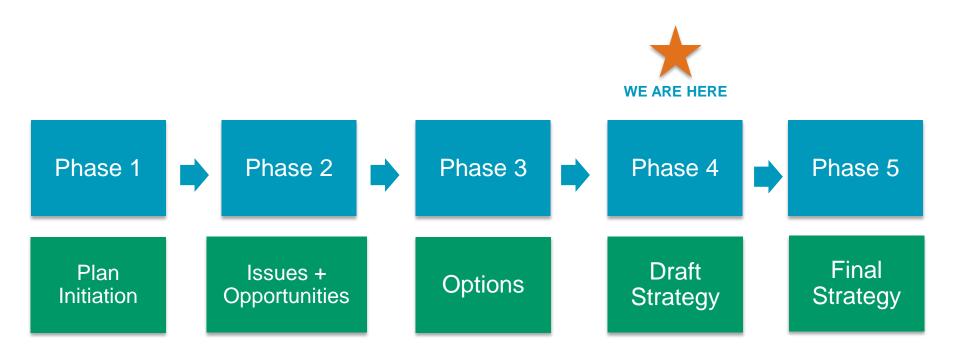




Affordable Housing Strategy
Implementation Plan Update
Community Planning &
Development Committee
2018-JUL-17

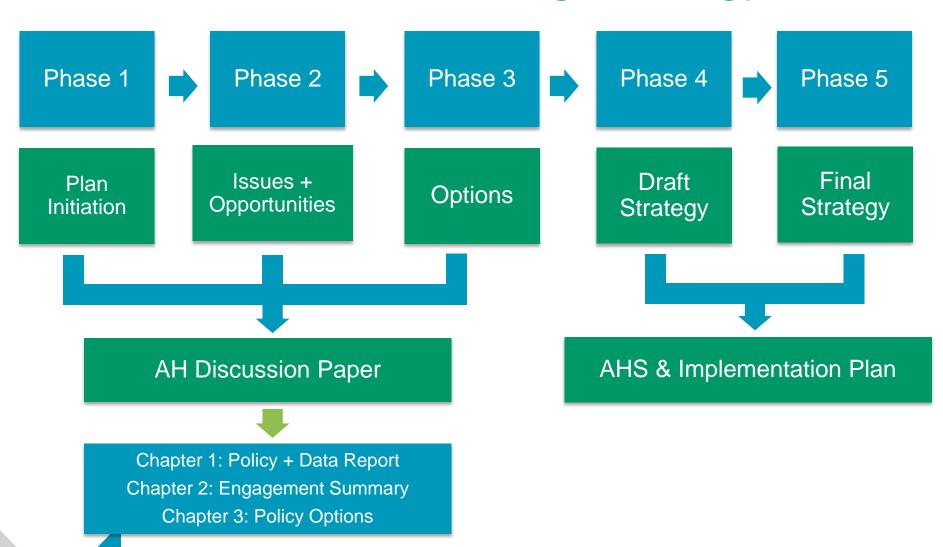


The Strategy Process





Affordable Housing Strategy



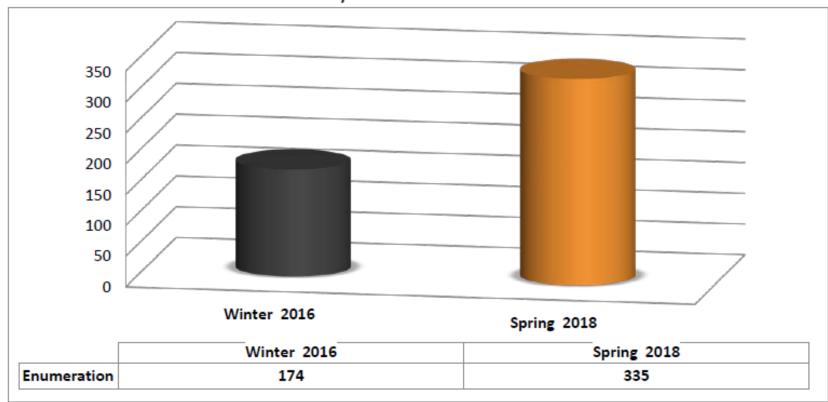
Rental Affordability At-A-Glance

MEDIAN INCOME HOUSEHOLD

	1	COUPLE HOUSEHOLDS	SINGLE PARENTS	SINGLE PEOPLE
UNIT TYPE	RENTING (MONTHLY RENT)	TAY		
1 BEDROOM	\$1,054	YES	NO	NO
2 BEDROOM	\$1,310	YES	NO	NO
3 BEDROOM	\$1,929	YES	NO	NO



