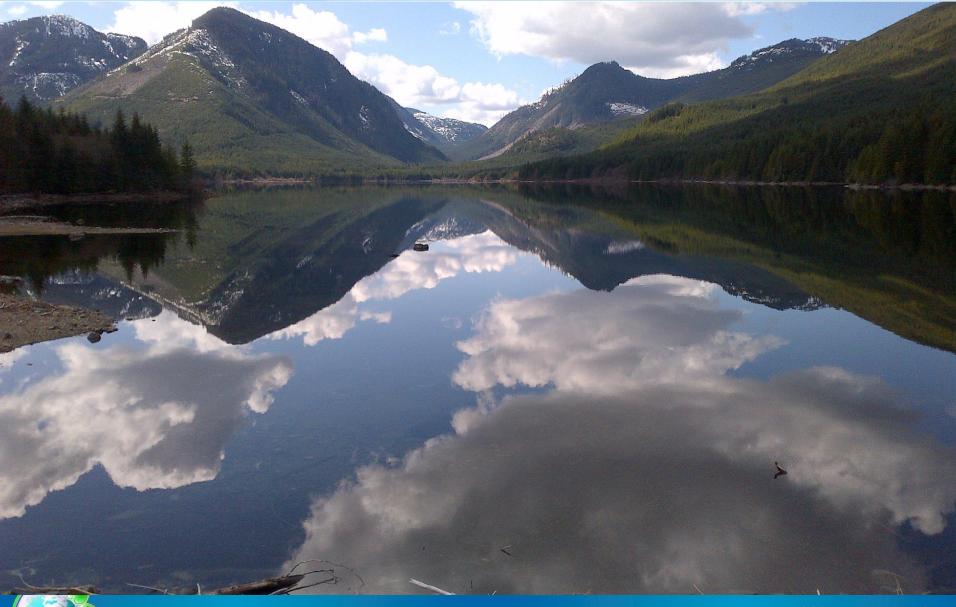
Council's declaration of a climate emergency propels the City's fleet to strive for further emissions reduction.

A Green Fleet Strategy demonstrates the City's leadership





Water Resources



Water Resources



- City of Nanaimo
- Snuneymuxw First Nation
- West Extension Water District

Emergency / Temporary Supply:

- District of Lantzville
- North Cedar Improvement District
- Nanaimo Forest Products (Harmac)



Energy Recovery Facility



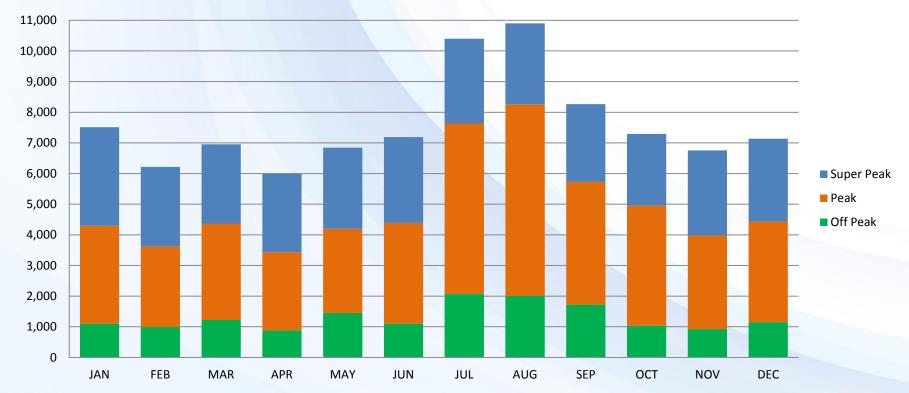




Energy Recovery Facility

 In 2018 the Reservoir No. 1 Energy Recovery Facility generated an average of \$7,600 / month income for the City from electricity production care of BC Hydro, enough power for 60-70 residential homes or \$91,450 for the year.









