

AMENDED AGENDA
SPECIAL OPEN COMMITTEE OF THE WHOLE MEETING
BOARD ROOM, SERVICE AND RESOURCE CENTRE, NANAIMO, BC
WEDNESDAY, 2014-MAR-05, AT 9:00 A.M.

1. **CALL THE SPECIAL OPEN COMMITTEE OF THE WHOLE MEETING TO ORDER:**

2. **INTRODUCTION OF LATE ITEMS:**

- Item 6 (b) - 2014-2018 Financial Plan Decision Packages – Add pages 22-40.

3. **ADOPTION OF AGENDA:**

4. **ADOPTION OF MINUTES:**

- (a) Minutes of the Special Open Committee of the Whole Meeting held in the Board Room, 411 Dunsmuir Street, on Thursday, 2014-FEB-27 at 9:00 a.m. *Pg. 3-5*

5. **COMMUNITY SERVICES:**

(a) **Caledonia Interim Improvements**

Information only item to be introduced by Mr. R. J. Harding, Director, Parks, Recreation and Environment. *Pg. 6-17*

6. **CORPORATE SERVICES:**

- (a) Mr. B. Clemens, Director of Finance, to provide a presentation regarding grants and exceptions in relation to the 2014-2018 Financial Plan.

(b) **2014-2018 Financial Plan Decision Packages**

Purpose: To obtain Council direction on the level of taxation and projects to be included in the 2014-2018 Financial Plan.

Staff Recommendation: That Council provide direction on the level of general taxation funding to be included in the 2014-2018 Financial Plan and decision packages to be included in the plan. *Pg. 18-40*

7. **OTHER BUSINESS:**
8. **QUESTION PERIOD:** *(Agenda Items Only)*
9. **ADJOURNMENT:**

ACTING MAYOR: COUNCILLOR KIPP

2014-JAN-20 to 2014-MAR-09

MINUTES
SPECIAL OPEN COMMITTEE OF THE WHOLE MEETING
BOARD ROOM, SERVICE AND RESOURCE CENTRE
411 DUNSMUIR STREET, NANAIMO BC
THURSDAY, 2014-FEB-27 AT 9:00 A.M.

PRESENT: Mayor J. R. Ruttan, Chair

Members: Councillor G. Anderson
Councillor W. L. Bestwick
Councillor M. D. Brennan
Councillor G. E. Greves
Councillor D. K. Johnstone
Councillor J. A. Kipp
Councillor W. B. McKay (vacated at 9:52 a.m.)
Councillor J. F. K. Pattje

Staff: E. C. Swabey, City Manager
T. Hickey, General Manager of Community Services (arrived 9:30 a.m.)
I. Howat, General Manager of Corporate Services
B. E. Clemens, Director of Finance
G. Ferrero, Director of Information Technology & Legislative Services
R. Harding, Director of Parks, Recreation & Environment
T. L. Hartley, Director of Human Resources & Organizational Planning
D. Lindsay, Director of Community Development (arrived 9:52 a.m.)
J. Birch, A/Manager of Information Technology (vacated 9:49 a.m.)
P. Bradley, Manager of Labour Relations (vacated 10:27 a.m.)
K. Felker, Manager of Purchasing and Stores
W. Fulla, Manager Finance, Community Services
D. Hiscock, Manager of Revenue Services
J. Horn, Social Planner
C. Jackson, Manager of Legislative Services
L. Mercer, Manager of Accounting Services (arrived 10:00 a.m., vacated 11:00 a.m.)
J. Orton, Manager of Payroll (arrived 10:00 a.m., vacated 11:00 a.m.)
S. Samborski, Senior Manager, Culture & Heritage
M. Blouin, Human Resources Consultant (vacated 10:27 a.m.)
S. Flint, Human Resources Coordinator (vacated 10:27 a.m.)
R. Kroeker, Manager of Health and Safety (vacated 10:27 a.m.)
M. Winchell, Human Resources Consultant (vacated 10:27 a.m.)
D. Smith, Recording Secretary

1. CALL THE OPEN MEETING TO ORDER:

The Special Open Committee of the Whole Meeting was called to order at 9:05 a.m.

2. LATE ITEMS:

- (a) Item 5 (a) Council Initiatives – add proposed motion from Councillor Bestwick regarding not awarding any contracts or employment offerings until Council adopts the 2014 Budget.

3. ADOPTION OF AGENDA:

It was moved and seconded that the Agenda, as amended, be adopted. The motion carried unanimously.

4. PRESENTATIONS:

(a) The following Staff provided presentations regarding the 2014-2018 Financial Plan for Corporate Services.

- Information Technology & Legislative Services - Mr. Guillermo Ferrero, Director, and Mr. Chris Jackson, Manager, Legislative Services.
- Human Resources and Organizational Planning - Ms. Terry Hartley, Director.

Councillor McKay vacated the Board Room at 9:52 a.m.

Councillor Greves vacated the Board Room at 10:09 a.m.

Councillor Greves returned to the Board Room at 10:12 a.m.

Councillor Brennan vacated the Board Room at 10:19 a.m.

Councillor Brennan returned to the Board Room at 10:21 a.m.

Councillor Kipp vacated the Board Room at 10:24 a.m.

Councillor Kipp returned to the Board Room at 10:26 a.m.

- Finance & Purchasing – Mr. Brian Clemens, Director.

Council discussion regarding the Financial Plan followed each presentation.

5. CORPORATE SERVICES:

(a) Council Initiatives

- (i) Councillor Bestwick proposed motion regarding not awarding any contracts or employment offerings until Council adopts the 2014 Budget.

It was moved and seconded that Council direct Staff to not award any contracts or employment offerings until Council adopts the 2014 Budget with the exception of the Manager of Sanitation, Recycling and Cemeteries and the Director of Engineering & Public Works positions. The motion was defeated.

Opposed: Mayor Ruttan, Councillors Anderson, Brennan, Greves, Johnstone

6. QUESTION PERIOD:

- Mr. Jim Taylor re: Human Resources & Organizational Planning – employee sick time.

7. ADJOURNMENT:

It was moved and seconded at 11:30 a.m. that the meeting terminate. The motion carried unanimously.

CHAIR

CERTIFIED CORRECT:

CORPORATE OFFICER

City of Nanaimo

REPORT TO COUNCIL

DATE OF MEETING: 2014-MAR-03

AUTHORED BY: RICHARD HARDING, DIRECTOR
PARKS, RECREATION AND ENVIRONMENT

RE: CALEDONIA INTERIM IMPROVEMENTS

STAFF RECOMMENDATION:

That Council:

- Approve the interim improvement plan for Caledonia Park for 2014;
- Approve the use of the 2014 sports field development funds of \$250,000 for interim improvements of Caledonia Park;
- Approve and allocate the \$15,000 Sustainability Project funds for the Caledonia Change Room;
- Approve and allocate the \$15,000 Facility Accessibility funds for Caledonia Park; and,
- Allocate \$100,000 from the Parks Development Cost Charges (DCC) reserves for use towards this project.

PURPOSE:

To receive direction from Council regarding interim improvements at Caledonia Park for 2014.

BACKGROUND:

At the 2012-JUL-25 meeting of the Parks, Recreation and Culture Commission, a report was presented outlining an Improvement Plan for Caledonia Stadium and Field. This report identified the following stages for the Improvement Plan.

Stage 1:

- site condition assessment and issue analysis
- stakeholder/user group interviews

Stage 2:

- develop a stadium vision with improvement options

Stage 3:

- present to Parks, Recreation and Culture Commission in November 2014.

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☒ Committee *Special open law.*
☒ Open Meeting
☐ In-Camera Meeting
Meeting Date: 2014-MAR-05

Stage 4:

- Present back to stakeholders for review and input

Stage 5:

- Present final plan to the Parks, Recreation and Culture Commission and Council with updated cost options.

The improvement plan had a focus on improvements to the field, grandstand upgrades, lighting, change rooms, washrooms and pedestrian and vehicle access. Staff will continue to work on the overall improvement plan with the goal to have a draft ready for the fall of this year. It will include a public input process.

In April 2012, minor improvements to the sports field at Caledonia Park were made. The artificial turf at the goal mouths had reached end of life and was removed. Natural turf was installed in its place, as well as in the end zones to increase the turf area to meet Canadian Football dimensions. A long-term issue for the park was to provide improved pedestrian access to the stadium from the parking lots. In August of 2013, an improved pedestrian access was constructed.

In the summer of 2013, it came to the attention of the Vancouver Island Raiders Football organization (VI Raiders) and the City of Nanaimo that the Canadian Junior Football League (CJFL) had concerns with Nanaimo being able to host both the Josten's Cup (CJFL Semi-Final) and the Canadian Bowl (CJFL National Final) championships. The main issues were not the field conditions or anything to do with the location but more with the parity requirements for teams, (i.e. equal change room facilities).

At the 2013-NOV-18 meeting, Council received an information report regarding the options update for Caledonia Park and the Rotary Bowl. At that meeting, a motion was passed that Council direct Staff to prepare a comprehensive report on the costs of improvements required to bring Caledonia Park to BC Football League standards and that the report be referred to 2014 budget deliberations.

DISCUSSION:

Overview of Caledonia Park:

Caledonia Park is in need of improvements for continued community use. Currently, Caledonia Park is the only City-owned site which facilitates ticketed outdoor events in Nanaimo such as football, soccer, dog agility, etc. The Rotary Bowl for track and field and community events, and Serauxmen Stadium for baseball, provides that ability for those types of events.

An improvement process was presented to the Parks, Recreation and Culture Commission in 2012 and was begun in 2013. This plan, when completed, was to address field improvements, pedestrian and service vehicle access improvements, grandstand upgrades, lighting, change rooms, washrooms, and other amenity improvements as identified through the planning process.

Caledonia Park provides great ambience for sporting events but the location has constraints because of its situation in a residential area with limited parking and access. There are up to 420 parking spaces in proximity to Caledonia Stadium in the current parking set up.

Ability to host Canadian Junior Football League Championships

To review interim issues, Staff met with the VI Raiders as well as with Gord Johnson, President of the British Columbia Football Conference (BCFC). Staff were provided with standards from the CJFL Rules and Regulations which governs what is required to host both the Western and the National championships. These standards are attached as Appendix A.

In summary, the main issues are that the visiting teams must have at par amenities as home teams. The area where Caledonia Park needs upgrading, to continue to host games in the short-term, is in regards to change rooms and facilities for players, coaches and officials so that each team gets equal amenities.

Proposed 2014 Interim Improvements

The proposed 2014 interim improvements would address existing community need, specifically Junior Football requirements, as well as providing the ability to host other community events.

Washrooms / Change Room Building:

The main area of concerns raised by the CJFL is the need for equal change room facility standards for visiting teams. Currently, to facilitate Junior Football games of any level, other amenities are brought in (tents or trailers) for visiting teams to change in but they do not meet the league's standards for equal amenities.

Staff looked at both improvements to existing buildings and the use of a portable trailer(s) in the interim to meet Junior Football requirements, as well as other user groups' needs. In review, improvements and additions to the existing buildings are the best means to meet interim needs as well as providing long-term improvements. For example, trailers would not provide the shower facilities needed for larger teams.

The proposed improvements to the change room facilities have been reviewed by both the VI Raiders and the governing football body and, if completed, would meet the interim requirements to host both the CJFL's Western and National championship games.

Details of the improvements to the existing building are illustrated in Appendix C.

Seating:

Although new seating is not a requirement to host future Junior Football League events or other ticketed events, the existing grandstand has exceeded its service life and is in need of removal and upgrading. Staff do recommend upgrades now. However, the removal of the stands, although desirable, is not essential to hosting the Western or National Championships and Council could delay, if desired, to another year.

Staff recommend that the existing grandstand be removed and replaced, as proposed in this report, with bleachers. The proposed bleachers could stay in place for many years or be moved to other locations, if required, or updated in the future. The proposed bleachers would maintain the existing seating capacity of 700 seats. Other seating is provided on site and the final improvement plan will address other seating opportunities. Similar to other football stadiums, staff are not proposing to have covered seating at this time.

Details of the proposed seating are illustrated in Appendix D.

Proposed Work and Cost Breakdown for Interim Improvements in 2014

A summary of the work is as follows including costs for each item. The VI Raiders have offered in-kind contributions and those contributions have been added. As the timing to complete this work for the start of the 2014 season for the VI Raiders and other possible user groups, Staff recommend committing the whole amount of cost in the 2014 budget and any in-kind contributions would be deducted as the project progresses.

Proposed upgrades and renovations are illustrated in Appendix C.

