

AMENDED AGENDA
SPECIAL OPEN COMMITTEE OF THE WHOLE MEETING
BOARD ROOM, SERVICE AND RESOURCE CENTRE, NANAIMO, BC
TUESDAY, 2014-MAR-18, AT 1:00 P.M.

1. **CALL THE SPECIAL OPEN COMMITTEE OF THE WHOLE MEETING TO ORDER:**

2. **INTRODUCTION OF LATE ITEMS:**

- Item 4(a) – add Councillor Bestwick – Proposed Motions
- Add new Item 6 – Procedural Motion and renumber Adjournment as Item 7

3. **ADOPTION OF AGENDA:**

4. **CORPORATE SERVICES:**

(a) **City of Nanaimo 2014-2018 Financial Plan - Decision Package - Projects and Service Level Increases (dated 2014-MAR-10)**

Pg. 1-16

Councillor Bestwick - Proposed Motions

1. Reconsideration of 2014-MAR-06 Resolution re: Nanaimo Aquatic Centre Retrofit/Retheme

NOTE: The rules of reconsideration have not been met as per Council's Procedure Bylaw. Therefore, if Council wishes to proceed with reconsideration, Staff suggest that Council consider the following motion:

"That Council agrees to suspend Section 33 "Reconsideration" of "Council Procedure Bylaw 2007 No. 7060" and permit introduction of the following motion as new business:

That Council remove from the 2014-2018 Financial Plan ranked Item No. 245 "Nanaimo Aquatic Centre: Retrofit/Retheme".
[Motion to suspend requires 2/3 majority vote.]

2. Reconsideration of 2014-MAR-06 Resolution re: Beban Pool Retrofit/Retheme

NOTE: The rules of reconsideration have not been met as per Council's Procedure Bylaw. Therefore, if Council wishes to proceed with reconsideration, Staff suggest that Council consider the following motion:

"That Council agrees to suspend Section 33 "Reconsideration" of "Council Procedure Bylaw 2007 No. 7060" and permit introduction of the following motion as new business:

“That Council remove from the 2014-2018 Financial Plan ranked Item No. 246 “Beban Pool: Retrofit/Retheme”.”
[Motion to suspend requires 2/3 majority vote.]

3. “That Council remove from the 2014-2018 Financial Plan ranked Item No. 190 “Beban hot tub replacement”.”
4. “That Council direct Staff to ensure a 4 man engine status is provided 100 percent of the time and that a joint International Association of Firefighters / City Management joint quarterly update be provided to Mayor and Council for information.”
5. “That Council direct Staff to reduce gas consumption in City vehicles by 5 percent in 2014.”
6. “That Council direct Staff to:
 - (1) undertake a review of the sale of the properties that house Firehall No. 1 and the Fire Personnel Office, and identify a new site on Third Street or alternatives, and postpone all major and minor improvement to either building; and,
 - (2) with the proceeds of the sales of the two properties and the savings of maintenance or capital improvements to Firehall No. 1, build a new firehall with the proceeds. The motion carried unanimously.”
7. “That Council direct Staff to evaluate the cost benefit analysis of the Vancouver Island Emergency Response Academy and make a decision to continue or discontinue in 2015, based on its findings.”
8. “That Council direct Staff to place all Parks, Recreation & Environment custodians under the Manager of Civic Facilities.”

5. **QUESTION PERIOD:** (*Agenda Items Only*)

6. **PROCEDURAL MOTION:**

That the meeting be closed to the public in order to deal with agenda items under the *Community Charter* Section 90(1):

- (c) labour relations or other employee relations;
- (e) the acquisition, disposition or expropriation of land or improvements, if the Council considers that disclosure could reasonably be expected to harm the interests of the municipality;

- (i) the receipt of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and,
- (n) the consideration of whether a Council meeting should be closed under a provision of this subsection or subsection (2).