Fisheries Release

South Fork Dam – Fisheries Release:

- Min. Requirement below South Fork Dam:
 0.28 m³/s (10 Olympic sized pools / day)
- Additional Requirement
 Downstream of the
 Nanaimo River Bridge
 (Above Nanaimo Forest
 Product's Water Intake),
 Min. Flow: 3.9 m³/s
 (138CFS)

Shared Allocations between:



Nanaimo Forest Products 75 %
City of Nanaimo 25%





Water Conservation

How do we manage and encourage efficient water use?

- Universal Water Metering (since 1983)
- Tired Billing Rate (more water use = more you pay)
- Full-cost pricing (since 1992)
- Water Audits
- Regulation of permitted uses and summer watering restrictions
- Annual user rate increases to ensure funding sustainable for major capital and ongoing operations (2007)
- Low-Flow Toilet Rebate Program / BC Hydro Rebates (since 2009)
- Computerized water system monitoring and operation (SCADA)
- 2008 Water Conservation Strategy (updated 2014)
- Instrumentation: Rainfall / Snow / River Flows
- RDN & Team WaterSmart partnership





Water Conservation

Public Education

- Partnering with the Regional District of Nanaimo Team WaterSmart program includes a Water-Wise Education component.
- School presentation tours in conjunction with Forestry companies







Residential Use - Water Demands

National Average

British Columbia Average

City of Nanaimo Average (2007 - 2012)

City of Nanaimo Average (last 5 years)

Total Residential
Daily Use
(liters per capita per day)

274



353



274



<u>228</u>

- 10 %

The updated 2014 Water Conservation Strategy Targets a 10 % reduction over the next 10 years