EXISTING CHANGE ROOM UPGRADE COST BREAKDOWN		
WORK REQUIRED	ESTIMATED COST	IN-KIND (VI RAIDERS)
General Requirements	\$ 1,400	
Demolition	\$ 1,600	
Door	\$ 3,775	
Painting	\$ 825	
Taxes	\$ 380	
TOTAL	\$ 7,980	N/A

RENOVATION AND EXPANSION OF WASHROOM BUILDING TO A CHANGE ROOM COST BREAKDOWN			
WORK REQUIRED	ESTIMATED COST	OPTIONS + / - AFFECT	IN-KIND (VI RAIDERS)
General Requirements	\$ 18,000		
Demolition	\$ 9,000		\$ 3,000
Excavation and Backfill	\$ 9,000		\$ 4,500
Concrete Foundation & Slab	\$ 19,000		\$ 3,000
Rough Carpentry	\$ 13,000		
Roofing	\$ 3,000		\$ 1,000
Insulation and Vapour Barrier	\$ 2,500		
Finish Carpentry and Millwork	\$ 19,000		\$ 1,000
Exterior Siding	\$ 12,000		\$ 2,000
Painting	\$ 5,500		
Shower Rooms	\$ 24,000	\$ 2,720 +	
Mechanical	\$ 30,000	\$ 4,384 +	
HVAC System	\$ 9,000	\$ 1,042 +	
Electrical	\$ 17,000		
Power Smart Upgrade	\$ 8,000	\$ 8,000 -	
Tax	\$ 9,900		
TOTAL	\$ 207,900	TBD	\$ 14,500

Replacement of existing grandstand with aluminum bleachers. (Appendix D)

ELEVATED ALUMINUM BLEACHERS ESTIMATED COST		
WORK REQUIRED	COST OF 708 SEATS*	IN-KIND (VI RAIDERS)
Reports/Testing/Surveys	\$ 5,000.00	
Demolition & Disposal of existing grandstand	\$ 15,000.00	\$ 5,000.00
Incidentals	\$ 2,500.00	
Supply & Delivery (incl. tax)	\$ 109,974.70	
Installation by supplier (incl. tax)	\$ 22,510.51	
TOTAL	\$ 154,985.21	\$ 5,000.00

* Amount of seating is displayed as "gross seats per bleacher"

Furnace Replacement and Energy Upgrades

The City of Nanaimo has been working to eliminate oil furnaces in corporate facilities, wherever possible, in favour of cleaner burning technologies. Replacement of the furnace at Caledonia Park, a sustainability project, has been proposed in coordination with building renovations and upgrades and was included in the 2014-2018 Financial Plan. Over the past three years, the furnace in the washroom / change room building at Caledonia Park has consumed an average of 1,397 litres of oil each year, producing approximately 4 tonnes of undesirable Greenhouse gas emissions annually. By converting to electricity, we will reduce these greenhouse gas emissions by 94%, to 0.23 tonnes per year. As well, there will be 25-50% energy savings for the facility depending on what furnace model is chosen.

Renovations to the existing building will provide the opportunity to also upgrade the lighting which will further reduce operating costs.

Funding Options

The total cost of the project is estimated to be \$370,785.21. This does not estimate any unexpected issues and the bleachers would have to be tendered and could come in higher or lower than estimated.

PROJECT COST BREAKDOWN	
Improvements to existing change room	\$ 7,900.00
Addition of change rooms and expansion	\$ 207,900.00
Bleachers	\$ 154,985.21
TOTAL	\$ 370,785.21

The draft 2014-2018 Financial Plan has \$250,000 allocated for Caledonia Stadium improvements for 2014. There is also a \$15,000 Sustainability Project funds allocated in the 2014 plan for the furnace upgrade. Staff also recommend that the \$15,000 Facility Accessibility funds be allocated to Caledonia Stadium this year. In addition, if the project is approved, the VI Raiders have indicated a contribution of approximate \$19,500 in-kind.

FUNDING BREAKDOWN	
2014 Field Redevelopment Budget	\$ 250,000
Transfer of Park DCC reserves	\$ 100,000
In-Kind – VI Raiders	\$ 19,500
Sustainability Fund – Furnace Replacement	\$ 15,000
Accessibility Fund	\$ 15,000
TOTAL	\$ 399,500

As improvement to the facility do represent growth in the community, Staff recommend Council contribute up to \$100,000 from the Parks Development Cost Charges (DCC) reserves to cover project if approved.

Council could choose to do the bleachers in another year which would reduce this year's cost by \$154,985.21, bringing the project budget down to \$215,800.

Riparian Areas Assessment

Aquaparian Environmental Consulting Ltd. completed a Riparian Areas Assessment for the proposed expansion of the team change room at Caledonia Park. The City of Nanaimo's Development Permit Area 1 (DPA1) establishes a 30m setback from the top of the bank of the Millstone River which encompasses the two buildings and proposed building expansion area. The RAR (Riparian Areas Regulations) determined the provincial setback to be 30m measured from the high water mark. Due to the horizontal distance of the ravine slope, the provincial setback is approximately 12m closer to the top of the bank than the DPA. The proposed extension lies outside the provincial setback. No negative environmental impact is expected from the construction of the proposed building extension as the site is already developed and it lies outside the Provincial setback.

User Groups

In addition to working with Junior Football, Staff have communicated proposed improvements to other user groups that may use the stadium if upgraded. To date, Staff have discussed the proposed improvements with Vancouver Island University, Harbour City Football Club (Nanaimo Minor Soccer) and School District #68 staff.

Summary

In the interim, Staff recommend that Council consider, through the budget process, temporary improvements to Caledonia stadium in 2014. If not completed, Junior Football will not be able to host games as mentioned in this report. Staff also believe proposed improvements are needed and would be consistent with options proposed for a final improvement plan for Caledonia once completed.

STRATEGIC PLAN CONSIDERATIONS:

Asset Management:

This is an aging facility that requires substantial renewal as well as upgrades to meet existing needs in the community.

Community Building Partnerships:

Working with local user groups, including the Vancouver Island Raiders Football team, to improve a community amenity.

Respectfully submitted,

Concurrence by:



Richard Harding
DIRECTOR
PARKS, RECREATION AND ENVIRONMENT

Tom Hickey
GENERAL MANAGER
COMMUNITY SERVICES

2014-FEB-25
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APPENDIX A

EXCERPT FROM “CANADIAN JUNIOR FOOTBALL LEAGUE RULES AND REGULATIONS”

5.3 GAME FACILITY – CJFL SEMI-FINAL (JOSTENS CUP)

Stadium should have adequate washroom facilities for spectators, concessions, public address system and public vehicle parking. Should also provide close secure parking area for visiting team's bus and or support vehicle.

No team shall have unequal spotting facilities or equipment.

Any equipment that is not available to both teams shall not be used by either team.

- (a) Regulation Canadian field with padded posts, appropriate line markings with hash marks
- (b) Scoreboard with time clock
- (c) Equal change room facilities with showers for both teams
- (d) Change Room facilities with showers for the game officials
- (e) Practice site if game field cannot be used for visiting team practice
- (f) Access to game field for either practice or walk around
- (g) Change Room facilities with washrooms for CCES personnel and players who are chosen for drug testing
- (h) Spotters box for both teams (should be able to accommodate up to two coaches, located on the sideline, of equal height.
- (i) Statisticians box to accommodate up to four people on the sideline. Facility should be at least twenty-five feet high. Should protect occupants from inclement weather, and have power provided to run electronic equipment
- (j) Announcers location to accommodate two (2) game announcers and two-four (2-4) Internet / Radio Broadcasters
- (k) Head set for visiting teams (should be a set for both offense and defense)
- (l) Pre-determined sidelines (benches) for both teams. Preferably on opposite sides of the field.
- (m) Bench areas should be properly marked with barriers and adequate security personnel to keep spectators from the bench areas.
- (n) Night Game (appropriate lighting)
- (o) Table to display trophies and awards. Should be covered out of the elements
- (p) The home team shall arrange their own transportation for their players to and from the field.
- (q) The home team shall be responsible for the printing of game program and shall keep all funds from the program.

Game Officials, seven (7) man crew, Stick Crew and Timer should be arranged through the Conference who hosts the game and the local or contracted Officials Association.

5.3 (I) GAME FACILITY - CANADIAN BOWL

Stadium should have adequate washroom facilities for spectators, concessions, public address system and public vehicle parking. Should also provide close secure parking area for visiting team's bus and or support vehicle.

No team shall have unequal spotting facilities or equipment.

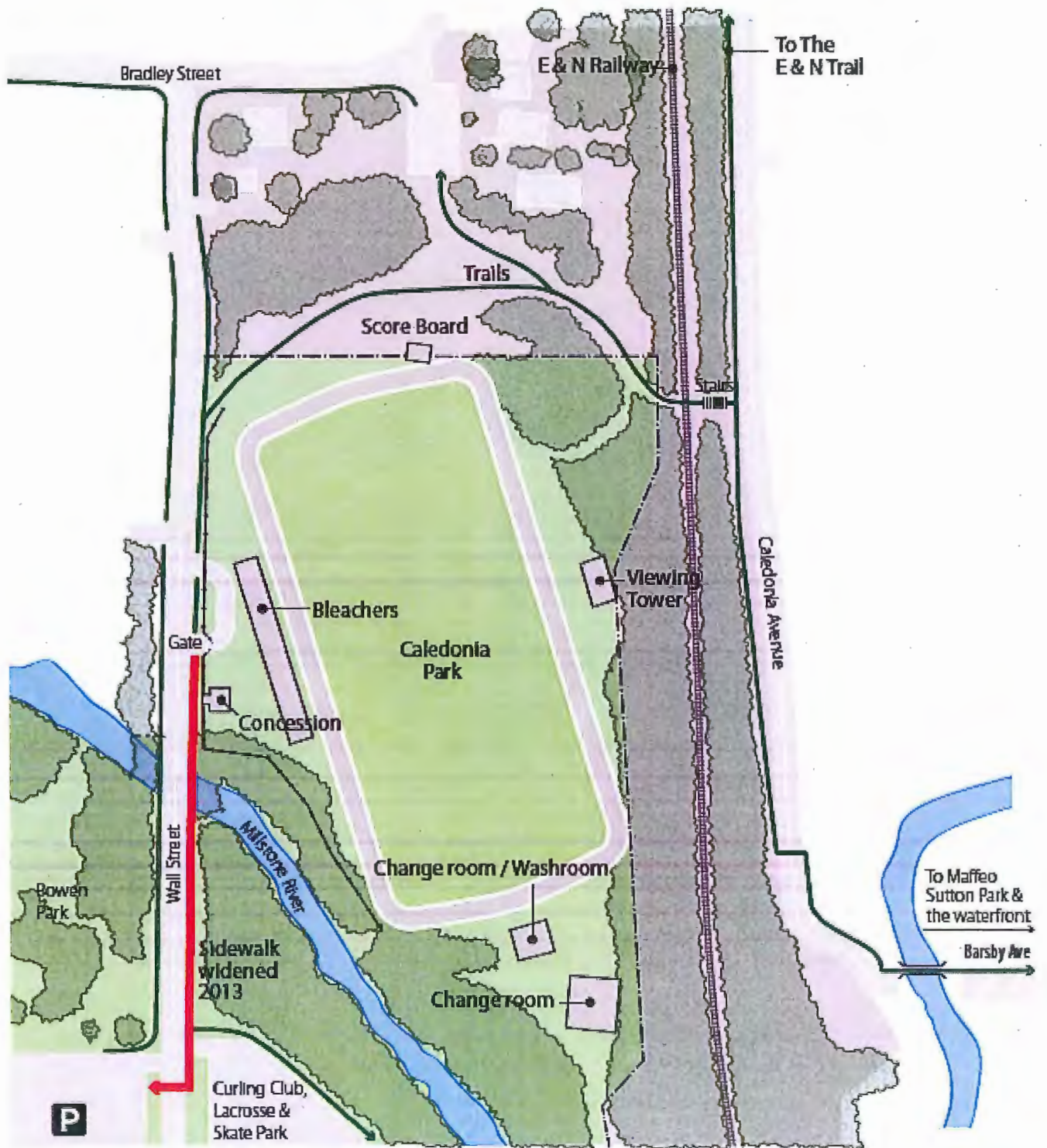
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Game Officials, seven (7) man crew, Stick Crew and Timer should be arranged through the Conference who hosts the game and the local or contracted Officials Association.