7. **ADJOURNMENT:**

ACTING MAYOR: COUNCILLOR JOHNSTONE
2014-MAR-10 to 2014-APR-27

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
			See Early Approval WIP Report		38,150,133	5,775,140	3,018,931	1,201,919	1,521,419	49,667,543	2,000,911	2,000,911	-6.15%
			Colliery Dam budget tbd, cost and funding to be determined	AM								2,000,911	-6.15%
			Waterfront Remediation (former pallet manufacturing area)	AM	400,000					400,000		2,000,911	-6.15%
			Wellcox Trestle Replacement (use \$6M borrowing over 20 years. Payments begin 2017, \$561K/yr)	AM			6,000,000			6,000,000		2,000,911	-6.15%
1	AM01	General	Asset Management: annual contribution to generalreserve (estimate)	AM	907,601	1,858,907	2,868,488	3,924,666	5,001,968	14,561,630	907,601	2,908,512	-5.14%
1	AM02	Sewer	Asset Management: annual contribution to sewer reserve (estimate)	AM	482,992	750,175	1,035,901	1,341,318	1,667,640	5,278,026		2,908,512	-5.14%
1	AM03	Water	Asset Management: annual contribution to water reserve (estimate)	AM	311,523	661,986	1,055,088	1,494,847	1,985,618	5,509,062		2,908,512	-5.14%
2	COPRE89 COPRE95 COPRE82	Parks	Caledonia Park Upgrade	Upgrade	399,500					399,500	280,000	3,188,512	-4.82%
3	COSP32	Police	RTID Prisoner Booking Software/Hardware	Upgrade	50,000					50,000	50,000	3,238,512	-4.77%
4	CSEPW100	Sewer	Sanitary Sewer Study: North Slope area	AM	50,000					50,000		3,238,512	-4.77%
5	CSEPW101	Sewer	Sanitary Sewer Study: King Richard Drive area	AM		50,000				50,000		3,238,512	-4.77%
6	CSEPW102	Sewer	Sanitary Sewer Studies	AM		-	50,000	50,000	50,000	150,000		3,238,512	-4.77%
7	CSEPW105	Sewer	Sanitary Sewer Design Investigations	AM	2,500	2,500	2,500	2,500	2,500	12,500		3,238,512	-4.77%
8	CSEPW108	Sewer	Sanitary Sewer Share: Road Rehabilitation	AM	200,000	200,000	200,000	200,000	200,000	1,000,000		3,238,512	-4.77%
9	CSEPW111	Sewer	Sanitary Sewer: Main Replacement Program	AM			633,000	966,450		1,599,450		3,238,512	-4.77%
10	CSEPW112	Sewer	Bradley & Wall SS -Millstone to Terminal	AM		50,000		500,000		550,000		3,238,512	-4.77%
11	CSEPW113	Sewer	DCC SS17: Millstone, Easement	New		1,540,000				1,540,000		3,238,512	-4.77%
12	CSEPW114	Sewer	DCC SS25: Bruce Ave, Deering to Webber	New				164,000		164,000		3,238,512	-4.77%
13	CSEPW115	Sewer	DCC SS44 HB Rd, McGirr/Kenwill/Turner/Kenning	New	50,000		430,000			480,000		3,238,512	-4.77%
14	CSEPW117	Sewer	Fillinger Cres @ Rear of 5154 Fillinger Sanitary	AM		30,000				30,000		3,238,512	-4.77%
15	CSEPW118	Sewer	Greystone Place Sanitary Sewer	AM		25,000		250,000		275,000		3,238,512	-4.77%
16	CSEPW119	Sewer	Lake Road ,shoreline of Loudon Park Sanitary Sewer	AM		40,000		322,400		362,400		3,238,512	-4.77%
17	CSEPW120	Sewer	DCC SS18 Millstone: Easement	New		1,500,000				1,500,000		3,238,512	-4.77%
18	CSEPW121	Sewer	Garner Cres: L Emt adj Hawthorne Dev Sanitary Sewer	AM	25,000		236,600			261,600		3,238,512	-4.77%
19	CSEPW122	Sewer	Lane 1001 RW: Robins to Woodhouse	AM		20,000		210,100		230,100		3,238,512	-4.77%
20	CSEPW123	Sewer	Lane 1264 RW: Robins to Woodhouse	AM			20,000		258,000	278,000		3,238,512	-4.77%
21	CSEPW124	Sewer	Victoria Rd: S to Bing Kee	AM	20,000		239,000			259,000		3,238,512	-4.77%
22	CSEPW125	Sewer	DCC Unspecified Sanitary Sewer Projects	New	150,000					150,000		3,238,512	-4.77%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014