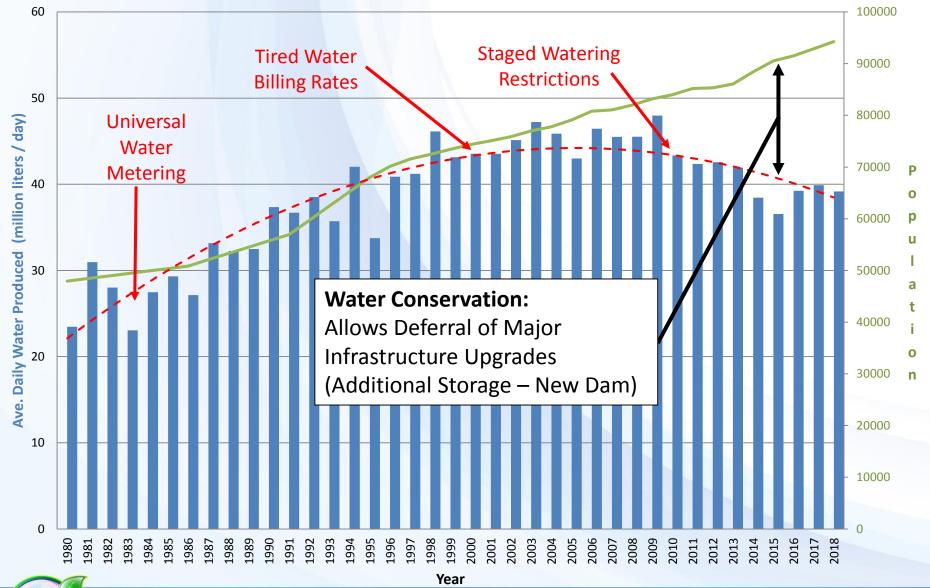


Source: Environment Canada – 2011 Municipal Water Report





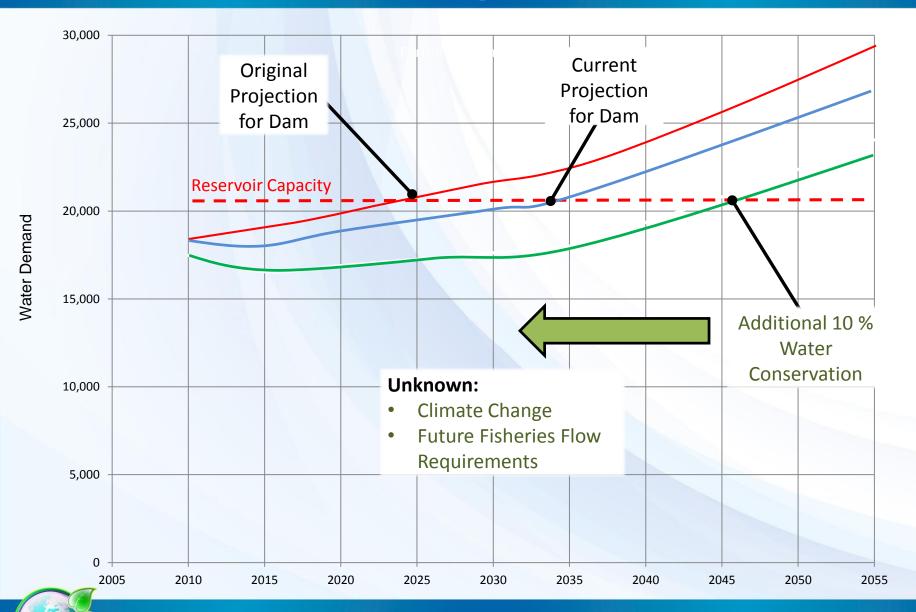
Demand Management



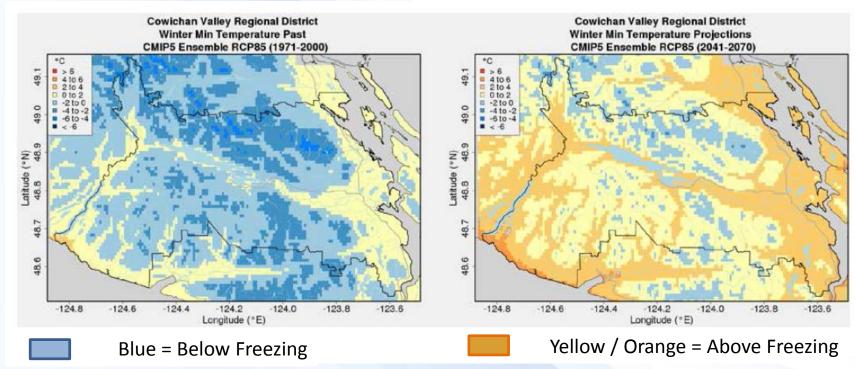




Future Expansion



Update Water Supply Strategic Plan



- Predicted: Longer and Drier summers will result in higher domestic water volume demands and longer Fisheries Flow requirement in September through November.
- Additional regulatory requirement for building a new dam may require an increase to the Fisheries Flow Requirements



Water Resources



















Parkland in Nanaimo				
Owner	Hectares			
City of Nanaimo	729			
Province	317			
Nature Trust of BC	133			
Other	188			
Total	1367			

City Parkland by Zone				
Zone	Hectares			
PRC - 1				
PRC - 2				
PRC - 3				





Ecosystem Types Found in Parks





Ecosystem Types Found in Parks





Examples of rare species found in Nanaimo Parks



Hocksackia pinnata
Bog bird's foot trefoil



Bidens amplissima
Vancouver Island Beggartick



Aster curtus
White-top aster





Examples of rare species found in Nanaimo Parks



(Karen Barry and Eric Demers, 2017)



Chrysemys picta bellii Western Painted Turtle





Restoration Projects in Parks

Vancouver Island Beggarticks

- SARA listed species
- 59 sites in BC/ Washington
- Funding awarded through Environment and Climate Change Canada
- Reintroduced to Jingle
 Pot (Third Street) Marsh
- Only site in Nanaimo
- 165 plants observed







Restoration Projects in Parks

Bowen Park Side Channel

- In 2007, a major fish bypass channel was constructed from Deadman Falls upstream to a point above major fish barriers
- Side channel is 857 m long and contains significant fish habitat
- Ongoing partnership with Fisheries and Oceans and Vancouver Island University







Restoration Projects in Parks

Knotweed / Hogweed Control

- Contract with Invasive Species
 Committee since 2015
- Education and Awareness
 - Coordinated between CISC and City
- Field Program (Sites Treated)
 - 140 Knotweed Sites
 - 7 Giant Hogweed Sites
- Data collected and posted to provincial database (IAPP)