APPENDIX B

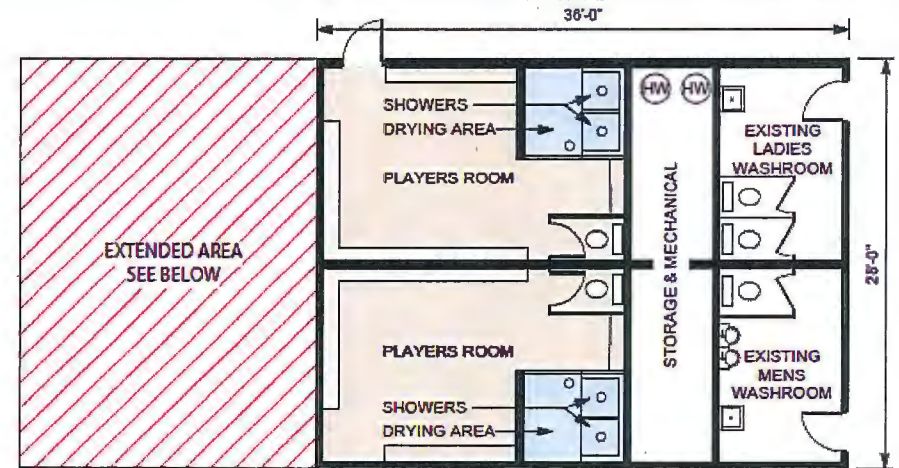
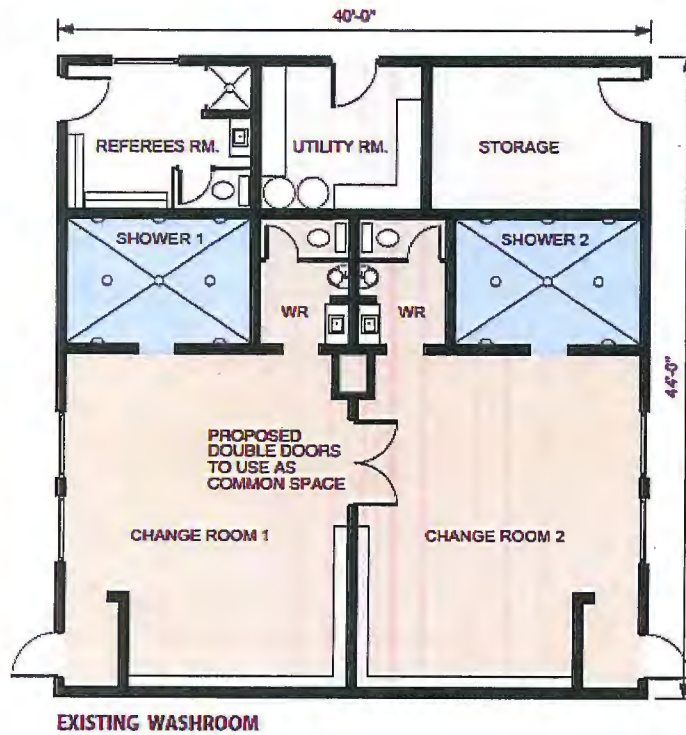
CALEDONIA PARK OVERALL SITE PLAN



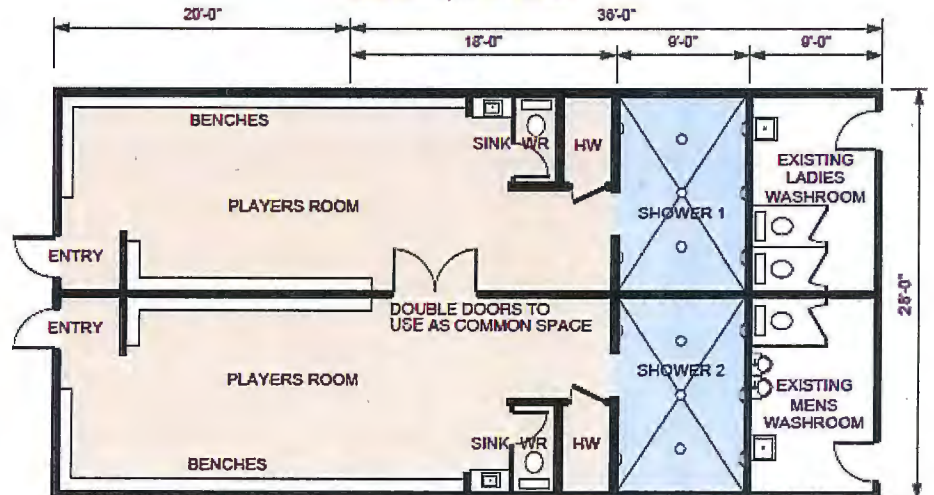
APPENDIX C

PROPOSED CHANGE ROOM & WASHROOM RENOVATIONS

PHOTOS OF EXISTING FACILITIES



EXISTING CHANGE ROOM



PROPOSED CHANGE ROOM

APPENDIX D

PROPOSED BLEACHERS
6 Rows x 178 FT for a total of 708 Seats

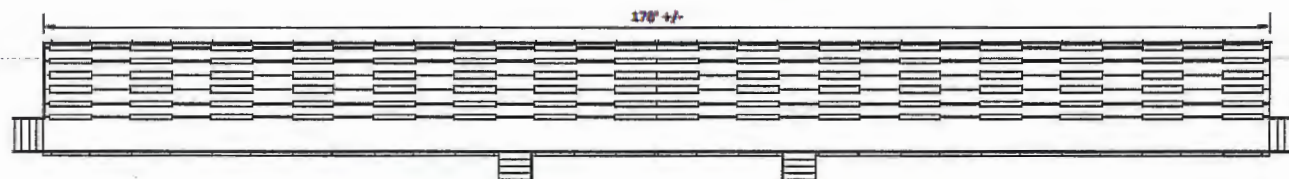
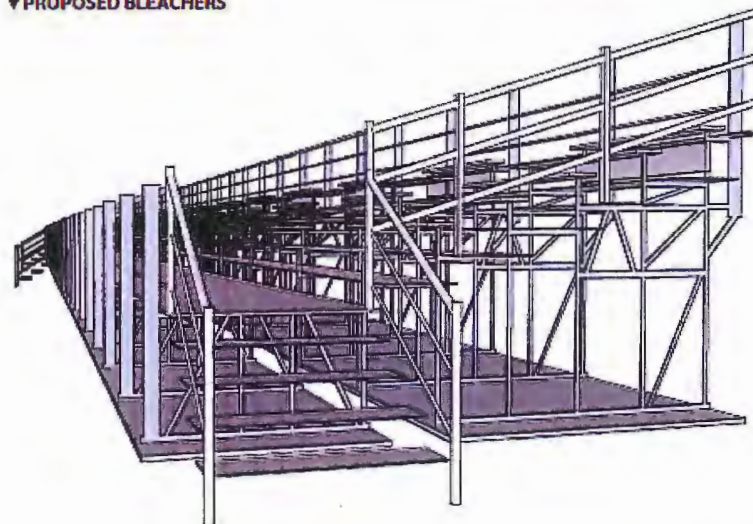
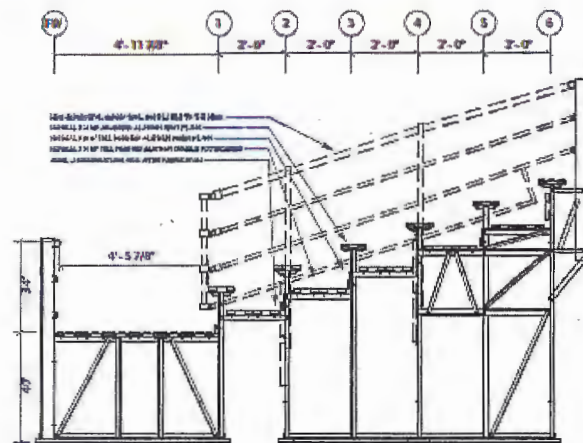


▲ EXISTING STANDS

▼ PROPOSED BLEACHERS



PROPOSED BLEACHER DETAILS



City of Nanaimo

REPORT TO COUNCIL

DATE OF MEETING: 2014-MAR-05

AUTHORED BY: B. E. CLEMENS, DIRECTOR OF FINANCE

RE: 2014 - 2018 Financial Plan Decision Packages

STAFF RECOMMENDATION:

That Council provide direction on the level of general taxation funding to be included in the 2014 – 2018 Financial Plan and decision packages to be included in the plan.

PURPOSE:

To obtain Council's direction on the level of taxation and projects to be included in the 2014 – 2018 Financial Plan.

BACKGROUND:

The Budget/Service Level Review began on 2013-OCT-09 as a pilot project to review the department that was then called Parks, Recreation and Culture. Following this pilot, it was determined that the process was providing Council with valuable information and would be extended to all departments.

Since then, Council has reviewed every department in the City with presentations on the organization structure, service levels, operating budgets and projects for each. The intention of the review process was to give Council a solid understanding of the levels of service being provided throughout the City and for Council to have an opportunity to question the services being provided. It also introduced Council to the lists of projects for each City function. Council was informed that, at the end of the review process, Council would be given a prioritized list of decision packages (projects and other expenditures) for their consideration. Council would then be able to change priorities if desired and choose a level of taxation. This list is now ready for Council review.

In order to meet deadlines for tendering projects and to meet operational staffing needs, Council was asked to provide early approval of a number of expenditures. This was done at the meeting on 2014-JAN-22, with one additional purchase being approved at the meeting on 2014-JAN-30.

Staff do not propose to have any further discussion on the base operating budget unless Council wishes to discuss reducing or increasing service levels. The base may be adjusted if new information is received that would impact revenue or cost assumptions, such as a revised estimate of new construction revenue.

The base budget for 2014 that is funded from property taxation (excluding the Vancouver Island Regional Library) is approximately \$78.3 million, down about \$1.3 million (1.7%) from 2013. This is largely due to the reduction in the number of management staff as part of the recent reorganization. Adding the Library and the tax impact of the early approval projects brings the total

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in Committee

to \$84.0 million. If no further decision packages are approved for 2014, there would be a 6.1% property tax decrease.

However, not approving any further decision packages would have serious consequences for the City. By far the majority of projects funded from taxation (and water and sewer user fees) are for the maintenance and renewal of City infrastructure. Reducing funding for these asset management projects can impact service levels and increase maintenance costs. New projects are generally funded from other sources, such as Development Cost Charges. Although they may not have an immediate impact on taxes, there is a long term impact for maintenance and replacement. Some projects also have a more immediate increase in operating cost; e.g., the capital cost of constructing a new fire station is smaller than the cost of staffing and operating the station.

DISCUSSION:

Staff have grouped all projects, service level increases and other expenditures into a list of decision packages for Council's consideration. Virtually all of these decision packages have been part of the departmental presentations at previous Committee of the Whole meetings.

The list of decision packages covers all five years of the 2014-2018 Financial Plan. All of the expenditures are important, and there will be implications if they are not done. However it is recognized that there are limited financial resources and not everything will be able to be funded within the desired time frame. It is also recognized that Council members may have their own priorities that they would wish to add to, or substitute for, those that are presented by Staff.

The attached list includes some 400 decision packages. Some of these represent ongoing programs, some are one time expenditures. Some comments on the list:

- The projects on the early approval list, plus some other expenditures that have already been committed to (e.g., the Water Treatment Plant) are shown in total on the first line of the list.
- The top priority is the Colliery Dam remediation. No cost is assigned at this time until the Technical Committee has completed its work.
- The second priority is the Wellcox Trestle (scheduled for 2016). The cost estimate of \$6 million needs to be reviewed and substantiated.
- The first ranked priority is asset management. This is the 1% annual property tax increase for general (roads, drainage, facilities) and the annual user fee increases for water and sewer to fund the replacement of City infrastructure.
- The remaining decision packages are ranked by Staff from highest to lowest priority. The ranking was based on Risk, Asset Management, Strategic Plan, and Financial implications; with the heaviest weighting on risk and asset management (ranking criteria are attached to this report).
- Projects that are concurrent (such as water, sewer and roads components of one project) are given the same ranking so that one component does not get funded without the others.
- Where appropriate, funding sources such as reserves, Development Cost Charges and user fees have been applied.
- The amount of funding from general revenue (property taxes) is indicated and a cumulative total of general revenue funding is shown. The cumulative tax increase is colour coded to show what level of taxation is required to fund each project.

- There have not been any projects funded from the newly announced New Building Canada Fund, or from the renewed Gas Tax Fund. Staff still need more information to assess these programs to determine what project might be eligible for funding and have a good chance of approval from senior governments where required.

If Council was to approve every decision package for 2014, the property tax increase would be about 2.8% compared to the 4.2% increase predicted in the 2013-2017 Financial Plan. This is due to the reduction in the base budget (reduced management staff as noted earlier in the report). Some projects have been removed or deferred since the 2013-2017 Financial Plan was prepared. If Council prefers a lower tax increase, then Council should provide direction on where to literally draw the line. Once that is done, then Council may wish to revisit individual decision packages above and below the line and change their priority ranking to ensure that all of the decision packages that Council wants are included in the budget, and that it excludes decision packages that are not Council's priority. Then it will be necessary to review the decision packages that didn't get funded in 2014 to determine if they should be deferred to future years or cut permanently. This process will need to be repeated for each year of the plan.

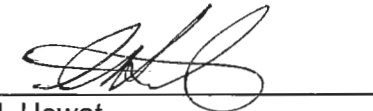
This is a complex process and may take several meetings. Staff are proposing that the morning meeting on March 5 be used to ensure that there is a common understanding of the process and agreement on how to proceed. This is based on the senior staff experience when we began to discuss the list of decision packages after all departments were integrated by priority. We found it took a couple of hours of debate before we were able to successfully adjust the priorities to reflect a corporate, rather than departmental, outlook. On the full day meetings, staff propose to take breaks from time to time to allow staff to update the list for any changes made by Council.

Respectfully submitted,



Brian Clemens
Director of Finance

Concurrence by:



I. Howat
General Manager, Corporate Services

CITY MANAGER COMMENT:

I concur with the staff recommendation.