less than 1% tax increase

between 1 - 2 % tax increase

between 2 - 3 % tax increase

greater than 3% tax increase

					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
23	CSEPW126	Water	Water Design Investigation	AM	5,000	5,000	5,000	5,000	5,000	25,000		3,238,512	-4.77%
24	CSEPW128	Water	Townsite/Boundary PRV Review	AM	50,000					50,000		3,238,512	-4.77%
25	CSEPW129	Water	Old College PRV Review	AM		50,000				50,000		3,238,512	-4.77%
26	CSEPW130	Water	Water Studies	AM			50,000	50,000	50,000	150,000		3,238,512	-4.77%
27	CSEPW131	Water	Water Infrastructure Condition Assessment Program	AM	100,000	100,000	100,000	100,000	100,000	500,000		3,238,512	-4.77%
28	CSEPW152	Water	Water Share - Road Rehabilitation	AM	300,000	300,000	300,000	300,000	300,000	1,500,000		3,238,512	-4.77%
29	CSEPW155	Water	Water DCC Designs & Unspecified Projects	New	100,000					100,000		3,238,512	-4.77%
30	CSEPW156	Water	Water Distribution Main Replacement Program	AM			1,635,500	759,862	4,800,050	7,195,412		3,238,512	-4.77%
31	CSEPW158	Water	DCC W48: Ham Bay Rd: Ivy to Sherwood	New		50,000		502,000		552,000		3,238,512	-4.77%
32	CSEPW159	Water	Water PRV Replacement Program	AM	150,000	150,000	150,000	150,000	150,000	750,000		3,238,512	-4.77%
33	CSEPW160	Water	Giggleswick Place Watermain	AM	260,000					260,000		3,238,512	-4.77%
34	CSEPW162	Water	Cinnabar Dr Watermain: Stacey to End	AM		35,000		400,950		435,950		3,238,512	-4.77%
35	CSEPW164	Water	Wall St Watermain: Pythian Lane to Curling Club	AM		205,000				205,000		3,238,512	-4.77%
36	CSEPW165	Water	Roberta Road E / Naylor Cres - B31 Watermain	AM	10,000		115,000			125,000		3,238,512	-4.77%
37	CSEPW166	Water	Highland Blvd Watermain: Cosgrove to #2596	AM		170,000				170,000		3,238,512	-4.77%
38	CSEPW167	Water	Forest Dr Area Watermain	AM	540,000					540,000		3,238,512	-4.77%
39	CSEPW172	Water	Turnabout View & Centenary Watermain	AM		45,000		354,200		399,200		3,238,512	-4.77%
40	CSEPW173	Water	Cranberry Road Watermain: Extension to 14th	AM		10,000		142,000		152,000		3,238,512	-4.77%
41	CSEPW174	Water	Bay St Watermain: Fandell to Keighley	AM	25,000		180,000			205,000		3,238,512	-4.77%
42	CSEPW175	Water	Marban Road Watermain: SN9 & SN158	AM	15,000		224,000			239,000		3,238,512	-4.77%
43	CSEPW176	Water	Howard Ave Watermain: 732 Howard to Sixth St	AM		15,000		85,000		100,000		3,238,512	-4.77%
44	CSEPW177	Water	DCC W49 Departure Bay Rd Watermain	New			147,000			147,000		3,238,512	-4.77%
45	CSEPW178	Water	DCC W47 College Drive Twinning Watermain	New		10,000		112,700		122,700		3,238,512	-4.77%
46	CSEPW179	Water	Camosun & Langara Watermain	AM		10,000		125,000		135,000		3,238,512	-4.77%
47	CSEPW19	Water	Juniper: Princess Royal to Vancouver Watermain	AM		300,000				300,000		3,238,512	-4.77%
47	CSEPW19	Water	St George St Watermain: Vancouver to Belford	AM		224,000				224,000		3,238,512	-4.77%
47	CSEPW19	Drainage	Drainage Juniper St, 229 Juniper to Stewart	AM		76,000				76,000		3,238,512	-4.77%
48	CSEPW20	Water	Townsite Watermain: Graham to St Patrick (CI and Lead Joints)	AM		217,000				217,000		3,238,512	-4.77%
48	CSEPW20	Transportation	Boundary Avenue	AM		17,500				17,500		3,238,512	-4.77%
48	CSEPW20	Transportation	Crosswalk Imp: Boundary Cres @ Graham Cres	Upgrade		80,000				80,000		3,238,512	-4.77%
48	CSEPW20	Transportation	Crosswalk Imp: Boundary Ave @ Nightingale Pl	Upgrade		80,000				80,000		3,238,512	-4.77%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
48	CSEPW20	Transportation	Crosswalk Imp: Townsite Rd @ Bush St	Upgrade		80,000				80,000		3,238,512	-4.77%
49	CSEPW21	Sewer	Beban Plaza Sanitary	AM	20,000		280,000			300,000		3,238,512	-4.77%
50	CSEPW24	Water	Argyle Ave Watermain: Cul-de-sac to Golf Course	AM		10,000		110,000		120,000		3,238,512	-4.77%
50	CSEPW24	Water	Argyle Ave Watermain: Cosgrove to Cul-de-Sac	AM		10,000		60,000		70,000		3,238,512	-4.77%
51	CSEPW25	Sewer	Beaufort Park Area Sanitary	AM		2,508,924				2,508,924		3,238,512	-4.77%
51	CSEPW25	Water	Beaufort Park Area Watermain	AM		843,000				843,000		3,238,512	-4.77%
51	CSEPW25	Water	Seafield Crescent Watermain	AM		175,000				175,000		3,238,512	-4.77%
51	CSEPW25	Drainage	Drainage Beaufort Park Area	AM		340,000				340,000		3,238,512	-4.77%
52	CSEPW26	Water	Fourth St Watermain: Wakesiah to Milton	AM		110,000		1,533,000		1,643,000		3,238,512	-4.77%
52	CSEPW26	Drainage	Drainage Replacement Program	AM				725,000		725,000		3,238,512	-4.77%
53	CSEPW28	Water	Cumberland Place Watermain: Nottingham to End	AM		20,000		225,000		245,000		3,238,512	-4.77%