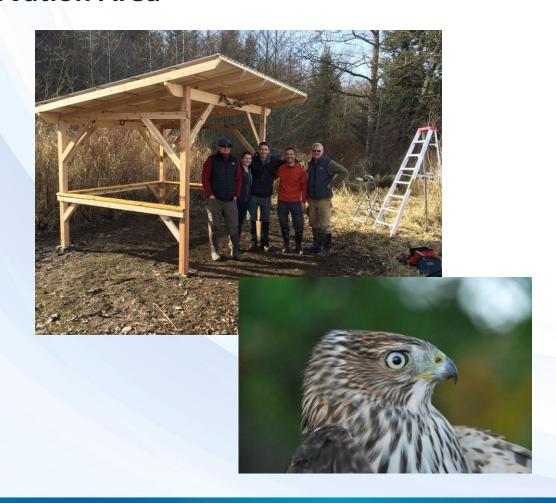




Conservation Partnerships

Buttertubs Marsh Conservation Area

- 55 Ha wetland complex currently co-managed by the Nature Trust of BC, Ducks Unlimited and the City of Nanaimo
- Ongoing environmental research and training by VIU in the West Marsh of Buttertubs
- Conservation Area
 Management Plan
 adopted by Council in
 2016







Municipal Natural Capital Initiative:
Buttertubs Marsh Pilot Study

na

Making Nature Count

Buttertubs Marsh Conservation Area is a 55 HA reclaimed wetland/floodplain

Site and natural assets: Entire marsh under consideration including adjacent forest.

Emerging project model: Determine role marsh plays in mitigating localized flooding and increasing storm events; determine value of the Marsh in attenuating downstream flooding on the Millstone.

Possible outcome: developing an marsh restoration and maintenance plan built around an asset management approach.

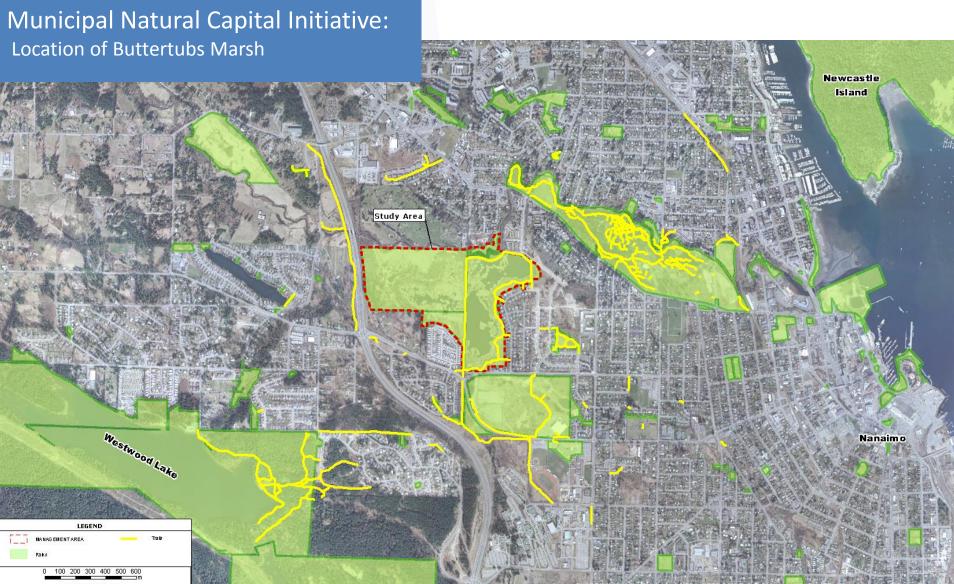














Municipal Natural Capital Initiative: Buttertubs Marsh Pilot Study

Estimated storage volumes and equivalent engineered costs to reproduce what Buttertubs Marsh does naturally