Drafted: 2014-FEB-20
BEC/tw

RANKING CORPORATE PRIORITIES

- Health & Safety
- Property damage
- Service disruption/reduction
- Environmental degradation
- Financial
- Reputation
- Regulatory compliance

RISK

ASSET
MGMT

- Condition assessment
- Impact of deferral
- Inclusion in existing plans
- Financial sustainability

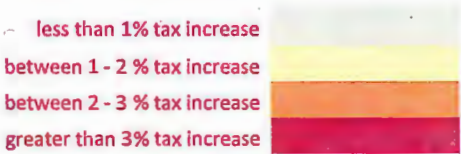
STRATEGIC
PLAN

FINANCE/
OTHER

- Alignment with Strategic Plan (4 Pillars and 6 Priorities)
- Level of interest – support from Council, community
- Scope – number of users impacted
- Relationships -partners

- Leveraging external funding (grants, sponsorships, etc)
- Financial payback
- Decrease operating costs
- Environmental impacts
- Social impacts
- Economic development

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
			See Early Approval WIP Report		38,133,463	5,775,446	3,018,931	1,201,919	1,521,419	49,651,179	2,000,911	2,000,911
			Colliery Dam - cost and funding to be determined	AM								2,000,911
			Waterfront Remediation (former pallet manufacturing area)	AM	400,000					400,000		2,000,911
			Wellcox Trestle Replacement (use \$6M borrowing over 20 years. Payments begin 2017, \$561K/yr)	AM			6,000,000			6,000,000		2,000,911
1	AM01	General	Asset Management: annual contribution to generalreserve (estimate)	AM	907,601	1,858,907	2,868,488	3,924,666	5,001,968	14,561,630	907,601	2,908,512
1	AM02	Sewer	Asset Management: annual contribution to sewer reserve (estimate)	AM	482,992	750,175	1,035,901	1,341,318	1,667,640	5,278,026		2,908,512
1	AM03	Water	Asset Management: annual contribution to water reserve (estimate)	AM	311,523	661,986	1,055,088	1,494,847	1,985,618	5,509,062		2,908,512
2	COSP32	Police	RTID Prisoner Booking Software/Hardware	Upgrade	50,000					50,000	50,000	2,958,512
3	CSEPW100	Sewer	Sanitary Sewer Study: North Slope area	AM	50,000					50,000		2,958,512
4	CSEPW101	Sewer	Sanitary Sewer Study: King Richard Drive area	AM		50,000				50,000		2,958,512
5	CSEPW102	Sewer	Sanitary Sewer Studies	AM			50,000	50,000	50,000	150,000		2,958,512
6	CSEPW105	Sewer	Sanitary Sewer Design Investigations	AM	2,500	2,500	2,500	2,500	2,500	12,500		2,958,512
7	CSEPW108	Sewer	Sanitary Sewer Share: Road Rehabilitation	AM	200,000	200,000	200,000	200,000	200,000	1,000,000		2,958,512
8	CSEPW111	Sewer	Sanitary Sewer: Main Replacement Program	AM			633,000	966,450		1,599,450		2,958,512
9	CSEPW112	Sewer	Bradley & Wall SS -Millstone to Terminal	AM		50,000		500,000		550,000		2,958,512
10	CSEPW113	Sewer	DCC SS17: Millstone, Easement	New		1,540,000				1,540,000		2,958,512
11	CSEPW114	Sewer	DCC SS25: Bruce Ave, Deering to Webber	New				164,000		164,000		2,958,512
12	CSEPW115	Sewer	DCC SS44 HB Rd, McGirr/Kenwill/Turner/Kenning	New	50,000		430,000			480,000		2,958,512
13	CSEPW117	Sewer	Fillinger Cres @ Rear of 5154 Fillinger Sanitary Sewer	AM		30,000				30,000		2,958,512
14	CSEPW118	Sewer	Greystone Place Sanitary Sewer	AM		25,000		250,000		275,000		2,958,512
15	CSEPW119	Sewer	Lake Road ,-shoreline of Loudon Park Sanitary Sewer	AM		40,000		322,400		362,400		2,958,512
16	CSEPW120	Sewer	DCC SS18 Millstone: Easement	New		1,500,000				1,500,000		2,958,512
17	CSEPW121	Sewer	Garner Cres: L Emt adj Hawthorne Dev Sanitary Sewer	AM	25,000		236,600			261,600		2,958,512
18	CSEPW122	Sewer	Lane 1001 RW: Robins to Woodhouse	AM		20,000		210,100		230,100		2,958,512

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
19	CSEPW123	Sewer	Lane 1264 RW: Robins to Woodhouse	AM			20,000		258,000	278,000		2,958,512
20	CSEPW124	Sewer	Victoria Rd: S to Bing Kee	AM	20,000		239,000			259,000		2,958,512
21	CSEPW125	Sewer	DCC Unspecified Sanitary Sewer Projects	New	150,000					150,000		2,958,512
22	CSEPW126	Water	Water Design Investigation	AM	5,000	5,000	5,000	5,000	5,000	25,000		2,958,512
23	CSEPW128	Water	Townsite/Boundary PRV Review	AM	50,000					50,000		2,958,512
24	CSEPW129	Water	Old College PRV Review	AM		50,000				50,000		2,958,512
25	CSEPW130	Water	Water Studies	AM			50,000	50,000	50,000	150,000		2,958,512
26	CSEPW131	Water	Water Infrastructure Condition Assessment Program	AM	100,000	100,000	100,000	100,000	100,000	500,000		2,958,512
27	CSEPW152	Water	Water Share - Road Rehabilitation	AM	300,000	300,000	300,000	300,000	300,000	1,500,000		2,958,512
28	CSEPW155	Water	Water DCC Designs & Unspecified Projects	New	100,000					100,000		2,958,512
29	CSEPW156	Water	Water Distribution Main Replacement Program	AM			1,635,500	759,862	4,800,050	7,195,412		2,958,512
30	CSEPW158	Water	DCC W48: Ham Bay Rd: Ivy to Sherwood	New		50,000		502,000		552,000		2,958,512
31	CSEPW159	Water	Water PRV Replacement Program	AM	150,000	150,000	150,000	150,000	150,000	750,000		2,958,512
32	CSEPW160	Water	Giggleswick Place Watermain	AM	260,000					260,000		2,958,512
33	CSEPW162	Water	Cinnabar Dr Watermain: Stacey to End	AM		35,000		400,950		435,950		2,958,512
34	CSEPW164	Water	Wall St Watermain: Pythian Lane to Curling Club	AM		205,000				205,000		2,958,512
35	CSEPW165	Water	Roberta Road E / Naylor Cres - B31 Watermain	AM	10,000		115,000			125,000		2,958,512
36	CSEPW166	Water	Highland Blvd Watermain: Cosgrove to #2596	AM		170,000				170,000		2,958,512
37	CSEPW167	Water	Forest Dr Area Watermain	AM	540,000					540,000		2,958,512
38	CSEPW172	Water	Turnabout View & Centennary Watermain	AM		45,000		354,200		399,200		2,958,512
39	CSEPW173	Water	Cranberry Road Watermain: Extension to 14th	AM		10,000		142,000		152,000		2,958,512
40	CSEPW174	Water	Bay St Watermain: Fandell to Keighley	AM	25,000		180,000			205,000		2,958,512
41	CSEPW175	Water	Marban Road Watermain: SN9 & SN158	AM	15,000		224,000			239,000		2,958,512
42	CSEPW176	Water	Howard Ave Watermain: 732 Howard to Sixth St	AM		15,000		85,000		100,000		2,958,512
43	CSEPW177	Water	DCC W49 Departure Bay Rd Watermain	New			147,000			147,000		2,958,512
44	CSEPW178	Water	DCC W47 College Drive Twinning Watermain	New		10,000		112,700		122,700		2,958,512
45	CSEPW179	Water	Camosun & Langara Watermain	AM		10,000		125,000		135,000		2,958,512
46	CSEPW19	Water	Juniper: Princess Royal to Vancouver Watermain	AM		300,000				300,000		2,958,512
46	CSEPW19	Water	St George St Watermain: Vancouver to Belford	AM		224,000				224,000		2,958,512

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
46	CSEPW19	Drainage	Drainage Juniper St, 229 Juniper to Stewart	AM		76,000				76,000		2,958,512
47	CSEPW20	Water	Townsite Watermain: Graham to St Patrick (CI and Lead Joints)	AM		217,000				217,000		2,958,512
47	CSEPW20	Transportation	Boundary Avenue	AM		17,500				17,500		2,958,512
47	CSEPW20	Transportation	Crosswalk Imp: Boundary Cres @ Graham Cres	Upgrade		80,000				80,000		2,958,512
47	CSEPW20	Transportation	Crosswalk Imp: Boundary Ave @ Nightingale Pl	Upgrade		80,000				80,000		2,958,512
47	CSEPW20	Transportation	Crosswalk Imp: Townsite Rd @ Bush St	Upgrade		80,000				80,000		2,958,512
48	CSEPW21	Sewer	Beban Plaza Sanitary	AM	20,000		280,000			300,000		2,958,512
49	CSEPW24	Water	Argyle Ave Watermain: Cul-de-sac to Golf Course	AM		10,000		110,000		120,000		2,958,512
49	CSEPW24	Water	Argyle Ave Watermain: Cosgrove to Cul-de-Sac	AM		10,000		60,000		70,000		2,958,512
50	CSEPW25	Sewer	Beaufort Park Area Sanitary	AM		2,508,924				2,508,924		2,958,512
50	CSEPW25	Water	Beaufort Park Area Watermain	AM		843,000				843,000		2,958,512
50	CSEPW25	Water	Seafield Crescent Watermain	AM		175,000				175,000		2,958,512
50	CSEPW25	Drainage	Drainage Beaufort Park Area	AM		340,000				340,000		2,958,512
51	CSEPW26	Water	Fourth St Watermain: Wakesiah to Milton	AM		110,000		1,533,000		1,643,000		2,958,512
51	CSEPW26	Drainage	Drainage Replacement Program	AM				725,000		725,000		2,958,512
52	CSEPW28	Water	Cumberland Place Watermain: Nottingham to End	AM		20,000		225,000		245,000		2,958,512
52	CSEPW28	Water	Locksley Pl Watermain: End to Cumberland Pl	AM		10,000		91,000		101,000		2,958,512
53	CSEPW29	Water	Cliff St Area Watermain	AM	25,000		385,700			410,700		2,958,512
53	CSEPW29	Transportation	Downtown St Lighting : Ph B Commercial & Skinner	Upgrade			270,000			270,000		2,958,512
54	CSEPW33	Sewer	Boxwood Connector Sanitary	AM		25,000		350,000		375,000		2,958,512
54	CSEPW33	Sewer	Rosstown Rd: Boxwood to 2227 Rosstown	AM		20,000		310,000		330,000		2,958,512
54	CSEPW33	Water	Boxwood Connector Watermain	AM		40,000		370,000		410,000		2,958,512
54	CSEPW33	Drainage	Boxwood Connector Pond Drainage	AM		30,000		300,000		330,000		2,958,512
54	CSEPW33	Transportation	DCC R85 Boxwood Connector	New		450,000		4,455,000		4,905,000		2,958,512
54	CSEPW33	Transportation	DCC R49 Northfield: Bowen to Boxwood	New		70,000		710,000		780,000		2,958,512
55	CSEPW36	Water	DCC W48: Ham Bay Rd: Prince John to Stephenson Pt	New		50,000		502,000		552,000		2,958,512
55	CSEPW36	Transportation	DCC R84 Hammond Bay (57% growth)	New		340,000		3,400,000		3,740,000		2,958,512
56	CSLE01	IT	Security Systems CCTV	AM	15,000	10,000				25,000		2,958,512
57	CSLE10	IT	Windows 7 Rollout: Workstations	AM	3,000			5,000	5,000	13,000		2,958,512
58	CSLE15	IT	Budget Software Sustainment	AM	10,000	5,000				15,000		2,958,512
59	CSLE17	IT	ERP Enhancement Packs (Bi-Yearly)	AM		10,000		10,000		20,000		2,958,512
60	CSLE25	IT	Electronic Records Archiving	New			50,000			50,000		2,958,512
61	CSLE37	IT	Clearscada Upgrade	AM	5,000	1,000		2,000	3,000	11,000		2,958,512

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
62	CSLE41	IT	Web Mapping Replacement	AM	70,000	30,000				100,000		2,958,512
63	CSLE43	IT	VM Server Farm	AM	165,000		24,000	16,000	16,000	221,000		2,958,512
64	CSLE44	IT	Document Management	New			50,000	15,000		65,000		2,958,512
65	CSLE45	IT	Corporate Printer Replacement	AM	24,000				32,000	56,000		2,958,512
66	CSLE46	IT	Corporate Storage Filer Replacement	AM		145,000		25,000		170,000		2,958,512
67	CSEPW08	Fleet	Fleet Replacements	AM	163,000	507,000	345,000	1,077,000	715,000	2,807,000		2,958,512
68	CSEPW74	Transportation	Major Road Rehabilitation/Paving Program	AM	1,000,000	1,100,000	1,100,000	1,100,000	1,100,000	5,400,000	1,000,000	3,958,512
69	COPRE126	Recreation	OWCC: Refinish Gym Floor	AM	15,000	15,000	15,000	15,000	15,000	75,000	15,000	3,973,512
70	CSEPW139	Water	South Fork II	New			1,500,000	1,500,000		3,000,000		3,973,512
71	COPRE87	Parks	Playground Safety Surfacing	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	3,993,512
72	COSP27	Parking	Harbourfront Parkade - Roof (Gordon St Entrance)	AM	10,000					10,000	10,000	4,003,512
73	CSEPW03	Engineering Services	Integrated Survey Control Monuments	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	4,013,512
74	COPRE103	Recreation	Recreation: Furniture and Equipment Replacement	AM	20,000	50,000	50,000	50,000	50,000	220,000	20,000	4,033,512
75	COSP09	Fire	Building Upgrades: Misc Projects	AM	101,700					101,700	101,700	4,135,212
76	COPRE67	Arenas	Zamboni Replacements	AM			180,000			180,000		4,135,212
77	CSCD01	Real Estate	Property Acquisitions - General	New	600,000	600,000	600,000	600,000	600,000	3,000,000	600,000	4,735,212
78	COPRE133	Recreation	Sustainability: Bowen Elevator Area Insulation	Upgrade	7,000	50,000				57,000		4,735,212
79	COPRE134	Recreation	Sustainability: Bowen, attic insulation	Upgrade	8,000					8,000		4,735,212
80	COPRE33	Aquatics	Beban Pool: washroom/changeroom renewal	AM	150,000					150,000		4,735,212
81	COSP21	Parking	Bastion Street Parkade - Engineering - post tension beams evaluation	AM	30,000					30,000	30,000	4,765,212
82	COSP23	Parking	Harbourfront Parkade - Ceiling Crack Repair	AM	10,000					10,000	10,000	4,775,212
83	COSP25	Parking	Harbourfront Parkade - Membrane Renewal	AM			350,000			350,000		4,775,212
84	COSP26	Parking	Harbourfront Parkade - Parking Membrane Patching	AM	25,000					25,000	25,000	4,800,212
85	CSEPW75	Transportation	Local Road Paving Program	AM	500,000	500,000	500,000	500,000	500,000	2,500,000	500,000	5,300,212
86	COCH05	Civic Properties	Port Theatre: HVAC, new controls air compressor	AM	6,400					6,400	6,400	5,306,612
87	COCH06	Civic Properties	Port Theatre: control valves	AM	26,500					26,500	26,500	5,333,112
88	COCH07	Civic Properties	Port Theatre: pneumatic controller	AM	10,000					10,000	10,000	5,343,112
89	COCH08	Civic Properties	Port Theatre: controller (NCM-350)	AM	8,000					8,000	8,000	5,351,112
90	COPRE04	Aquatics	Beban Pool: HVAC, replace air handling units	AM				20,000	20,000	40,000		5,351,112
91	COPRE140	Recreation	Bowen Main Building Roof - Mansard	AM	35,000					35,000	35,000	5,386,112