53	CSEPW28	Water	Locksley Pl Watermain: End to Cumberland Pl	AM		10,000		91,000		101,000		3,238,512	-4.77%
54	CSEPW29	Water	Cliff St Area Watermain	AM	25,000		385,700			410,700		3,238,512	-4.77%
54	CSEPW29	Transportation	Downtown St Lighting : Ph B Commercial & Skinner	Upgrade			270,000			270,000		3,238,512	-4.77%
55	CSEPW33	Sewer	Boxwood Connector Sanitary	AM		25,000		350,000		375,000		3,238,512	-4.77%
55	CSEPW33	Sewer	Rosstown Rd: Boxwood to 2227 Rosstown	AM		20,000		310,000		330,000		3,238,512	-4.77%
55	CSEPW33	Water	Boxwood Connector Watermain	AM		40,000		370,000		410,000		3,238,512	-4.77%
55	CSEPW33	Drainage	Boxwood Connector Pond Drainage	AM		30,000		300,000		330,000		3,238,512	-4.77%
55	CSEPW33	Transportation	DCC R85 Boxwood Connector	New		450,000		4,455,000		4,905,000		3,238,512	-4.77%
55	CSEPW33	Transportation	DCC R49 Northfield: Bowen to Boxwood	New		70,000		710,000		780,000		3,238,512	-4.77%
56	CSEPW36	Water	DCC W48: Ham Bay Rd: Prince John to Stephenson Pt	New		50,000		502,000		552,000		3,238,512	-4.77%
56	CSEPW36	Transportation	DCC R84 Hammond Bay (57% growth)	New		340,000		3,400,000		3,740,000		3,238,512	-4.77%
57	CSLE01	IT	Security Systems CCTV	AM	15,000	10,000				25,000		3,238,512	-4.77%
58	CSLE10	IT	Windows 7 Rollout: Workstations	AM	3,000			5,000	5,000	13,000		3,238,512	-4.77%
59	CSLE15	IT	Budget Software Sustainment	AM	10,000	5,000				15,000		3,238,512	-4.77%
60	CSLE17	IT	ERP Enhancement Packs (Bi-Yearly)	AM		10,000		10,000		20,000		3,238,512	-4.77%
61	CSLE25	IT	Electronic Records Archiving	New			50,000			50,000		3,238,512	-4.77%
62	CSLE37	IT	Clearscada Upgrade	AM	5,000	1,000		2,000	3,000	11,000		3,238,512	-4.77%
63	CSLE41	IT	Web Mapping Replacement	AM	70,000	30,000				100,000		3,238,512	-4.77%
64	CSLE43	IT	VM Server Farm	AM	165,000		24,000	16,000	16,000	221,000		3,238,512	-4.77%
65	CSLE44	IT	Document Management	New			50,000	15,000		65,000		3,238,512	-4.77%
66	CSLE45	IT	Corporate Printer Replacement	AM	24,000				32,000	56,000		3,238,512	-4.77%
67	CSLE46	IT	Corporate Storage Filer Replacement	AM		145,000		25,000		170,000		3,238,512	-4.77%
68	CSEPW08	Fleet	Fleet Replacements	AM	163,000	507,000	345,000	1,077,000	715,000	2,807,000		3,238,512	-4.77%
69	CSEPW74	Transportation	Major Road Rehabilitation/Paving Program	AM	1,000,000	1,100,000	1,100,000	1,100,000	1,100,000	5,400,000	1,000,000	4,238,512	-3.65%
70	COPRE126	Recreation	OWCC: Refinish Gym Floor	AM	15,000	15,000	15,000	15,000	15,000	75,000	15,000	4,253,512	-3.63%
71	CSEPW139	Water	South Fork II	New			1,500,000	1,500,000		3,000,000		4,253,512	-3.63%
72	COPRE87	Parks	Playground Safety Surfacing	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	4,273,512	-3.61%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
73	COSP27	Parking	Harbourfront Parkade - Roof (Gordon St Entrance)	AM	10,000					10,000	10,000	4,283,512	-3.60%
74	CSEPW03	Engineering Services	Integrated Survey Control Monuments	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	4,293,512	-3.59%
75	COPRE103	Recreation	Recreation: Furniture and Equipment Replacement	AM	20,000	50,000	50,000	50,000	50,000	220,000	20,000	4,313,512	-3.57%
76	COSP09	Fire	Building Upgrades: Misc Projects	AM	101,700					101,700	101,700	4,415,212	-3.45%
77	COPRE67	Arenas	Zamboni Replacements	AM			180,000			180,000		4,415,212	-3.45%
78	CSCD01	Real Estate	Property Acquisitions - General	New	600,000	600,000	600,000	600,000	600,000	3,000,000	600,000	5,015,212	-2.78%
79	COPRE133	Recreation	Sustainability: Bowen Elevator Area Insulation	Upgrade	7,000	50,000				57,000		5,015,212	-2.78%
80	COPRE134	Recreation	Sustainability: Bowen, attic insulation	Upgrade	8,000					8,000		5,015,212	-2.78%
81	COPRE33	Aquatics	Beban Pool: washroom/changeroom renewal	AM	150,000					150,000		5,015,212	-2.78%
82	COSP21	Parking	Bastion Street Parkade - Engineering - post tension beams evaluation	AM	30,000					30,000	30,000	5,045,212	-2.75%
83	COSP23	Parking	Harbourfront Parkade - Ceiling Crack Repair	AM	10,000					10,000	10,000	5,055,212	-2.74%
84	COSP25	Parking	Harbourfront Parkade - Membrane Renewal	AM			350,000			350,000		5,055,212	-2.74%
85	COSP26	Parking	Harbourfront Parkade - Parking Membrane Patching	AM	25,000					25,000	25,000	5,080,212	-2.71%
86	CSEPW75	Transportation	Local Road Paving Program	AM	500,000	500,000	500,000	500,000	500,000	2,500,000	500,000	5,580,212	-2.15%
87	COCH05	Civic Properties	Port Theatre: HVAC, new controls air compressor	AM	6,400					6,400	6,400	5,586,612	-2.15%
88	COCH06	Civic Properties	Port Theatre: control valves	AM	26,500					26,500	26,500	5,613,112	-2.12%