				200						
West Marsh				East Marsh						
	Surface Area at Max Level (m2)	Starting Water Level (m)	Storage Volume (m3)	Cost at \$150 per m3	Cost at \$150 per m3	Surface Area at Max Level (m2)	Starting Water Level (m)	Max Water Level (m2)	Storage Volume (m3)	Cost at \$150 per m3
Historic 100 year	85,560	56.79	57.01	18,230	\$2,734,540	145,167	57.16	57.25	13,065	\$1,959,755
Climate Change (median)	85,560	56.79	57.09	24,859	\$3,728,919	145,167	57.16	57.29	18,872	\$2,830,757
Climate Change (90 th)	85,560	56.79	57.17	31,489	\$4,723,297	145,167	57.16	57.32	23,227	\$3,484,008

Replacement Cost of Butterubs Marsh (not including cost of land):

Historic 100 year flood – 4.7million with climate change factored in – 8.3 million



Municipal Natural Capital Initiative: Buttertubs Marsh Pilot Study

Next Steps:

Prepare a report to Council on the Pilot Study and make recommendations on next steps, including:

- A funding request to complete a natural asset inventory of our low lying / wetland areas that could be incorporated into the City storm and flood control infrastructure.
- Seek Council support to determine how the City could incorporate natural assets into our financial and asset planning.







Partners In Parks Program (PIP)

- The Volunteers in the Park Program (VIP) was initiated by the City in 1982.
- Since then it has been renamed Partners in Parks Program (PIP) and grown to include:
 - Neighbourhood Playground Development
 - Community Gardens
 - Park Beautification and Tree Planting
 - Gatekeepers & Park Naturalists
 - Public Art
 - Invasive Plant Removal Work parties
 - Park Ambassadors
 - Adopt-A-Park Program
 - Eco Club/School Group Ecological Stewardship Projects (invasive plant removal, restoration, monitoring)





Park Ambassador Program

Currently we have 18 individual volunteers who visit over 20 of our local parks and trails on a regular basis as part of our Park Ambassador Program.

They are involved in invasive plant and garbage removal in the park and provide information and education to park users.

They also help to maintain a personal level of service in our parks, trails and open spaces by their presence and in reporting park or trail issues to the Parks Operations Department.







Broom Busters Partnership (2014 – 2019)

- 60 Volunteers involved in cutting flowering broom
- City coordinates broom chipping and disposal at the end of the season
- Broom cut on:
 - 33 City Parks
 - Over 50 sections of City road right of way
 - 8 Elementary Schools
 - 18 Commercial Properties







Student Ecological Stewardship Program

Examples of Student Ecological Stewardship Projects:

- Plant Identification native and invasive
- Removal of ladder fuel (forest fire hazards)
- Plant Mapping (Barefoot Mapping)
- Invasive Plant Removal
- Restoration replanting & watering of new native plants
- Student Partnerships with NS3 and the Great Shoreline Clean Up Initiative ie. Trash to Treasures
- Involvement in the Adopt-a-Park Program ongoing stewardship in one particular park





Departure Bay Elementary School & Stream Keepers





Departure Bay Elementary School & Stream Keepers





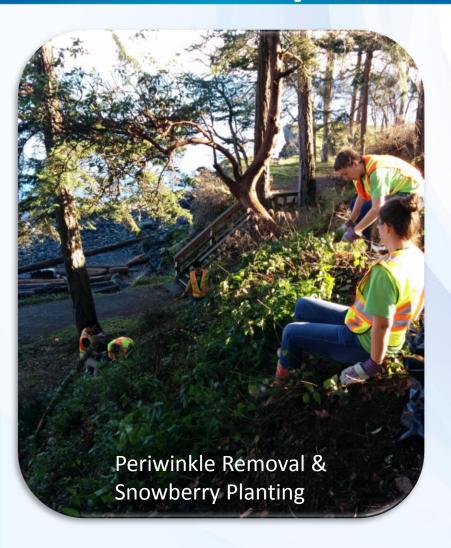
MyCDC & John Barsby School







Dover Bay Secondary School Eco Club











Community Work Parties



Program Recognition







Adopt-a-Park Program

- Supported and funded by TD Friends of the Environment Foundation Funding,
- Training and tools provided by City
- This program open to non-profit community groups, corporate or private business groups, neighbourhood groups, social clubs or school groups.
- Responsibilities may including but not limited to:
 - litter pick up,
 - graffiti removal,
 - invasive plant removal,
 - native plant restoration,
 - tree planting,