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
92	COPRE49	Arenas	NIC: tile dressing room shower stalls	AM	60,000					60,000		5,386,112
93	COSP03	Fire	Firefighting Equipment	AM	31,500	31,500	31,500	25,000	31,500	151,000	31,500	5,417,612
94	COSP04	Fire	Fire Technology Program	AM	81,000	17,000	17,000	17,000	24,000	156,000	81,000	5,498,612
95	COSP05	Fire	Intersection Controllers	AM	12,000	12,000	12,000	12,000	12,000	60,000	12,000	5,510,612
96	COSP06	Fire	Fire Services: Furniture and Equipment Replacement	AM	10,000	17,500	17,500	17,500	17,500	80,000	10,000	5,520,612
97	COSP07	Fire	Recruitment Expenses	AM	5,000	5,000	5,000	5,000	5,000	25,000	5,000	5,525,612
98	COSP08	Fire	Fire Training Centre - Contribution to Reserve	AM	25,000	25,000	25,000	25,000	25,000	125,000	25,000	5,550,612
99	COSP10	Fire	Fire Fleet - Apparatus Refit	AM					100,000	100,000		5,550,612
100	COSP31	Police	Police Furniture & Equipment Replacement Program	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	5,570,612
101	COSP35	Police	303 Prideaux St - HVAC Pump Replacement Program	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	5,590,612
102	CSCP04	Civic Properties	VICC: kitchen UV exhaust	Upgrade		100,000				100,000		5,590,612
103	CSEPW32	Transportation	Bowen Wakesiah Intersection/Signal Controller	AM	180,000					180,000	180,000	5,770,612
103	CSEPW32	Transportation	Ped Crosswalk Flashers: Bowen Rd @ Howard Ave	Upgrade	15,000					15,000	15,000	5,785,612
103	CSEPW32	Transportation	Bowen Rd (Pine St to Acacia Pl)	Upgrade	28,000					28,000	28,000	5,813,612
103	CSEPW32	Transportation	Sidewalks; Bowen Rd (Buttertubs to Pine)	New	290,000					290,000	290,000	6,103,612
104	CSEPW69	Transportation	Welcox Yard Trestle Maintenance	AM	40,000	40,000	40,000			120,000	40,000	5,853,612
105	COCH01	Culture and Heritage	Downtown Facade Grants	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	5,873,612
106	COPRE35	Aquatics	Kin Pool: replace cement piping	AM		100,000				100,000		5,873,612
107	COPRE76	Arenas	Sustainability: Frank Crane Arena, refrigeration, heat recovery system	Upgrade	290,000					290,000		5,873,612
108	COSP11	Fire	Fire Fleet Replacements	AM	692,000	50,000	115,000	30,000	650,000	1,537,000		5,873,612
109	CSCP02	Civic Properties	City Hall: Exterior Painting	AM	18,300					18,300	18,300	5,891,912
110	COPRE06	Aquatics	Beban Pool: filter element replacement program	AM					10,000	10,000		5,891,912
111	COPRE136	Recreation	Centennial Bldg Roof Replacement	AM		50,000				50,000		5,891,912
112	COPRE139	Recreation	Beban SS Roof Auditorium - Sloped Sarnafil Roof	AM				170,000		170,000		5,891,912
113	COPRE41	Aquatics	Beban Pool: roof, sloped sarnafil roof (includes Frank Crane)	AM				780,000		780,000		5,891,912
114	COPRE42	Aquatics	Beban Pool: motor control centre	AM			110,000			110,000		5,891,912
115	COPRE45	Aquatics	NAC: siding, investigate wall leak	AM	10,000					10,000	10,000	5,901,912
116	COPRE46	Aquatics	NAC: siding, repair wall leak (by slide pumps)	AM		90,000				90,000		5,901,912
117	CSEPW87	Drainage	Drainage: design investigation	AM	2,500	2,500	2,500	2,500	2,500	12,500	2,500	5,904,412

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



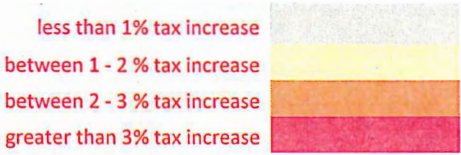
2014 2018 Draft Financial Plan											Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
118	COPRE119	Recreation	Beban Soc Ctr Pump Replacement Program	AM			10,000	10,000		20,000		5,904,412
119	COPRE17	Aquatics	NAC: pump replacement program	AM	20,000					20,000	20,000	5,924,412
120	COCH10	Civic Properties	Port Theatre: window replacement	AM	25,000	25,000				50,000	25,000	5,949,412
121	COPRE08	Aquatics	Beban Pool: expansion joint maintenance	AM	15,000			15,000		30,000	15,000	5,964,412
122	COPRE25	Aquatics	Sustainability: NAC, leisure pool lights	Upgrade	50,000					50,000		5,964,412
123	COPRE86	Parks	Sustainability - Fieldhouse Lighting Upgrades	Upgrade	48,000					48,000		5,964,412
124	COPRE92	Parks	Play Equipment Replacement	AM	100,000	100,000	100,000	100,000	100,000	500,000	100,000	6,064,412
125	COPRE16	Aquatics	NAC: filter element replacement program	AM	15,000					15,000	15,000	6,079,412
126	CSCD03	Planning & Design	Community Planning Updates (2014 Design Guidelines Update)	New	75,000	75,000	75,000	75,000	75,000	375,000	75,000	6,154,412
127	COPRE20	Aquatics	Beban Pool: boiler tube replacement	AM		30,000	30,000		30,000	90,000		6,154,412
128	COPRE40	Aquatics	Beban Pool: roof, glass roof over original lobby area	AM	25,000					25,000	25,000	6,179,412
129	COSP19	Parking	Bastion Street Parkade - Exterior Wall Sealing	AM					250,000	250,000		6,179,412
130	CSCP01	Civic Properties	City Hall: install railing	Upgrade	7,550					7,550	7,550	6,186,962
131	CSEPW95	Drainage	Drainage Replacement Program	AM			434,000		1,060,000	1,494,000		6,186,962
132	COPRE102	Parks	Merle Logan Artificial Turf	AM		500,000				500,000		6,186,962
133	COPRE138	Recreation	Beban SS Transformer	AM		70,000				70,000		6,186,962
134	COPRE144	Recreation	Chase River Hall Seismic Upgrade	AM	295,000					295,000	295,000	6,481,962
135	COPRE21	Aquatics	NAC: replace dampers	AM				5,000		5,000		6,481,962
136	COPRE78	Arenas	NIC; rink lighting renewal	Upgrade		50,000				50,000		6,481,962
137	COSP40	Police	575 Fitzwilliam - Roof Replacement	AM				234,000		234,000		6,481,962
138	COSP46	Regulatory	Animal Shelter Roof & Siding	AM	27,000					27,000	27,000	6,508,962
139	CSEPW39	Transportation	Traffic Signal Standard Package	Upgrade			50,000			50,000		6,508,962
140	COCH14	Civic Properties	25 Victoria: roof, sloped portion	AM		50,000				50,000		6,508,962
141	COPRE101	Parks	Invasive Plant Management Program	New	20,000	20,000	20,000	20,000	20,000	100,000	20,000	6,528,962
142	COPRE98	Parks	Piper Park Improvements	New	202,176					202,176		6,528,962
143	CSEPW10	PW Yard	Yard Upgrades (PW)	AM	65,000	75,500	65,000	65,000	74,500	345,000	65,000	6,593,962
144	CSEPW107	Sewer	Sewer: maintenance equipment (capital)	AM	39,944					39,944		6,593,962
145	CSEPW109	Sewer	Sanitary Sewer: Infrastructure	AM	200,000	200,000	200,000	200,000	200,000	1,000,000		6,593,962
146	CSEPW116	Sewer	Hammond Bay Road (@ Turner)	AM		40,000				40,000		6,593,962
147	CSEPW127	Water	Water: maintenance equipment (operating)	AM	25,000	25,000	25,000	25,000	25,000	125,000		6,593,962
148	CSEPW132	Water	Right of Way Acquisitions	New	20,000	20,000	20,000	20,000	20,000	100,000		6,593,962
149	CSEPW134	Water	Toilet Rebate Program	AM	50,000	50,000	50,000	50,000	50,000	250,000		6,593,962
150	CSEPW135	Water	Water Facilities - Roofing Program	AM	79,000					79,000		6,593,962
151	CSEPW14	PW Yard	PW Yard: Gas Kiosk	AM	25,000					25,000	25,000	6,618,962

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
152	CSEPW141	Water	DCCWS36 Randerson Ridge Reservoir	New				600,000		600,000		6,618,962
153	CSEPW142	Water	Pryde Ave Pump/PRV Station	AM		200,000				200,000		6,618,962
154	CSEPW143	Water	Emergency Water Supply	New				3,000,000		3,000,000		6,618,962
155	CSEPW144	Water	DCC WS41#1 Reservoir: College Pk Dup Supply Main	New	200,000		3,500,000			3,700,000		6,618,962
156	CSEPW145	Water	College Park Altitude Valve (PRV) Station Upgrade	AM	50,000					50,000		6,618,962
157	CSEPW146	Water	Towers Pump Station Upgrade	AM				100,000		100,000		6,618,962
158	CSEPW147	Water	Duke Point Reservoir Upgrade	AM			50,000			50,000		6,618,962
159	CSEPW148	Water	Towers Reservoir	AM				200,000	1,600,000	1,800,000		6,618,962
160	CSEPW149	Water	College Park to Towers Supply Main	AM				650,000		650,000		6,618,962
161	CSEPW150	Water	Lost Lake Reservoir #2 - Rehab	AM					500,000	500,000		6,618,962
162	CSEPW151	Water	Water Treatment Plant - Vehicles	New	70,000					70,000		6,618,962
163	CSEPW153	Water	Water Infrastructure	AM	300,000	300,000	300,000	300,000	300,000	1,500,000		6,618,962
164	CSEPW161	Water	Extension Rd Watermain: Duke Pnt Main SN103	AM	25,000	319,550				344,550		6,618,962
165	CSEPW163	Water	Nanaimo Pky Watermain: Cranberry to Wilson - SN153	AM		10,000		158,606		168,606		6,618,962
166	CSEPW22	Water	Glenayr Dr Watermain: Loat to Bay	AM		25,000		240,000		265,000		6,618,962
166	CSEPW22	Water	Wingrove St Watermain: Glenayr to Elk St Looping	AM		5,000		89,000		94,000		6,618,962
167	CSEPW42	Transportation	Traffic Counters	Upgrade	10,000	15,000	15,000	15,000	15,000	70,000	10,000	6,628,962
168	CSEPW44	Transportation	Ped Pushbutton & Timer: Terminal Ave @ St. George St	Upgrade			6,400			6,400		6,628,962
169	CSEPW56	Transportation	Terminal /StGeorge/Princess Signal Controller & Upgrade	Upgrade			80,000			80,000		6,628,962
170	CSEPW76	Transportation	Transportation Maintenance Equipment (2014 Asphalt Hot Box, 2015 Power Paver, Trailer)	AM	60,000	115,000				175,000	60,000	6,688,962
171	CSEPW77	Transportation	Street Upgrades	AM			125,000	70,000	780,000	975,000		6,688,962
172	CSEPW79	Transportation	Sidewalks	New	33,900	387,000	195,000	195,000	225,000	1,035,900	33,900	6,722,862
173	CSEPW99	Sewer	Sanitary Sewer: maintenance equipment (operating)	AM	35,000	35,000	35,000	35,000	35,000	175,000		6,722,862
174	CSLE08	IT	Microsoft Major Apps Licensing	AM		100,000	100,000	100,000	250,000	550,000		6,722,862
175	CSLE09	IT	Commvault Upgrade for Dedupe Storage	Upgrade		15,000	15,000	10,000	10,000	50,000		6,722,862
176	CSLE13	IT	Software Licences	New	20,000	20,000	75,000	20,000	20,000	155,000		6,722,862
177	CSLE16	IT	ERP Dashboard Sustainment	AM	10,000	10,000	10,000	10,000	10,000	50,000		6,722,862
178	CSLE21	IT	Citrix Server Farm Sustainment	AM	5,000	5,000	25,000	5,000	5,000	45,000		6,722,862
179	CSLE22	IT	Network Security Audit	AM	15,000				15,000	30,000		6,722,862
180	CSLE30	IT	Air Watch MDM	AM	5,000	1,000	1,000	5,000	1,000	13,000		6,722,862
181	CSLE32	IT	HVAC for SARC LAN Rooms	Upgrade	5,000	5,000	5,000			15,000		6,722,862
182	CSLE33	IT	Wireless Redundancy to PW/Fire Station#2	Upgrade	20,000	5,000				25,000		6,722,862
183	CSLE42	IT	LAN Upgrades	Upgrade	20,000	20,000	48,000	25,000	12,000	125,000		6,722,862
184	NEW	Culture and Heritage	Operating Grant - 25 Victoria Road		28,650	43,000	41,000			112,650	28,650	6,751,512