89	COCH07	Civic Properties	Port Theatre: pneumatic controller	AM	10,000					10,000	10,000	5,623,112	-2.10%
90	COCH08	Civic Properties	Port Theatre: controller (NCM-350)	AM	8,000					8,000	8,000	5,631,112	-2.10%
91	COPRE04	Aquatics	Beban Pool: HVAC, replace air handling units	AM				20,000	20,000	40,000		5,631,112	-2.10%
92	COPRE140	Recreation	Bowen Main Building Roof - Mansard	AM	35,000					35,000	35,000	5,666,112	-2.06%
93	COPRE49	Arenas	NIC: tile dressing room shower stalls	Upgrade	60,000					60,000		5,666,112	-2.06%
94	COSP03	Fire	Firefighting Equipment	AM	31,500	31,500	31,500	25,000	31,500	151,000	31,500	5,697,612	-2.02%
95	COSP04	Fire	Fire Technology Program	AM	81,000	17,000	17,000	17,000	24,000	156,000	81,000	5,778,612	-1.93%
96	COSP05	Fire	Intersection Controllers	AM	12,000	12,000	12,000	12,000	12,000	60,000	12,000	5,790,612	-1.92%
97	COSP06	Fire	Fire Services: Furniture and Equipment Replacement	AM	10,000	17,500	17,500	17,500	17,500	80,000	10,000	5,800,612	-1.91%
98	COSP07	Fire	Recruitment Expenses	AM	5,000	5,000	5,000	5,000	5,000	25,000	5,000	5,805,612	-1.90%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
99	COSP08	Fire	Fire Training Centre - Contribution to Reserve	AM	25,000	25,000	25,000	25,000	25,000	125,000	25,000	5,830,612	-1.87%
100	COSP10	Fire	Fire Fleet - Apparatus Refit	AM					100,000	100,000		5,830,612	-1.87%
101	COSP31	Police	Police Furniture & Equipment Replacement Program	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	5,850,612	-1.85%
102	COSP35	Police	303 Prideaux St - HVAC Pump Replacement Program	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	5,870,612	-1.83%
103	CSCP04	Civic Properties	VICC: kitchen UV exhaust	Upgrade		100,000				100,000		5,870,612	-1.83%
104	CSEPW32	Transportation	Bowen Wakesiah Intersection/Signal Controller	AM	180,000					180,000	180,000	6,050,612	-1.63%
104	CSEPW32	Transportation	Ped Crosswalk Flashers: Bowen Rd @ Howard Ave	Upgrade	15,000					15,000	15,000	6,065,612	-1.61%
104	CSEPW32	Transportation	Bowen Rd (Pine St to Acacia Pl)	Upgrade	28,000					28,000	28,000	6,093,612	-1.58%
104	CSEPW32	Transportation	Sidewalks; Bowen Rd (Buttertubs to Pine)	New	290,000					290,000	290,000	6,383,612	-1.25%
105	CSEPW69	Transportation	Welcox Yard Trestle Maintenance	AM	40,000	40,000	40,000			120,000	40,000	6,423,612	-1.21%
106	COCH01	Culture and Heritage	Downtown Facade Grants	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	6,443,612	-1.19%
107	COPRE35	Aquatics	Kin Pool: replace cement piping	AM		100,000				100,000		6,443,612	-1.19%
108	COPRE76	Arenas	Sustainability: Frank Crane Arena, refrigeration, heat recovery system	Upgrade	290,000					290,000		6,443,612	-1.19%
109	COSP11	Fire	Fire Fleet Replacements	AM	692,000	50,000	115,000	30,000	650,000	1,537,000		6,443,612	-1.19%
110	CSCP02	Civic Properties	City Hall: Exterior Painting	AM	18,300					18,300	18,300	6,461,912	-1.17%
111	COPRE06	Aquatics	Beban Pool: filter element replacement program	AM					10,000	10,000		6,461,912	-1.17%
112	COPRE136	Recreation	Centennial Bldg Roof Replacement	AM		50,000				50,000		6,461,912	-1.17%
113	COPRE139	Recreation	Beban SS Roof Auditorium - Sloped Sarnafil Roof	AM				170,000		170,000		6,461,912	-1.17%
114	COPRE41	Aquatics	Beban Pool: roof, sloped sarnafil roof (includes Frank Crane)	AM				780,000		780,000		6,461,912	-1.17%
115	COPRE42	Aquatics	Beban Pool: motor control centre	AM			110,000			110,000		6,461,912	-1.17%
116	COPRE45	Aquatics	NAC: siding, investigate wall leak	AM	10,000					10,000	10,000	6,471,912	-1.16%
117	COPRE46	Aquatics	NAC: siding, repair wall leak (by slide pumps)	AM		90,000				90,000		6,471,912	-1.16%
118	CSEPW87	Drainage	Drainage: design investigation	AM	2,500	2,500	2,500	2,500	2,500	12,500	2,500	6,474,412	-1.15%
119	COPRE119	Recreation	Beban Soc Ctr Pump Replacement Program	AM			10,000	10,000		20,000		6,474,412	-1.15%
120	COPRE17	Aquatics	NAC: pump replacement program	AM	20,000					20,000	20,000	6,494,412	-1.13%
121	COCH10	Civic Properties	Port Theatre: window replacement	AM	25,000	25,000				50,000	25,000	6,519,412	-1.10%
122	COPRE08	Aquatics	Beban Pool: expansion joint maintenance	AM	15,000			15,000		30,000	15,000	6,534,412	-1.09%
123	COPRE25	Aquatics	Sustainability: NAC, leisure pool lights	Upgrade	50,000					50,000		6,534,412	-1.09%
124	COPRE86	Parks	Sustainability - Fieldhouse Lighting Upgrades	Upgrade	48,000					48,000		6,534,412	-1.09%
125	COPRE92	Parks	Play Equipment Replacement	AM	100,000	100,000	100,000	100,000	100,000	500,000	100,000	6,634,412	-0.97%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