Bill's Place, Pipers Lagoon







TD Bank, Bowen Park

















Transportation Strategies to Support Sustainability

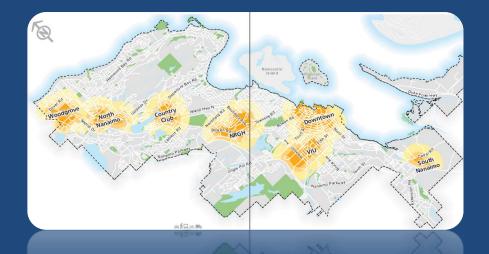


Shorter trips = less driving





Fewer driving trips per capita over shorter distances will help reduce traffic growth in the future.



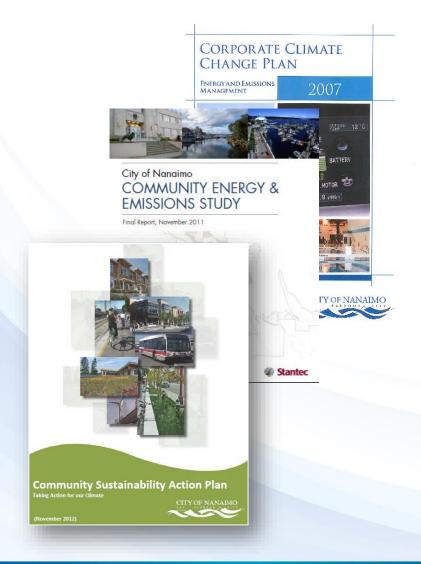
- Corporate Energy and Emissions Management
- 2. Community Energy and Emissions Management
- 3. Climate Resiliency Strategy





Policy Development

- Corporate Climate Action Plan (2007)
- Community Sustainability Action Plan (2012)
 - Energy Conservation and Management Policy
 - Purchasing Policy Green Purchasing
 - Green Building Strategy
 - > Anti-Idling Policy







Corporate vs. Community GHGs

Corporate Emissions



Objective:

Carbon neutral operations since 2010 (Climate Action Charter)

Community Emissions

Objective:

Community in OCP (LG Act, Bill 27 – 2008)





Our role

Analyze & plan how energy is used

Opportunities:

- New technologies
- Offset utility rate increases
- Reduce emissions and climate change
- Lead by example

Aligns with:

- Upgrading & renewal of infrastructure
- Goals & targets (SEMP)
- CleanBC Plan

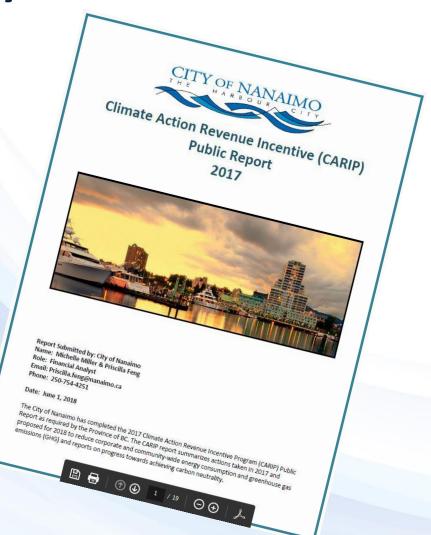






What we are doing

- Partnerships / Programs / Agreements
- Collaboration with other departments
- Incorporating efficiency into projects
- Funding from Sustainability or General Capital Reserves
- Sharing Results
- Climate Action Revenue Incentive Reporting (CARIP)