City of Nanaimo
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Rank	Reference #	Section	Project	Category	2014 2018 Draft Financial Plan						Funding Sources 2014	
					2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
185	CSEPW96	Drainage	Drainage Wakesiah Ave Woodstave	AM		170,000				170,000		6,751,512
186	COPRE07	Aquatics	Beban Pool: coil replacement (HV1 and HV3)	AM	45,000					45,000	45,000	6,796,512
187	COPRE27	Aquatics	Sustainability - NAC 2014 Energy Upgrade	Upgrade	25,000					25,000		6,796,512
188	COPRE28	Aquatics	Sustainability - Beban 2014 Energy Upgrade	Upgrade	25,000					25,000		6,796,512
189	COPRE38	Aquatics	Beban: hot tub replacement	AM		20,000	250,000			270,000		6,796,512
190	COPRE59	Arenas	Sustainability - Cliff McNabb Arena Heat Exchange Feasibility	AM		40,000				40,000		6,796,512
191	COPRE60	Arenas	Sustainability - NIC Energy Design	AM	10,000					10,000		6,796,512
192	COPRE66	Arenas	Sustainability - NIC 2014 Energy Upgrades	Upgrade	25,000					25,000		6,796,512
193	CSEPW61	Transportation	Transportation Design Investigations	AM	2,500	2,500	2,500	2,500	2,500	12,500	2,500	6,799,012
194	CSEPW85	Drainage	Drainage: studies/predesign	AM	21,450	21,450	21,450	21,450	25,000	110,800	21,450	6,820,462
195	CSEPW92	Drainage	Drainage Share Road Rehab Program	AM	60,000	60,000	60,000	60,000	60,000	300,000	60,000	6,880,462
196	COPRE105	Recreation	Beban: Washroom/Changeroom Upgrades	AM	50,000					50,000		6,880,462
197	CSEPW57	Transportation	Railway Crossing Repairs	AM	25,000	25,000	25,000	25,000	25,000	125,000	25,000	6,905,462
198	CSEPW82	Transportation	Railway Crossing Upgrades	AM	100,000	145,000				245,000	100,000	7,005,462
199	COPRE02	Aquatics	Beban Pool: Replace/Upgrade Electric Panels	AM	10,000	10,000	10,000			30,000	10,000	7,015,462
200	COPRE114	Recreation	Bowen: Replace/Upgrade Electrical Panels	AM	55,000					55,000		7,015,462
201	COPRE48	Arenas	Frank Crane Arena: replace/upgrade electrical panels	AM		20,000	20,000			40,000		7,015,462
202	COPRE72	Arenas	Frank Crane Arena: washroom/dressingroom renewal	AM			100,000			100,000		7,015,462
203	COPRE84	Parks	Roofing Program 2013 Animal Shelter, Pauson Park, Caledonia	AM	50,000	50,000	50,000	50,000	50,000	250,000	50,000	7,065,462
204	COPRE50	Arenas	Cliff McNabb: HVAC, rebuild/replace compressor units	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	7,075,462
205	COPRE53	Arenas	NIC: HVAC, rebuild compressor units	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	7,085,462
206	COPRE58	Arenas	Frank Crane Arena: HVAC, rebuild/replace compressor units	AM	10,000	10,000	10,000	10,000	12,000	52,000	10,000	7,095,462
207	CSEPW40	Transportation	Corridor Plan	Upgrade				50,000	50,000	100,000		7,095,462
208	CSEPW67	Transportation	Transportation Maintenance Equipment	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	7,115,462
209	COPRE10	Aquatics	NAC: upgrade lighting fixtures	AM		50,000				50,000		7,115,462
210	COPRE93	Parks	Trailway Development and Rehab	New	165,800	200,000	200,000	200,000	200,000	965,800	165,800	7,281,262
211	CSEPW97	Drainage	Drainage 5351 Hammond Bay Easement	AM		75,000				75,000		7,281,262
212	CSEPW98	Drainage	Drainage 2465 Rosstown Rd (#3677 RoW)	AM		65,000				65,000		7,281,262

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

less than 1% tax increase	
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between 2 - 3 % tax increase	
greater than 3% tax increase	

					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
213	COPRE121	Recreation	Beban Soc Ctr Replace Stage Flooring	AM		10,000				10,000		7,281,262
214	COPRE19	Aquatics	Beban Pool: heat recovery, recommission HV3	Upgrade	53,000					53,000	53,000	7,334,262
215	COPRE79	Arenas	Frank Crane Arena: HVAC, Ammonia Chiller	AM					160,000	160,000		7,334,262
216	COPRE88	Parks	Harewood Activity Centre HVAC	Upgrade			25,000			25,000		7,334,262
217	COPRE89	Parks	Caledonia Park Fieldhouse HVAC	Upgrade	15,000					15,000	15,000	7,349,262
218	COPRE90	Parks	Parks Annex HVAC	Upgrade		15,000				15,000		7,349,262
219	COPRE118	Recreation	Bowen Main Floor Washroom Upgrades	AM			25,000			25,000		7,349,262
220	COPRE26	Aquatics	NAC: HVAC, replace air handling unit controllers (2)	AM	12,500					12,500	12,500	7,361,762
221	COPRE95	Parks	Sports Field Re-Development (2014 Caledonia, 2015 Sherry Fields)	AM	250,000	200,000	200,000	200,000	200,000	1,050,000	250,000	7,611,762
222	CSEPW38	Transportation	Stewart Avenue Corridor Plan	Upgrade		50,000				50,000		7,611,762
223	COPRE112	Recreation	Centennial Bldg: Replace Radiant Heat Panels	AM	15,000	15,000				30,000	15,000	7,626,762
224	COPRE143	Recreation	Centennial Bldg Flooring - Interior	AM					7,500	7,500		7,626,762
225	COPRE64	Arenas	NIC: replace chairs/tables	AM					20,000	20,000		7,626,762
226	CSEPW90	Drainage	Renfrew Lane Storm	AM		62,000				62,000		7,626,762
227	COCH09	Civic Properties	Port Theatre: interior flooring (lino/carpet)	AM			227,500			227,500		7,626,762
228	COPRE74	Arenas	Cliff McNabb: dasher board replacement	AM		200,000				200,000		7,626,762
229	CSEPW59	Transportation	Departure Bay Road SW: Rock City School to Newton St	AM			10,000			10,000		7,626,762
230	COPRE107	Recreation	OWCC HVAC - Heat Pump Replacements	AM		20,000	20,000	20,000		60,000		7,626,762
231	COPRE108	Recreation	OWCC HVAC - AHU Replacement	AM			65,000	65,000		130,000		7,626,762
232	COPRE116	Recreation	Bowen: Replace Heat Pump Units	AM		50,000				50,000		7,626,762
233	COPRE125	Recreation	Beban Soc Ctr HVAC - Replace AHU	AM		40,000				40,000		7,626,762
234	COPRE128	Recreation	Bowen Replace Fire Panel	AM	7,500					7,500	7,500	7,634,262
235	COPRE13	Aquatics	NAC: HVAC, replace air handling units	AM	35,000	35,000	35,000			105,000	35,000	7,669,262
236	COPRE137	Recreation	Bowen Boiler Replacement	AM		75,000				75,000		7,669,262
237	COPRE55	Arenas	NIC: HVAC, replace heat pump units (2)	AM					50,000	50,000		7,669,262
238	COPRE57	Arenas	NIC: electric duct heater replacement program	AM		5,000		5,000		10,000		7,669,262
239	COPRE69	Arenas	NIC: HVAC	AM				85,000	110,000	195,000		7,669,262
240	COPRE71	Arenas	Frank Crane Arena: HVAC	AM		100,000	120,000			220,000		7,669,262
241	CSEPW12	Fleet	Casting Shed - Replace Furnance	AM		20,000				20,000		7,669,262
242	CSEPW63	Transportation	Downtown St Lighting : Ph A - Church & Ph C - Commercial	AM	195,000					195,000	195,000	7,864,262
243	CSEPW64	Transportation	Downtown St Lighting : Ph D - Victoria	AM				500,000		500,000		7,864,262
244	COPRE122	Recreation	Beban Soc Ctr Replace Chairs	AM	150,000					150,000	150,000	8,014,262

City of Nanaimo
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Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
245	COPRE29	Aquatics	NAC: retrofit/retheme	Upgrade		20,000	500,000			520,000		8,014,262
246	COPRE31	Aquatics	Beban Pool: retrofit/retheme	Upgrade	20,000	510,000				530,000	20,000	8,034,262
247	COPRE83	Parks	Beach Access Upgrades	AM	10,000	25,000	25,000	25,000	25,000	110,000	10,000	8,044,262
248	COSP38	Police	303 Prideaux St - Main Disconnect Switch	AM				50,000		50,000		8,044,262
249	CSEPW94	Drainage	Drainage Infrastructure	AM	75,000	75,000	75,000	75,000	75,000	375,000	75,000	8,119,262
250	COPRE132	Recreation	Bowen Auditorium/Activity Rm 1 Flooring	AM			35,000			35,000		8,119,262
251	COPRE14	Aquatics	NAC: coil replacement	AM			35,000			35,000		8,119,262
252	COPRE18	Aquatics	Beban Pool: pneumatic compressor units	AM					10,000	10,000		8,119,262
253	COPRE22	Aquatics	NAC: pneumatic compressor units	AM					10,000	10,000		8,119,262
254	COPRE54	Arenas	NIC: replace lobby/hallway/washroom flooring	AM			180,000			180,000		8,119,262
255	COPRE68	Arenas	NIC: dressing room flooring replacement	AM		100,000				100,000		8,119,262
256	CSEPW07	Fleet	Small Tools Replacement (Fleet) - Capital	AM	16,000					16,000		8,119,262
257	CSEPW11	PW Yard	Sustainability: PW Yard, admin trailer lighting upgrade	AM	10,000					10,000		8,119,262
258	COPRE03	Aquatics	Beban Pool: Replace Pool Deck Tiling	AM				75,000	50,000	125,000		8,119,262
259	COPRE109	Recreation	OWCC Interior Painting Program	AM		10,000		75,000		85,000		8,119,262
260	COPRE131	Recreation	Bowen Exterior Painting	AM					30,000	30,000		8,119,262
261	COPRE141	Recreation	Centennial Bldg Ceiling - Interior	AM					25,000	25,000		8,119,262
262	COPRE24	Aquatics	NAC: exterior painting	AM	55,000					55,000	55,000	8,174,262
263	COPRE62	Arenas	Cliff McNabb Arena: interior painting	AM					50,000	50,000		8,174,262
264	COPRE63	Arenas	NIC: interior painting	AM					75,000	75,000		8,174,262
265	CSEPW04	Engineering Services	GIS Development	AM	25,000	45,000	45,000	45,000	45,000	205,000	25,000	8,199,262
266	CSEPW05	Fleet	Small Tools Replacement (Fleet) - Operating	AM	9,000	25,000	25,000	25,000	25,000	109,000		8,199,262
267	CSEPW65	Transportation	Sidewalks - Power Washing Downtown Area	AM		35,000		35,000		70,000		8,199,262
268	COPRE05	Aquatics	Beban Pool: pump replacement program	AM	20,000		20,000		20,000	60,000	20,000	8,219,262
269	COPRE80	Arenas	NIC: replace score clock (NIC 1)	AM					45,000	45,000		8,219,262
270	COPRE97	Parks	Bowen Tennis Court Improvements	AM	95,000					95,000	95,000	8,314,262
271	CSEPW15	PW Yard	Purchasing/Stores - Replace Exterior Doors	AM		16,000				16,000		8,314,262
272	CSEPW16	PW Yard	Truck Barn/ Sign Shop - Replace Exterior Doors	AM			24,000			24,000		8,314,262
273	CSEPW17	PW Yard	Garage - Replace Door	AM				24,000		24,000		8,314,262
274	CSEPW66	Transportation	Sustainability - Street Lighting Reductions	AM	6,000	6,000	6,000	6,000		24,000		8,314,262
275	CSEPW89	Drainage	Drainage: maintenance equipment	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	8,334,262
276	COPRE52	Arenas	Cliff McNabb: washroom/changeroom renewal	AM	40,000				40,000	80,000	40,000	8,374,262

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

less than 1% tax increase	
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between 2 - 3 % tax increase	
greater than 3% tax increase	