ABSOLUTE HOMELESSNESS: NANAIMO 2016 / 2018



CONSULTATION AT-A-GLANCE

6 POP UP COMMUNITY EVENTS

1277
ENGAGEMENT PARTICIPANTS











ENGAGEMENT DISCUSSION TOPICS

- PRIORITY HOUSING ISSUES
- GROUPS THAT FACE THE GREATEST CHALLENGES
- HOUSING POLICIES AND TOOL OPTIONS

Top Issues Identified



- Affordable, safe and liveable homes
- People with pets needing housing
- Foreign ownership
- High cost of home ownership
- Diversity in housing types
- Supply of housing
- Low-income housing
- Transportation and housing

Identified Priority Groups

- Lone parent families
- Seniors on fixed incomes
- Persons with physical or mental disabilities
- Seniors with moderate to high health care needs
- Moderate-income couple families with young children
- Low-income single people
- People with addiction
- Youth/young adults
- Post-secondary students
 - Recent immigrants

VISION

Nanaimo residents have access to a diversity of housing options that are safe, stable, appropriate and affordable.



WHAT IS AFFORDABLE HOUSING?

Housing that includes a variety of housing types, sizes, tenures and prices, and that supports a mix of incomes, ages and abilities. It includes housing across the entire continuum from temporary shelter to social or supportive housing, market rental and homeownership.



Non-market housing – provided at income assistance and/or rent geared to income (RGI) basis at 30% of a household's income.

Affordable rental housing – provided at 65% to 90% of market rent levels.

Affordable homeownership – discounted below market prices and costs no more than 32% of a household's gross income. Housing costs should include mortgage payments, maintenance fees, property taxes and utilities. Eligibility levels can vary depending on the type and timing of the initiative.



EIGHT GOALS

- Build on past success
- Prioritize affordable housing
- Focus on low to moderate income households
- Encourage diversity and inclusion
- Minimize uncertainty
- Seek opportunity and innovation
- Foster collaborate partnerships
- Build community support and trust



FIVE POLICY OBJECTIVES

- To increase the supply of rental housing
- To support infill and intensification in existing neighbourhoods
- To diversity housing form in all neighbourhoods
- To continue to support low income and special needs housing
- To strengthen partnerships and connections

Objective 1: Increase the Supply of Rental Housing

- 1.1 Develop a Secured Market Rental Housing Policy
- Package of incentives; consider rental only zoning; provide additional incentives for below market rents
- 1.2 Expand In-home Secondary Suite Policy
- Permit secondary suites in duplexes and townhouses; develop design guidelines; consider reduced parking
- 1.3 Restrict Short-Term Rentals
- Owner occupancy requirement; business licenses required; consistency with B&B regulations

Objective 2: Support Infill and Intensification in Existing Neighbourhoods

2.1 Update the Policy on Coach Houses

 Allowing smaller coach houses on lots less than 800m2; pre-approved designs; allowing both in-home suites and coach houses; allow +2 bedrooms

2.2 Infill Zoning

 Pre-zone pilot area with R5 or other new infill zoning to encourage infill development; design competition

2.3 Incentive Multiple and Smaller Units

 Promote lock-off suites; review OCP density ranges and how unit size is factored in; support mobile parks

Objective 3: Diversify Housing Form in All Neighbourhoods

3.1 Promote Housing Innovation

 Encourage fee simple townhomes; review height limits and FAR in R6, R7 and R8 zones

3.2 Review Parking Requirements for Affordable Units

 Undertake parking study of existing developments; consider variances so that parking reflects occupancy

3.3 Develop a Family-Friendly Housing Policy

 Develop policy to provide incentive for 2/3/4 bedroom units in new multi-family developments