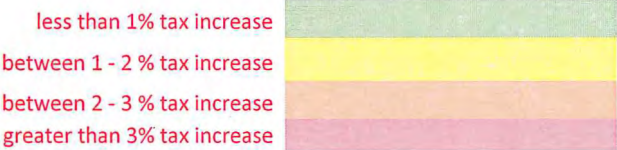
March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
126	COPRE16	Aquatics	NAC: filter element replacement program	AM	15,000					15,000	15,000	6,649,412	-0.96%
127	CSCD03	Planning & Design	Community Planning Updates (2014 Design Guidelines Update)	New	75,000	75,000	75,000	75,000	75,000	375,000	75,000	6,724,412	-0.87%
128	COPRE20	Aquatics	Beban Pool: boiler tube replacement	AM		30,000	30,000		30,000	90,000		6,724,412	-0.87%
129	COPRE40	Aquatics	Beban Pool: roof, glass roof over original lobby area	AM	25,000					25,000	25,000	6,749,412	-0.85%
130	COSP19	Parking	Bastion Street Parkade - Exterior Wall Sealing	AM					250,000	250,000		6,749,412	-0.85%
131	CSCP01	Civic Properties	City Hall: install railing	Upgrade	7,550					7,550	7,550	6,756,962	-0.84%
132	CSEPW95	Drainage	Drainage Replacement Program	AM			434,000		1,060,000	1,494,000		6,756,962	-0.84%
133	COPRE102	Parks	Merle Logan Artificial Turf	AM		500,000				500,000		6,756,962	-0.84%
134	COPRE138	Recreation	Beban SS Transformer	AM		70,000				70,000		6,756,962	-0.84%
135	COPRE144	Recreation	Chase River Hall Seismic Upgrade hold pending report to Council	AM	295,000					295,000	295,000	7,051,962	-0.51%
136	COPRE21	Aquatics	NAC: replace dampers	AM				5,000		5,000		7,051,962	-0.51%
137	COPRE78	Arenas	NIC; rink lighting renewal	Upgrade		50,000				50,000		7,051,962	-0.51%
138	COSP40	Police	575 Fitzwilliam - Roof Replacement	AM				234,000		234,000		7,051,962	-0.51%
139	COSP46	Regulatory	Animal Shelter Roof & Siding	AM	27,000					27,000	27,000	7,078,962	-0.48%
140	CSEPW39	Transportation	Traffic Signal Standard Package	Upgrade			50,000			50,000		7,078,962	-0.48%
141	COCH14	Civic Properties	25 Victoria Rd: roof, sloped portion	AM		50,000				50,000		7,078,962	-0.48%
142	COPRE101	Parks	Invasive Plant Management Program	New	20,000	20,000	20,000	20,000	20,000	100,000	20,000	7,098,962	-0.46%
143	COPRE98	Parks	Piper Park Improvements, project moved from 2014 to 2016	New			202,176			202,176		7,098,962	-0.46%
144	CSEPW10	PW Yard	Yard Upgrades (PW)	AM	65,000	75,500	65,000	65,000	74,500	345,000	65,000	7,163,962	-0.38%
145	CSEPW107	Sewer	Sewer: maintenance equipment (capital)	AM	39,944					39,944		7,163,962	-0.38%
146	CSEPW109	Sewer	Sanitary Sewer: Infrastructure	AM	200,000	200,000	200,000	200,000	200,000	1,000,000		7,163,962	-0.38%
147	CSEPW116	Sewer	Hammond Bay Road (@ Turner)	AM		40,000				40,000		7,163,962	-0.38%
148	CSEPW127	Water	Water: maintenance equipment (operating)	AM	25,000	25,000	25,000	25,000	25,000	125,000		7,163,962	-0.38%
149	CSEPW132	Water	Right of Way Acquisitions	New	20,000	20,000	20,000	20,000	20,000	100,000		7,163,962	-0.38%
150	CSEPW134	Water	Toilet Rebate Program	AM	50,000	50,000	50,000	50,000	50,000	250,000		7,163,962	-0.38%
151	CSEPW135	Water	Water Facilities - Roofing Program	AM	79,000					79,000		7,163,962	-0.38%
152	CSEPW14	PW Yard	PW Yard: Gas Kiosk	AM	25,000					25,000	25,000	7,188,962	-0.35%
153	CSEPW141	Water	DCCWS36 Randerson Ridge Reservoir	New				600,000		600,000		7,188,962	-0.35%
154	CSEPW142	Water	Pryde Ave Pump/PRV Station	AM		200,000				200,000		7,188,962	-0.35%
155	CSEPW143	Water	Emergency Water Supply	New				3,000,000		3,000,000		7,188,962	-0.35%
156	CSEPW144	Water	DCC WS41#1 Reservoir: College Pk Dup Supply Main	New	200,000		3,500,000			3,700,000		7,188,962	-0.35%
157	CSEPW145	Water	College Park Altitude Valve (PRV) Station Upgrade	AM	50,000					50,000		7,188,962	-0.35%
158	CSEPW146	Water	Towers Pump Station Upgrade	AM				100,000		100,000		7,188,962	-0.35%
159	CSEPW147	Water	Duke Point Reservoir Upgrade	AM			50,000			50,000		7,188,962	-0.35%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
160	CSEPW148	Water	Towers Reservoir	AM				200,000	1,600,000	1,800,000		7,188,962	-0.35%
161	CSEPW149	Water	College Park to Towers Supply Main	AM				650,000		650,000		7,188,962	-0.35%
162	CSEPW150	Water	Lost Lake Reservoir #2 - Rehab	AM					500,000	500,000		7,188,962	-0.35%
163	CSEPW151	Water	Water Treatment Plant - Vehicles	New	70,000					70,000		7,188,962	-0.35%
164	CSEPW153	Water	Water Infrastructure	AM	300,000	300,000	300,000	300,000	300,000	1,500,000		7,188,962	-0.35%
165	CSEPW161	Water	Extension Rd Watermain: Duke Pnt Main SN103	AM	25,000	319,550				344,550		7,188,962	-0.35%
166	CSEPW163	Water	Nanaimo Pky Watermain: Cranberry to Wilson - SN153	AM		10,000		158,606		168,606		7,188,962	-0.35%
167	CSEPW22	Water	Glenayr Dr Watermain: Loat to Bay	AM		25,000		240,000		265,000		7,188,962	-0.35%
167	CSEPW22	Water	Wingrove St Watermain: Glenayr to Elk St Looping	AM		5,000		89,000		94,000		7,188,962	-0.35%
168	CSEPW42	Transportation	Traffic Counters	Upgrade	10,000	15,000	15,000	15,000	15,000	70,000	10,000	7,198,962	-0.34%
169	CSEPW44	Transportation	Ped Pushbutton & Timer: Terminal Ave @ St. George St	Upgrade			6,400			6,400		7,198,962	-0.34%
170	CSEPW56	Transportation	Terminal /StGeorge/Princess Signal Controller & Upgrade	Upgrade			80,000			80,000		7,198,962	-0.34%
171	CSEPW76	Transportation	Transportation Maintenance Equipment (2014 Asphalt Hot Box, 2015 Power Paver, Trailer)	AM	60,000	115,000				175,000	60,000	7,258,962	-0.28%
172	CSEPW77	Transportation	Street Upgrades	AM			125,000	70,000	780,000	975,000		7,258,962	-0.28%
173	CSEPW79	Transportation	Sidewalks	New	33,900	387,000	195,000	195,000	225,000	1,035,900	33,900	7,292,862	-0.24%
174	CSEPW99	Sewer	Sanitary Sewer: maintenance equipment (operating)	AM	35,000	35,000	35,000	35,000	35,000	175,000		7,292,862	-0.24%
175	CSLE08	IT	Microsoft Major Apps Licensing	AM		100,000	100,000	100,000	250,000	550,000		7,292,862	-0.24%
176	CSLE09	IT	Commvault Upgrade for Dedupe Storage	Upgrade		15,000	15,000	10,000	10,000	50,000		7,292,862	-0.24%
177	CSLE13	IT	Software Licences	New	20,000	20,000	75,000	20,000	20,000	155,000		7,292,862	-0.24%
178	CSLE16	IT	ERP Dashboard Sustainment	AM	10,000	10,000	10,000	10,000	10,000	50,000		7,292,862	-0.24%
179	CSLE21	IT	Citrix Server Farm Sustainment	AM	5,000	5,000	25,000	5,000	5,000	45,000		7,292,862	-0.24%
180	CSLE22	IT	Network Security Audit	AM	15,000				15,000	30,000		7,292,862	-0.24%
181	CSLE30	IT	Air Watch MDM	AM	5,000	1,000	1,000	5,000	1,000	13,000		7,292,862	-0.24%
182	CSLE32	IT	HVAC for SARC LAN Rooms	Upgrade	5,000	5,000	5,000			15,000		7,292,862	-0.24%
183	CSLE33	IT	Wireless Redundancy to PW/Fire Station#2	Upgrade	20,000	5,000				25,000		7,292,862	-0.24%
184	CSLE42	IT	LAN Upgrades	Upgrade	20,000	20,000	48,000	25,000	12,000	125,000		7,292,862	-0.24%
185	NEW	Culture and Heritage	25 Victoria Rd: Operating Grant hold pending report to Council		28,650	43,000	41,000			112,650	28,650	7,321,512	-0.21%
186	CSEPW96	Drainage	Drainage Wakesiah Ave Woodstave	AM		170,000				170,000		7,321,512	-0.21%
187	COPRE07	Aquatics	Beban Pool: coil replacement (HV1 and HV3)	AM	45,000					45,000	45,000	7,366,512	-0.16%
188	COPRE27	Aquatics	Sustainability - NAC 2014 Energy Upgrade	Upgrade	25,000					25,000		7,366,512	-0.16%
189	COPRE28	Aquatics	Sustainability - Beban 2014 Energy Upgrade	Upgrade	25,000					25,000		7,366,512	-0.16%
190	COPRE38	Aquatics	Beban: hot tub replacement	AM		20,000	250,000			270,000		7,366,512	-0.16%
191	COPRE59	Arenas	Sustainability - Cliff McNabb Arena Heat Exchange Feasibility	AM		40,000				40,000		7,366,512	-0.16%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014