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Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
277	CSEPW53	Transportation	Ped Crosswalk Curb Ext: Fitzwilliam St @ Wesley St	Upgrade		31,600				31,600		8,374,262
278	COPRE30	Aquatics	NAC: slide replacement	AM		200,000	200,000		300,000	700,000		8,374,262
279	COPRE61	Arenas	Cliff McNabb Arena: sound system, new speakers	AM					15,000	15,000		8,374,262
280	COPRE15	Aquatics	NAC: diving board retrofits	AM			50,000			50,000		8,374,262
281	CSEPW06	Fleet	Shop Equipment Replacement (Fleet)	AM	18,500	15,100	5,000	2,000	8,000	48,600		8,374,262
282	COPRE01	Aquatics	Beban Pool: Replace Heat Exchangers	AM	20,000					20,000	20,000	8,394,262
283	COPRE142	Recreation	Centennial Bldg Doors - Exterior	AM					33,000	33,000		8,394,262
284	COPRE23	Aquatics	NAC: replace heat exchangers	AM		25,000	25,000	25,000		75,000		8,394,262
285	COPRE51	Arenas	Cliff McNabb: replace hot water tank (domestic water unit)	AM					15,000	15,000		8,394,262
286	COPRE56	Arenas	NIC: plumbing renewal	AM		20,000		20,000		40,000		8,394,262
287	COPRE75	Arenas	Frank Crane Arena: domestic water piping	Upgrade	3,000	100,000				103,000		8,394,262
288	COPRE127	Recreation	Beban SS Washroom/changeroom Upgrades	AM	50,000					50,000		8,394,262
289	COPRE110	Recreation	OWCC Plumbing Replacements	AM			20,000			20,000		8,394,262
290	CSEPW02	Engineering Services	City Orthos	AM	25,000	150,000	25,000	25,000	150,000	375,000	25,000	8,419,262
291	COPRE123	Recreation	Beban Soc Ctr Replace Stage Curtains	AM			30,000			30,000		8,419,262
292	COPRE124	Recreation	Beban Soc Ctr Replace Window Coverings	AM			75,000			75,000		8,419,262
293	COSP24	Parking	Harbourfront Parkade - Lighting	AM				150,000		150,000		8,419,262
294	COPRE104	Recreation	Gym Fitness Equip Replacement	AM	14,000	50,000	50,000	50,000	50,000	214,000	14,000	8,433,262
295	COPRE117	Recreation	Bowen Kitchen Upgrades	AM	25,000					25,000	25,000	8,458,262
296	COPRE129	Recreation	Bowen Facility Review	AM				30,000		30,000		8,458,262
297	COPRE130	Recreation	Bowen Replace Entry Signs	AM		30,000				30,000		8,458,262
298	COCH03	Civic Properties	150 Commercial St (CIBC Nanaimo Arts Centre): upgrade lighting	Upgrade		10,000				10,000		8,458,262
299	COCH04	Civic Properties	150 Commercial St (CIBC Nanaimo Arts Centre): replace glazed wall (back entrance)	AM		100,000				100,000		8,458,262
300	COCH11	Civic Properties	25 Victoria: upgrade lighting	Upgrade		15,000				15,000		8,458,262
301	COPRE120	Recreation	Beban Soc Ctr Replace Meeting Room Floor	AM		60,000				60,000		8,458,262
302	COPRE37	Aquatics	NAC: replace score clock	AM				300,000		300,000		8,458,262
303	COPRE65	Arenas	NIC: windows, replace doors/corner units	AM					100,000	100,000		8,458,262
304	CSEPW54	Transportation	Safer School Travel Program	Upgrade			3,400			3,400		8,458,262
305	CSEPW09	PW Yard	PW Yard: Furniture and Equipment Replacement	AM	15,000	15,000	15,000	15,000	15,000	75,000	15,000	8,473,262
306	CSCP03	Civic Properties	SARC: furniture and equipment Replacement	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	8,483,262
307	COPRE106	Recreation	OWCC Refinish Acid Stain Floor	AM	35,000					35,000	35,000	8,518,262

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

less than 1% tax increase	
between 1 - 2 % tax increase	
between 2 - 3 % tax increase	
greater than 3% tax increase	

2014 2018 Draft Financial Plan												Funding Sources 2014
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
308	COPRE44	Aquatics	Kin Pool: replace liner	AM			100,000			100,000		8,518,262
309	CSEPW62	Transportation	Street Light Upgrades Annual Program	AM	50,000	50,000	50,000	50,000	50,000	250,000	50,000	8,568,262
310	CSEPW31	Transportation	Ped Crosswalk Curb Ext: Holly Ave @ Rosehill St	Upgrade			35,000			35,000		8,568,262
310	CSEPW31	Transportation	Ped Crosswalk Curb Ext: Townsite Rd @ Holly Ave	Upgrade			40,000			40,000		8,568,262
311	CSEPW43	Transportation	Audible Signals	Upgrade	6,000	6,000	6,000	6,000	6,000	30,000	6,000	8,574,262
312	COPRE11	Aquatics	NAC: resurface acid stain floor	AM	10,000			10,000		20,000	10,000	8,584,262
313	COPRE12	Aquatics	NAC: furniture and equipment replacement	AM	15,000			15,000		30,000	15,000	8,599,262
314	CSEPW41	Transportation	Ped Pushbutton & Countdown Timer: Wakesiah/Fourth	Upgrade				8,400		8,400		8,599,262
315	CSEPW45	Transportation	Ped Pushbutton & Countdown Timer: Aulds Rd @ Metral Dr	Upgrade			8,400			8,400		8,599,262
316	CSEPW46	Transportation	Ped Countdown Timer: Third St @ Wakesiah Ave	Upgrade		6,400				6,400		8,599,262
317	CSEPW47	Transportation	Ped Countdown Timer: Bastion @ Commercial	Upgrade			6,400			6,400		8,599,262
318	CSEPW48	Transportation	Ped Crosswalk Flashers: Cranberry Ave @ Moose Hall	Upgrade	15,000					15,000	15,000	8,614,262
319	CSEPW49	Transportation	Ped Crosswalk Flashers: Hammond Bay @ Morningside	Upgrade			15,000			15,000		8,614,262
320	CSEPW50	Transportation	Ped Crosswalk Flashers: Hammond Bay Rd @ Lagoon Rd	Upgrade				45,000		45,000		8,614,262
321	CSEPW51	Transportation	Ped Crosswalk Flashers: DBR @ Uplands	Upgrade					30,000	30,000		8,614,262
322	CSEPW52	Transportation	Ped Crosswalk Flashers: Princess Royal @ Hemlock	Upgrade					30,000	30,000		8,614,262
323	COPRE115	Recreation	Bowen: Replace Window Coverings	AM	16,500					16,500	16,500	8,630,762
324	COPRE77	Arenas	NIC: sound system replacement	AM	20,000					20,000	20,000	8,650,762
325	COPRE82	Parks	Parks/Facility Accessibility	AM	15,000	50,000	50,000	50,000	50,000	215,000	15,000	8,665,762
326	COPRE73	Arenas	Frank Crane Arena: sound system replacement	AM			30,000			30,000		8,665,762
327	COPRE43	Aquatics	Beban Pool: control centre	AM					110,000	110,000		8,665,762
328	CSEPW55	Transportation	Traffic Calming Program	Upgrade			4,200	7,100		11,300		8,665,762
329	CSEPW60	Transportation	Hammond Bay Road	AM				15,000		15,000		8,665,762
330	CSFP04	Purchasing	Photocopier Purchases (capital)	AM	59,000	42,000	10,000	116,000		227,000		8,665,762
331	CSFP01	Purchasing	Photocopier Purchases (operating)	AM	42,000	24,000		56,000		122,000		8,665,762
332	CSEPW01	Engineering Services	Engineering Services: Furniture and Equipment Replacement	AM	15,000	15,000	15,000	15,000	15,000	75,000	15,000	8,680,762
333	COPRE85	Parks	Public Art	New		20,000	20,000	20,000	20,000	80,000		8,680,762
334	COSP01	911	911 Call Taking OCC Upgrade	Upgrade	15,000					15,000		8,680,762
335	COSP02	911	911 Misc Projects	AM	40,000	57,500	60,000	62,500		220,000		8,680,762

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



2014 2018 Draft Financial Plan												Funding Sources 2014
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
336	COPRE113	Recreation	PRE Master Plan Update	AM		75,000	75,000			150,000		8,680,762
337	CSEPW81	Transportation	DCC Road Designs & Unspecified Projects	New	100,000					100,000		8,680,762
338	CSCD04	Planning & Design	Planning & Design - Management Consulting - Unallocated	New	25,000	25,000	25,000	25,000	25,000	125,000	25,000	8,705,762
339	CSEPW93	Drainage	Drainage Unspecified DCC Projects	New	100,000					100,000		8,705,762
340	CSEPW58	Transportation	Bike to Work Week	New	7,500	7,500	7,500	7,500	7,500	37,500	7,500	8,713,262
341	COSP28	Parking	License Plate Recognition System	New	97,810					97,810	97,810	8,811,072
342	CSCD02	Development	Building Inspections - Communications Video	New	5,000					5,000	5,000	8,816,072
343	COPRE111	Recreation	OWCC Replace Front Desk Glass With Shutters	New	30,000					30,000	30,000	8,846,072
344	COPRE94	Parks	VIP Program	New	100,000	100,000	100,000	100,000	100,000	500,000	100,000	8,946,072
345	COSP41	Police	303 Prideaux - Building Expansion - Study	New			40,000			40,000		8,946,072
346	COSP42	Police	303 Prideaux - Building Expansion - Design and Construction	New				600,000	6,000,000	6,600,000		8,946,072
347	COPRE135	Recreation	PR&C Furniture & Equipment	New		50,000				50,000		8,946,072
348		Real Estate	Waterfront Remediation (former Seaspan area)	New	400,000					400,000		8,946,072
349	COSP33	Police	Chemical Wet Station	AM				50,000		50,000		8,946,072
350	COSP37	Police	303 Prideaux St - Siding	AM		20,000				20,000		8,946,072
351	CSEPW70	Transportation	Ped Fac: Wireless Count Station, Rutherford Rd	New		12,000				12,000		8,946,072
352	COSP39	Police	303 Prideaux St - HVAC - Boiler Replacement	AM				25,000		25,000		8,946,072
353	COSP36	Police	303 Prideaux St - Energy Upgrades (Sustainability)	Upgrade	1,000					1,000		8,946,072
354	COSP34	Police	303 Prideaux St - Redesign Lighting to ASHRE/IESNA Standards (Sustainability)	Upgrade			10,000			10,000		8,946,072
355	CSEPW71	Transportation	Pedestrian Facilities Improvements Program	New				60,000	69,000	129,000		8,946,072
356	COCH02	Culture and Heritage	Grant: Crimson Coast Dance Society	New	15,000					15,000	15,000	8,961,072
357	CSEPW68	Transportation	Bicycle Network Development Program	New				7,500	27,500	35,000		8,961,072
358	COPRE99	Parks	Loudon Park Boathouse	New				900,000		900,000		8,961,072
359	CSFP02	Purchasing	Property Valuations for Insurance	Upgrade	35,000	35,000	35,000	10,000	10,000	125,000	35,000	8,996,072
360	COPRE39	Aquatics	NAC: add climbing wall	New					125,000	125,000		8,996,072
361	COPRE70	Arenas	NIC: dry floor system	New		100,000				100,000		8,996,072
362	COPRE96	Parks	Sports Zone Signage	New				125,000		125,000		8,996,072
363	CSFP03	Finance	Financial/Performance Audits	New	50,000	50,000	50,000	50,000	50,000	250,000	50,000	9,046,072

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
364	COSP43	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase	155,026	156,880	159,993	163,334	166,431	801,664	155,026	9,201,098
365	COSP44	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase	155,026	156,880	159,993	163,334	166,431	801,664	155,026	9,356,124
366	COSP45	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase	155,026	156,880	159,993	163,334	166,431	801,664	155,026	9,511,150
367	COSP46	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,511,150
368	COSP47	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,511,150
369	COSP48	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,511,150
370	COSP49	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase			159,993	163,334	166,431	489,758		9,511,150
371	COSP50	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase			159,993	163,334	166,431	489,758		9,511,150
372	COSP51	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase			159,993	163,334	166,431	489,758		9,511,150
373	COSP52	Police	RCMP - Plainclothes Investigator - 1 FTE	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,511,150
374	COSP53	Police	RCMP - Plainclothes Investigator - 1 FTE	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,511,150
375	COSP54	Police	RCMP - Plainclothes Investigator - 1 FTE	Base Service Level Increase				163,334	166,431	329,765		9,511,150
376	COSP55	Police	RCMP - Plainclothes Investigator - 1 FTE	Base Service Level Increase				163,334	166,431	329,765		9,511,150
377	COSP56	Police	RCMP - Community Policing - 1 FTE	Base Service Level Increase			159,993	163,334	166,431	489,758		9,511,150
378	COSP57	Police	RCMP - Domestic Violence Investigator	Base Service Level Increase			159,993	163,334	166,431	489,758		9,511,150
379	COSP58	Police	RCMP - General Duty - 1 FTE	Base Service Level Increase				163,334	166,431	329,765		9,511,150

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

less than 1% tax increase	
between 1 - 2 % tax increase	
between 2 - 3 % tax increase	
greater than 3% tax increase	

