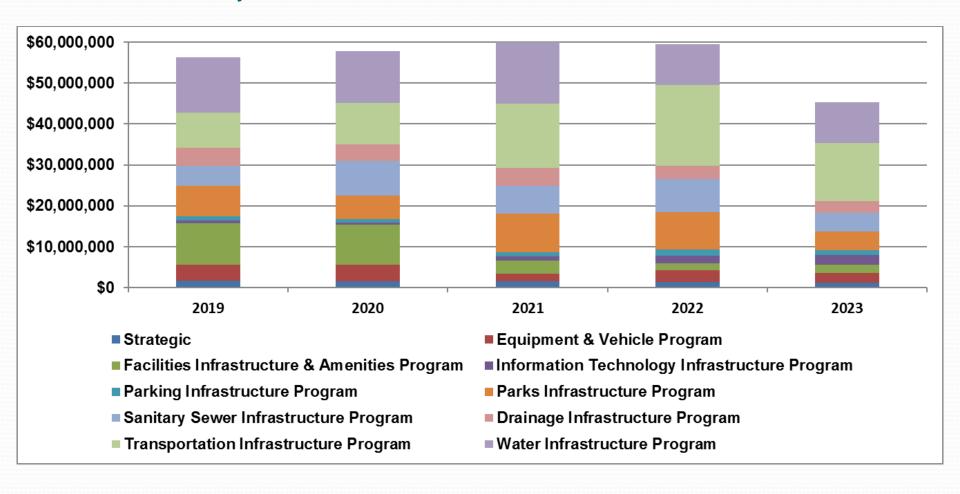
2019 – 2023 Draft Project Plan



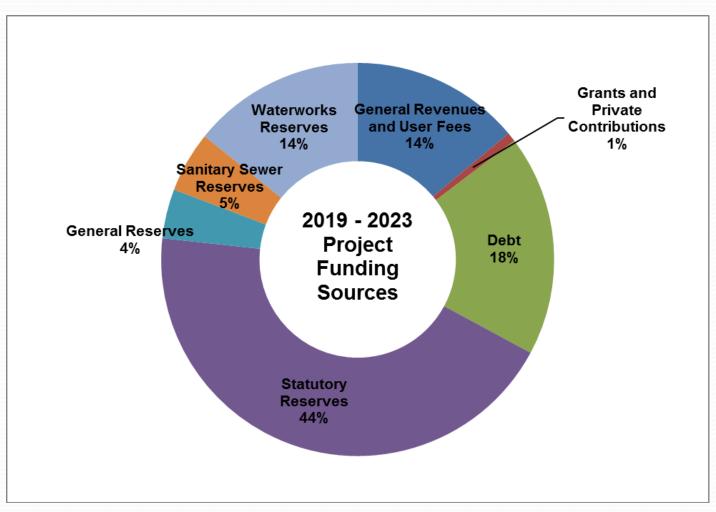
Overview

Project Summary

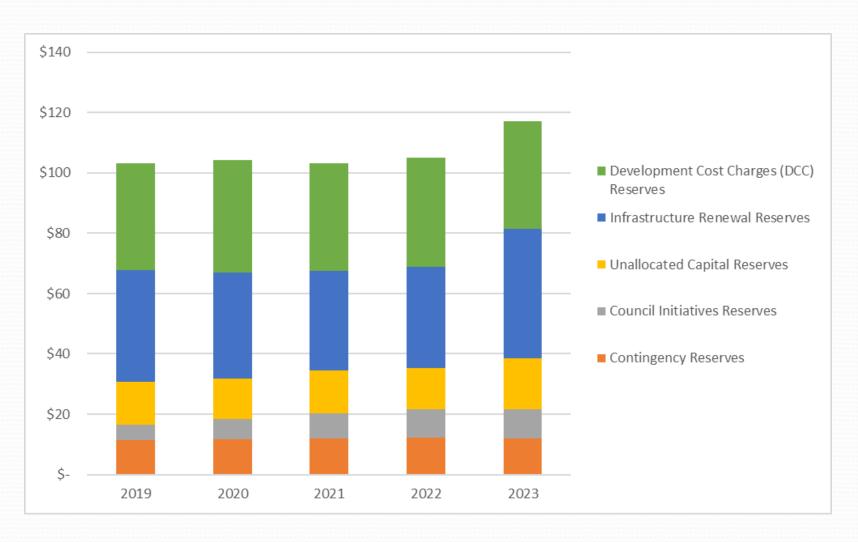
\$279M next 5 years, \$56M in 2019



Project Funding Sources



Reserves Summary (\$ millions)



Debt - Outstanding Debt at Dec 31, 2017-\$42.3 M

2018 New Debt

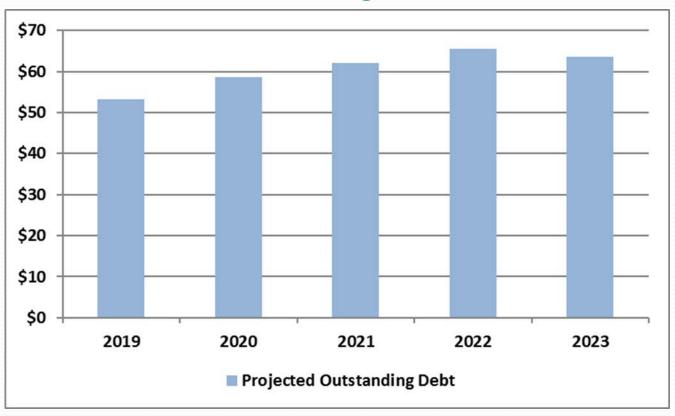
| | Amount | Term | |
|---|-------------|----------|--|
| External Borrowing (MFA) | | | |
| Fire Station #1 | \$3,235,354 | 20 Years | |
| Sanitation – Trucks and Carts | \$4,195,967 | 5 Years | |
| Total External Borrowing | \$7,431,321 | | |
| Internal Borrowing | | | |
| DCC SS45: Chase River Pump Station & Forcemain* | \$4,915,000 | 20 Years | |
| | | | |

^{*} Budgeted amount – project will not be completed by year-end. Remaining budget will be carried forward to 2019

New Debt: 2019 – 2023 Financial Plan

| | 2019 | 2020 | 2021 | 2022 | 2023 | Total |
|--------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| External Borrowing (MFA) | | | | | | |
| Fire Station #1 | \$ 6,000,000 | \$ 7,200,000 | \$ 240,269 | | | \$13,440,269 |