less than 1% tax increase	
between 1 - 2 % tax increase	
between 2 - 3 % tax increase	
greater than 3% tax increase	

					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
192	COPRE60	Arenas	Sustainability - NIC Energy Design	AM	10,000					10,000		7,366,512	-0.16%
193	COPRE66	Arenas	Sustainability - NIC 2014 Energy Upgrades	Upgrade	25,000					25,000		7,366,512	-0.16%
194	CSEPW61	Transportation	Transportation Design Investigations	AM	2,500	2,500	2,500	2,500	2,500	12,500	2,500	7,369,012	-0.15%
195	CSEPW85	Drainage	Drainage: studies/predesign	AM	21,450	21,450	21,450	21,450	25,000	110,800	21,450	7,390,462	-0.13%
196	CSEPW92	Drainage	Drainage Share Road Rehab Program	AM	60,000	60,000	60,000	60,000	60,000	300,000	60,000	7,450,462	-0.06%
197	COPRE105	Recreation	Beban: Washroom/Changeroom Upgrades	AM	50,000					50,000		7,450,462	-0.06%
198	CSEPW57	Transportation	Railway Crossing Repairs	AM	25,000	25,000	25,000	25,000	25,000	125,000	25,000	7,475,462	-0.03%
199	CSEPW82	Transportation	Railway Crossing Upgrades	AM	100,000	145,000				245,000	100,000	7,575,462	0.08%
200	COPRE02	Aquatics	Beban Pool: Replace/Upgrade Electric Panels	AM	10,000	10,000	10,000			30,000	10,000	7,585,462	0.09%
201	COPRE114	Recreation	Bowen: Replace/Upgrade Electrical Panels	AM	55,000					55,000		7,585,462	0.09%
202	COPRE48	Arenas	Frank Crane Arena: replace/upgrade electrical panels	AM		20,000	20,000			40,000		7,585,462	0.09%
203	COPRE72	Arenas	Frank Crane Arena: washroom/dressingroom renewal	AM			100,000			100,000		7,585,462	0.09%
204	COPRE84	Parks	Roofing Program	AM	50,000	50,000	50,000	50,000	50,000	250,000	50,000	7,635,462	0.14%
205	COPRE50	Arenas	Cliff McNabb: HVAC, rebuild/replace compressor units	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	7,645,462	0.16%
206	COPRE53	Arenas	NIC: HVAC, rebuild compressor units	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	7,655,462	0.17%
207	COPRE58	Arenas	Frank Crane Arena: HVAC, rebuild/replace compressor units	AM	10,000	10,000	10,000	10,000	12,000	52,000	10,000	7,665,462	0.18%
208	CSEPW40	Transportation	Corridor Plan	Upgrade				50,000	50,000	100,000		7,665,462	0.18%
209	CSEPW67	Transportation	Transportation Maintenance Equipment	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	7,685,462	0.20%
210	COPRE10	Aquatics	NAC: upgrade lighting fixtures	AM		50,000				50,000		7,685,462	0.20%
211	COPRE93	Parks	Trailway Development and Rehab	New	165,800	200,000	200,000	200,000	200,000	965,800	165,800	7,851,262	0.39%
212	CSEPW97	Drainage	Drainage 5351 Hammond Bay Easement	AM		75,000				75,000		7,851,262	0.39%
213	CSEPW98	Drainage	Drainage 2465 Rosstown Rd (#3677 RoW)	AM		65,000				65,000		7,851,262	0.39%
214	COPRE121	Recreation	Beban Soc Ctr Replace Stage Flooring	AM		10,000				10,000		7,851,262	0.39%
215	COPRE19	Aquatics	Beban Pool: heat recovery, recommission HV3	Upgrade	53,000					53,000	53,000	7,904,262	0.44%
216	COPRE79	Arenas	Frank Crane Arena: HVAC, Ammonia Chiller	AM					160,000	160,000		7,904,262	0.44%
217	COPRE88	Parks	Harewood Activity Centre HVAC	Upgrade			25,000			25,000		7,904,262	0.44%
218	COPRE90	Parks	Parks Annex HVAC	Upgrade		15,000				15,000		7,904,262	0.44%
219	COPRE118	Recreation	Bowen Main Floor Washroom Upgrades	AM			25,000			25,000		7,904,262	0.44%
220	COPRE26	Aquatics	NAC: HVAC, replace air handling unit controllers (2)	AM	12,500					12,500	12,500	7,916,762	0.46%
221	COPRE95	Parks	Sports Field Re-Development	AM		200,000	200,000	200,000	200,000	800,000		7,916,762	0.46%
222	CSEPW38	Transportation	Stewart Avenue Corridor Plan	Upgrade		50,000				50,000		7,916,762	0.46%
223	COPRE112	Recreation	Centennial Bldg: Replace Radiant Heat Panels	AM	15,000	15,000				30,000	15,000	7,931,762	0.47%
224	COPRE143	Recreation	Centennial Bldg Flooring - Interior	AM					7,500	7,500		7,931,762	0.47%
225	COPRE64	Arenas	NIC: replace chairs/tables	AM					20,000	20,000		7,931,762	0.47%
226	CSEPW90	Drainage	Renfrew Lane Storm	AM		62,000				62,000		7,931,762	0.47%
227	COCH09	Civic Properties	Port Theatre: interior flooring (lino/carpet)	AM			227,500			227,500		7,931,762	0.47%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014