					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
380	COSP59	Police	RCMP - General Duty - 1 FTE	Base Service Level Increase				163,334	166,431	329,765		9,511,150
381	COSP60	Police	RCMP - General Duty - 1 FTE	Base Service Level Increase					166,431	166,431		9,511,150
382	COSP61	Police	RCMP - General Duty - 1 FTE	Base Service Level Increase					166,431	166,431		9,511,150
383	COSP62	Police	RCMP - Municipal Traffic - 1 FTE	Base Service Level Increase					166,431	166,431		9,511,150
384	COSP63	Police	Municipal Support Staffing (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase	72,717	72,717	72,717	72,717	72,717	363,585	72,717	9,583,867
385	COSP64	Police	Municipal Support Staffing (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase	72,717	72,717	72,717	72,717	72,717	363,585	72,717	9,656,584
386	COSP65	Police	Municipal Support Staffing (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase		72,717	72,717	72,717	72,717	290,868		9,656,584
387	COSP66	Police	Municipal Support Staffing - Manager, Police Administration Support - 1 FTE	Base Service Level Increase			106,250	106,250	106,250	318,750		9,656,584
388	COSP18	Fire	Fire Station #6 - Construction (use \$2.4M borrowing over 20 years. Payments begin 2015, \$234K/yr)	New	2,400,000					2,400,000		9,656,584
388	COSP18	Fire	Fire Station #6 - Apparatus	New		660,000				660,000		9,656,584
388	COSP18	Fire	Fire Station #6 - Initial gear	New		50,000	50,000			100,000		9,656,584
388	COSP18	Fire	Fire Station #6 -Annual operating/maintenance - bldg and equipment	Base Service Level Increase		59,500	59,500	59,500	59,500	238,000		9,656,584
388	COSP18	Fire	Fire Station #6 - 10 firefighters hired June 1, 2015, additional 10 firefighters hired June 1, 2016	Base Service Level Increase		327,488	990,913	1,427,667	1,629,217	4,375,285		9,656,584
389	COSP17	Fire	Fire Pump for NPA Boat Osprey	New	80,000					80,000	80,000	9,736,584
390	COSP15	Fire	Fire Station #1, Roof	AM		220,000				220,000		9,736,584
391	COCH13	Civic Properties	Sustainability: Port Theatre energy upgrades	Upgrade	40,000					40,000		9,736,584
392	COSP14	Fire	Fire Station #1, Millwork Kitchen	AM		15,000				15,000		9,736,584

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases



					2014 2018 Draft Financial Plan						Funding Sources 2014	
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative
393	COSP30	Police	Grants - increase Victim Services Grant	Base Service Level Increase	5,000	5,000	5,000	5,000	5,000	25,000	5,000	9,741,584
394	COCH12	Civic Properties	25 Victoria: upgrade HVAC	Upgrade		30,000				30,000		9,741,584
395	COCH15	Civic Properties	25 Victoria: siding (excluding Nicol Street side in 2013 budget)	AM		480,000				480,000		9,741,584
396	COSP16	Fire	Fire Station #1, Plumbing	AM				67,000		67,000		9,741,584
397	COSP13	Fire	Sustainability: Fire Station #1, replace boiler (natural gas)	AM	100,000					100,000		9,741,584
398	CSLE28	IT	Tempest Enhancements	Upgrade	24,000					24,000		9,741,584
399	CSLE11	IT	Telephone Audit	Upgrade	5,000					5,000		9,741,584
400	CSLE06	IT	Public Works Server Room	Upgrade	5,000	15,000				20,000		9,741,584
401	CSLE14	IT	Archive Link Enhancements	Upgrade	30,000					30,000		9,741,584
402	CSLE27	IT	E-Mailing of Paystubs	New	30,000					30,000		9,741,584
403	CSLE04	IT	LAN Business Continuity	Upgrade	15,000	10,000	20,000	20,000	15,000	80,000		9,741,584
404	CSLE23	IT	Computer Room Expansion Stn #1	Upgrade		20,000				20,000		9,741,584
405	CSLE38	IT	ERP Software Enhancements	New				200,000		200,000		9,741,584
406	CSLE36	IT	IT Trailer/ Mobile Command Centre	New		20,000	10,000	10,000	10,000	50,000		9,741,584
407	CSLE18	IT	ERP Business Warehouse Drill Down	Upgrade	10,000					10,000		9,741,584
408	CSLE35	IT	Wireless to Fire Station 3	Upgrade		15,000				15,000		9,741,584
409	CSLE26	IT	Business Workflow Enhancements	Upgrade	10,000	10,000	10,000	10,000	10,000	50,000		9,741,584
410	CSLE29	IT	IP Address Management	Upgrade	7,000					7,000		9,741,584
411	CSLE12	IT	VM Ware Views	New	15,000	5,000	10,000			30,000		9,741,584
			Total		56,362,771	34,185,217	37,933,681	49,363,714	40,157,933	218,003,317	10,031,584	

City of Nanaimo
2014 2018 Financial Plan - Early Approval, Work in Progress Projects

2014 2018 Draft Financial Plan									
Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total
COPRE09	Aquatics	Kin Pool Washrooms/Changerooms Upgrade	AM	45,000					45,000
COPRE32	Aquatics	Beban Pool Sauna Retrofit	AM	150,000					150,000
COPRE34	Aquatics	Beban Pool replace Chlorine Gas w/ Puck System	AM	50,000					50,000
COPRE36	Aquatics	NAC Replace Chlorine Gas w/Puck System	AM	50,000					50,000
COPRE47	Aquatics	Swim to Survive Program	HSL	21,712	21,712	21,712			65,136
COPRE91	Parks	Formal Annual Dam Inspections Recr Dams	AM	48,330	43,636	43,636	43,636	43,636	222,874
COSP22	Parking	Bastion Street Parkade - Post tension beams/slab strands replacement	AM	200,000	380,000			360,000	940,000
COSP29	Parking	Parking Meter Replacement Program	AM	9,000	9,000	9,000	9,000		36,000
CSEPW08	Fleet	Fleet Replacement - Crane Truck	AM	200,000					200,000
CSEPW08	Fleet	Fleet Replacement - Mower	AM	120,000					120,000
CSEPW103	Sewer	Sewer Infrastructure: monitoring, calibration & upgrades	AM	30,000	35,000	50,000	60,000	60,000	235,000
CSEPW104	Sewer	Sewer Infrastructure: investigation/condition assessment program	AM	170,000	190,000	200,000	215,000	240,000	1,015,000
CSEPW106	Sewer	Sanitary Sewer: service connection renewal	AM	175,000	175,000	175,000	175,000	175,000	875,000
CSEPW110	Sewer	Sanitary Sewer: Designs	AM	60,000	60,000	60,000	60,000	60,000	300,000
CSEPW13	PW Yard	PW Yard: roof replacement (administration and purchasing bldgs)	AM	152,650	238,000				390,650
CSEPW154	Water	Water: Designs & Studies	AM	60,000	60,000	60,000	60,000	60,000	300,000
CSEPW157	Water	DCC W13 Looping Harwell/Jingle Pt/Westwd		600,000					600,000
CSEPW168	Water	Bruce Ave WM: Albion to Fourth		140,000					140,000
CSEPW169	Water	Poplar St WM: Estevan to Stewart	AM	35,000		381,000			416,000
CSEPW170	Water	Eberts St WM: Millstone to Townsite	AM	35,000		357,000			392,000
CSEPW171	Water	Neyland Rd Area WM	AM	75,000	529,500	308,000			912,500
CSEPW18	Drainage	Drainage Northfield Cr @ Dep Bay Rd: MH45163 to outlet	AM	194,000					194,000
CSEPW18	Sewer	Highland & Departure Bay Sanitary	AM	175,000					175,000
CSEPW18	Water	Highland Blvd WM: Departure Bay/Island Hwy	AM	25,000					25,000
CSEPW180	Water	Dawkins Lane: Neil to End	AM	35,000					35,000
CSEPW181	Transportation	DCC R8: Northfield/Boundry - Intersection Upgrades	New	362,016					362,016
CSEPW21	Drainage	Drainage Beban Plaza	AM	30,000		450,000			480,000
CSEPW23	Drainage	Sherwood Forest Area Drainage	AM	336,000					336,000
CSEPW23	Sewer	Sherwood Forest Utility Upgrades - Sewer	AM	659,120					659,120
CSEPW23	Water	Sherwood Forest Utility Upgrades WM	AM	1,327,936					1,327,936
CSEPW27	Sewer	Bruce Ave, Fifth St to Dundas St	Upgrade	375,000					375,000
CSEPW27	Transportation	Pine - Bruce - 10th Bikeway Ph 1	Upgrade	10,000					10,000
CSEPW27	Transportation	Pine - Bruce - 10th Bikeway Ph 2	Upgrade	70,000					70,000
CSEPW27	Water	Bruce Ave Area Water	AM	620,000					620,000
CSEPW29	Sewer	Cliff Street SS, Comox to Terminal	AM	25,000		250,000			275,000
CSEPW30	Drainage	Morningside Dr: Replace CSP Drainage	AM	50,000					50,000
CSEPW30	Water	Morningside Dr: Hammond Bay to End	AM	180,000					180,000
CSEPW34	Drainage	Drainage Buttertubs Drive: Bowen to Buttertubs Marsh	AM	200,000					200,000

City of Nanaimo
2014 2018 Financial Plan - Early Approval, Work in Progress Projects

2014 2018 Draft Financial Plan									
Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total
CSEPW34	Sewer	DCC SS19 Millstone: Buttertubs Easement	New	1,849,000					1,849,000
CSEPW34	Sewer	DCC SS19 Millstone: Buttertubs Dr (Bowen to End)	New	994,000					994,000
CSEPW35	Sewer	Linley Valley Dr: Turner to 5101 Rutherford	AM	340,000					340,000
CSEPW35	Transportation	DCC R65 100 Line Rd (Turner to Rutherford)	New	1,000,000					1,000,000
CSEPW35	Water	100 Line Road WM: Turner to Rutherford	AM	210,000					210,000
CSEPW37	Transportation	Terminal Ave (Northfield-Victoria/Esplanade) Corridor Plan	Upgrade	50,000					50,000
CSEPW72	Transportation	Bastion Street Bridge Rehab		30,000					30,000
CSEPW73	Transportation	Street Designs and Studies	AM	100,000	100,000	100,000	100,000	100,000	500,000
CSEPW80	Transportation	Road Infrastructure	AM	100,000	100,000	100,000	100,000	100,000	500,000
CSEPW86	Drainage	Drainage: infrastructure condition assessment program	AM	50,000	50,000	50,000	50,000	50,000	250,000
CSEPW88	Drainage	Fill Deposit Sites	AM	25,000	25,000	25,000	25,000	25,000	125,000
CSEPW91	Drainage	Drainage Design	AM	10,000	10,000	50,000	50,000	50,000	170,000
CSLE02	IT	Networking Equipment Sustainment	AM	15,000	15,000	15,000	20,000	15,000	80,000
CSLE03	IT	Physical Server Sustainment	AM	25,000	25,000	25,000	25,000	25,000	125,000
CSLE07	IT	Uninterruptable Power Supply (UPS) Sustainment	AM	10,000	10,000	10,000	35,000	10,000	75,000
CSLE18	IT	ERP Business Warehouse Drill Down	Upgrade	10,000					10,000
CSLE19	IT	ERP Business Warehouse Sustainment	AM	20,000	20,000	20,000	20,000	20,000	100,000
CSLE30	IT	Air Watch MDM	AM	5,000	1,000	1,000	5,000	1,000	13,000
CSLE31	IT	Election 2014	New	7,500			8,500		16,000
CSLE39	IT	Telephone System Replacement	AM	100,000		12,000	15,000		127,000
CSLE40	IT	Computer Hardware Sustainment	AM	24,000	24,000	36,000	25,000	26,000	135,000
	911	PSAP - additionalEmergency Services Operator	HSL	76,919	76,919	76,919	76,919	76,919	384,596
COCH02	Civic Properties	Nanaimo Art Gallery Phase One Renovations	AM	50,000					50,000
COSP47	Social Planning	1597 Boundary Cr MOU Housing First Project	New	320,000					320,000
COSP49	Social Planning	Immigrant Welcome Reception	HSL	4,500	4,500	4,500	4,500	4,500	22,500
CSEPW136	Water	Annual Dam Safety Review	AM		16,670	16,364	16,364	16,364	65,762
CSHR01	HR	Exempt Job Evaluations	HSL	7,300	12,000	8,800			28,100
CSEPW133	Water	WPC - Decommissioning	AM			100,000			100,000
CSEPW137	Water	Reservoir #1 Decommissioning	AM	35,000					35,000
CSEPW138	Water	Water Treatment Plant	New	25,541,480	3,540,509				29,081,989
	Corporate Service	Nanaimo Mayor's Youth Advisory Council	HSL	3,000	3,000	3,000	3,000	3,000	15,000
COPRF85	Parks	Public Art	New	20,000					20,000
		Total		38,133,463	5,775,446	3,018,931	1,211,919	1,521,419	49,651,179

Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total
COSP68	Police	Eliminate 'gender specific' guarding	Service Level Decrease		290,000	290,000	290,000	290,000	1,160,000
COPRE145	Community Development	Pacific Sport Grant	Service Level Decrease	15,000	15,000	15,000	15,000	15,000	
COPRE146	Community Development	VIEX Grant	Service Level Decrease	12,000	12,000	12,000	12,000	12,000	60,000
		Eliminate transfer to Housing Legacy Reserve, 2014 balance \$2.3M		165,000	165,000	165,000	165,000	165,000	825,000
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				192,000	482,000	482,000	482,000	482,000	2,045,000