| Waterfront Walkway | \$ 5,241,660 | \$ 3,350,000 | \$ 8,300,000 | \$ 8,500,000 | \$ 3,675,000 | \$29,066,660 |
| Sanitation (5 Year Term) | \$ 432,396 | | | \$ 458,863 | | \$ 891,259 |
| Total External Borrowing | | | | | | \$43,398,188 |
| Internal Borrowing | | | | | | |
| Sewer DCC Projects | | \$ 1,740,500 | \$ 908,600 | \$ 2,008,300 | \$ 2,779,560 | \$ 7,436,960 |
| Total Borrowing | \$11,674,056 | \$12,290,500 | \$ 9,448,869 | \$10,967,163 | \$ 6,454,560 | \$50,835,148 |

Projected Outstanding Debt (\$ millions)



10 year project plan includes additional \$13.95 million in borrowing between 2024 – 2026 for Waterfront Walkway

Project Highlights

Community Development Project Highlights

Strategic Projects

- 2019 2023 Property Acquisition
 - Funding has not increased since 2005
- 2019 Official Community Plan Update (OCP)
- 2019 2023 Housing Legacy Reserve

Parks Infrastructure Projects

- 2019 2023 Phased Development of Waterfront Walkway
 - Additional sections planned in 2024 2026







Engineering and Public Works Project Highlights

Strategic Projects

- New Grant Programs
 - 2019 2023 Cross Connection Control Grant
 - 2019 2023 Sustainable Parking Grant
- 2019 Public Works Day