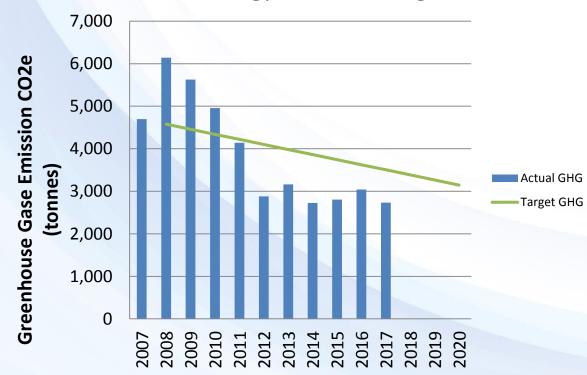


How are we doing?

- Targets, monitoring, reporting
- Low-hanging fruit
- Program Changes
 - Conservation
 - Low Carbon Electrification

Over the past 10 years

- Reduced emissions by 42%
- Received \$1.93M in incentives
- Annual Energy & Cost Savings \$ 1.1M







Plans moving forward

Update:

- Energy Conservation and Management Policy
- > 2007 Corporate Climate Change Plan (Energy and Emissions Mgt.)

Continue to develop:

- Low Carbon Electrification Feasibility and benefits of Retrofits and New Construction Projects
- Fleet Electrification BC Hydro Study Funding – Charging infrastructure and vehicle options
- Explore and implement new technologies and alternative energy options







Community Energy and Emissions

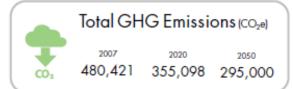
OCP+ Plus Scenario

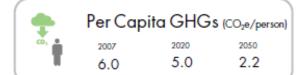
Nanaimo CEES

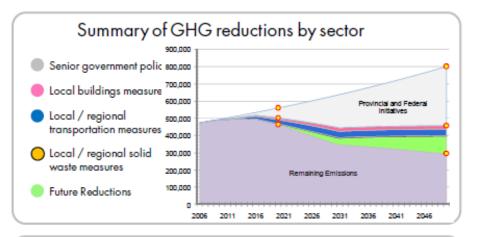
OCP+ Plus Scenario











Key features of the OCP+ Plus scenario

- New growth largely focused in urban nodes, though some continues to occur throughout the city;
- Alternative transportation network grows and transit service improvements occur;
- TDM program implemented;
- · Outreach campaign to promote idling reduction;
- Outreach campaign, coupled with incentives, to encourage energy efficiency improvements and alternative energy systems in buildings;
- · One district energy system is implemented;
- Waste diversion continues to increase





Community Energy and Emissions

Actions Taken to Date

Theme	Strategies	Examples
Land Use and Transportation	 Compact, Complete Community Alternative and Active Transportation Low Carbon Mobility 	 Urban Containment Boundary OCP EV Charging Fleet Greening
Buildings	 Energy Efficient Existing Buildings Energy Efficient New Buildings 	 Realtor Energy Efficiency Program Realtor Energy Efficiency Rebate BC Energy Step Code
Solid Waste	 Composting / Zero Waste 	





Community Energy and Emissions

Making Choices on Further Action

Policy Tool	Potential Impact	Description
Education and Outreach	Low ~ 0 – 10% uptake	 Low effort, low cost, low result BUT foundations for other actions (Still necessary!)
Non-financial incentives	Low to Medium ~ 10 to 50% uptake	Infrastructure / amenities to encourage action
Financial Incentives	Medium ~ 50 to 75% uptake	Rebates, pricing, tax incentivesHigher cost, higher impact
Regulation	High ~ 75 to 100% uptake	Requirements that are often enforced (i.e. Bylaws)High impact





Climate Resiliency Strategy

Two parts:

- Sea Level Rise Mapping Study (Dec 2018)
 - ➤ Determines the extent of impacts of sea level rise and storm surge for 2050 and 2100 along the City's shoreline
- Climate Resiliency Strategy (Dec 2019)
 - To identify risks and vulnerabilities affecting city land use, infrastructure, parks, public health and safety. Provide direction to help minimize or avoid the identified risks and vulnerabilities.









Spheres of Influence