Objective 4: Continue to Support Low Income & Special Needs Housing

- 4.1 Develop a Strategy to Guide the City's Land Acquisitions
- Review criteria for decision making; identify funding sources; prioritize affordable housing; co-location with civic uses; explore potential for housing corporation
- 4.2 Continue to Support the Development of Non-Market Housing
- Develop guide that outlines incentives and supports; assign primary staff liaison; formalize existing practices
- 4.3 Update Community Amenity Contribution policy
- Re-assess existing practice; consider % requirement towards
 Housing Legacy Reserve; incentivize family-friendly rental

Objective 4: Continue to Support Low Income & Special Needs Housing

4.4 Update Existing Density Bonusing Policy

 Include non-market housing as an amenity; undertake market analysis to ensure density bonus practices reflect current market conditions

4.5 Update Housing Legacy Reserve Fund Policy

 Review annual contributions to HLRF; create allocation structure to direct HLRF policy depending on level of affordability and identified targets; consider allocating funds specifically for the purchase of lands for affordable housing in addition to project support

Objective 4: Continue to Support Low Income & Special Needs Housing

4.6 Introduce Adaptable Housing Policy and Bylaw

 Establish minimum adaptable unit requirement for new multi-family developments; create Bylaw

4.7 Develop Tenant Relocation Policy

 Applies to redevelopment of multi-family and mobile home parks; relocation plans/compensation options



Objective 5: Strengthen Partnerships and Connections

- 5.1 Expand Affordable Home Ownership Program
- Strengthen H4H partnership and explore opportunities to further incentivize AHO
- 5.2 Increase Community Engagement and Education
- Regular Council updates; engage at public events; improved web resources; promote successes



Objective 5: Strengthen Partnerships and Connections

5.3 Support Rental Housing for Students

- Explore partnerships with VIU and other organizations to facilitate increased rentals; investigate viability and impact of rental only zoning near university
- 5.4 Facilitate Potential Partnerships Between Developers and Non-Profit Housing Providers
- Create inventory of available non-profit operators
- 5.5 Identify local lead for a regional rent bank
- Consult with Kamloops Rent Bank; identify local lead;
 dvocate for provincial support

Objective 5: Strengthen Partnerships and Connections

5.6 Continue to Support Renter-Readiness Programming

 Non-profit sector active in implementing this already but municipal promotion beneficial

5.7 Support Policies/Practices for Pet-Friendly Housing

 Research other jurisdictions' policies; consult with province on possible changes to RTA to allow more pets in rental housing





















Nanaimo's Action Plan to End Homelessness 2018-2023



Strategy 1: Better engagement with people at the perimeter of the shelter system

- Incremental additions to shelter beds to meet population increases or to account for reductions in other housing options.
- More robust outreach for shelter-only or service-avoidant individuals.
- An intervention strategy designed to interrupt the pathways leading to street involvement.

Strategy 2: Create a day space/Drop-in facility

Allow the users of the drop-in space to control some portion of the facility.

Strategy 3: Remap social networks

Align social integration activities with the goal of shifting people into identified, pre-existing community networks or circles.

Strategy 4: Managing market pressures and income insecurity

- Provide incremental increases in rent supplements.
- Coordinate with federal and provincial ministries responsible for labour force development.

Strategy 5: Supportive housing

- Add to the number of dry housing units available; develop scattered site housing.
- Develop more incremental steps within the housing continuum for more efficient matching of services with clients.
- Find a mechanism to engage and recruit more 'informal' rental resources.

Strategy 6: Support for personal and program transitions

- Dedicate resources to managing transitions in the lives of community members, and within service streams.
- Modify a Rapid Rehousing program to focus it on supporting transition points.

Strategy 7: Manage increasing acuity

- Redirect resources to managing acute addictions and mental health issues.
- Integrate an 'acute lens' with transition management.

Strategy 8: Increased sector capacity

Implement a half-time position to coordinate homelessness services; the position should be managed by a lead agency, provisionally identified here as the United Way.

Strategy 9: Considerations in serving Indigenous people

Integrate an 'Indigenous lens' into the services that flow from this Action Plan.

Strategy 10: Prevention through agency coordination

Homelessness service providers should coordinate on an annual basis with other agencies in Nanaimo that provide prevention or support services.