Equipment & Vehicle Projects

- Sanitation Fleet
 - 2019 New Used Automated Unit
 - 2019/2022 New Automated Units
 - 2022 Sweeper



Engineering and Public Works Project Highlights

Infrastructure Projects

- Concurrent Projects
 - 2019 Bruce Ave Utilities, Rehab and Cycling Project
 - 2019 Lambert Ave Utility Upgrade
 - 2019, 2020,2022 Boxwood Connector & Utility Project



Engineering and Public Works Project Highlights Infrastructure Projects

- Concurrent Projects Continued
 - 2019 -2021 Fourth and Albert Utilities & Cycling Project
 - 2019 2020 Metral Corridor & Utility Upgrade
 - 2020 2023 Cranberry Area Utilities & Connector Project
 - 2020 2021 Wakesiah Drainage, Cycling and Rehab Project





Engineering and Public Works Project Highlights

- Transportation Projects
 - 2019 Bastion Street Bridge
 - 2019/2021 Downtown Cycling & Rehab Projects
 - 2019 2020 LED Street Light Conversion Phases 2 & 3
 - 2020/2022 Wellcox Secondary Access







Engineering and Public Works Project Highlights

Infrastructure Projects

- Sanitary Sewer Projects
 - 2020 Comox Area Sanitary Project
 - 2019 DCC SS45 Chase River Pump Station (2018 cfwd)



- Water Projects
 - 2019 Black Diamond Drive Watermain
 - 2019 2020 College Dr Area Watermain Twinning

Engineering and Public Works Projects Not Included in Plan

Currently not included in 10 Year Project Plan. Pending studies/other work to be completed, business cases to developed, direction from Council.

- Engineering & Public Works Building
- Terminal Nicol Reimagined
- Grade Separated (Bridge) South Downtown Waterfront Secondary Access
 - Current plan is ground-level access across the railway







Information Technology Project Highlights

- 2019/2021 Content Management System
- 2022/2023 Replacement of Enterprise Resource Planning Software

Information Technology Projects Not Included in Plan

Computerized Maintenance Management System (CMMS)

Parks and Recreation Project Highlights

Strategic Projects

2019/2020 Parks and Recreation Master Plan Update



Parks and Recreation Project Highlights

Facility Projects

- 2019 Phase 2 of Nanaimo Aquatic Centre Roof Replacement
- 2019 Frank Crane Arena Chiller Replacement
- 2021 Beban Complex Sloped Roof & Structure
- 2019 2021 Facilities and Park Amenities Condition Assessment Program (Grant Funding Received)



Parks and Recreation Project Highlights

Parks Infrastructure Projects

- 2019/2021 Harewood Centennial Youth Park
- 2019/2020 Serauxmen Stadium Field Lighting





Parks and Recreation Projects <u>Not</u> Included in Plan

Currently not included in 10 Year Project Plan. Pending studies/other work to be completed, business cases to developed, direction from Council.

- Beban Park Complex power distribution replacement
- Departure Bay Activity Hall
- Curling Club
 - Seismic upgrades and new roof
 - Replacement of curling slab
- Chase River Activity Centre seismic upgrade
- Beacon House Phase 2
- Serauxmen Stadium Redevelopment
- Caledonia Park Redevelopment



Public Safety Project Highlights

Equipment & Vehicle Projects

- Front Line Fire Apparatus
 - 2019 Ladder Truck
 - 2020 Two Pumper Trucks
 - 2022 Rescue Truck
 - 2023 Logistic Truck

Facilities Projects

Fire Station #1 Replacement

Parking Infrastructure Programs

- 2019 2022 Bastion Street Parkade Phased Membrane Renewal
- 2019 2022 Harbourfront Parkade Phased Membrane Renewal

Public Safety Projects Not Included in Plan

Currently not included in 10 Year Project Plan. Pending studies/other work to be completed, business cases to developed, direction from Council.

Police Operations building expansion

Questions?