less than 1% tax increase	
between 1 - 2 % tax increase	
between 2 - 3 % tax increase	
greater than 3% tax increase	

2014 2018 Draft Financial Plan													
Funding Sources 2014													
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
228	COPRE74	Arenas	Cliff McNabb: dasher board replacement	AM		200,000				200,000		7,931,762	0.47%
229	CSEPW59	Transportation	Departure Bay Road SW: Rock City School to Newton St	AM			10,000			10,000		7,931,762	0.47%
230	COPRE107	Recreation	OWCC HVAC - Heat Pump Replacements	AM		20,000	20,000	20,000		60,000		7,931,762	0.47%
231	COPRE108	Recreation	OWCC HVAC - AHU Replacement	AM			65,000	65,000		130,000		7,931,762	0.47%
232	COPRE116	Recreation	Bowen: Replace Heat Pump Units	AM		50,000				50,000		7,931,762	0.47%
233	COPRE125	Recreation	Beban Soc Ctr HVAC - Replace AHU	AM		40,000				40,000		7,931,762	0.47%
234	COPRE128	Recreation	Bowen Replace Fire Panel	AM	7,500					7,500	7,500	7,939,262	0.48%
235	COPRE13	Aquatics	NAC: HVAC, replace air handling units	AM	35,000	35,000	35,000			105,000	35,000	7,974,262	0.52%
236	COPRE137	Recreation	Bowen Boiler Replacement	AM		75,000				75,000		7,974,262	0.52%
237	COPRE55	Arenas	NIC: HVAC, replace heat pump units (2)	AM					50,000	50,000		7,974,262	0.52%
238	COPRE57	Arenas	NIC: electic duct heater replacement program	AM		5,000		5,000		10,000		7,974,262	0.52%
239	COPRE69	Arenas	NIC: HVAC	AM				85,000	110,000	195,000		7,974,262	0.52%
240	COPRE71	Arenas	Frank Crane Arena: HVAC	AM		100,000	120,000			220,000		7,974,262	0.52%
241	CSEPW12	Fleet	Casting Shed - Replace Furnance	AM		20,000				20,000		7,974,262	0.52%
242	CSEPW63	Transportation	Downtown St Lighting : Ph A - Church & Ph C - Commercial	AM	195,000					195,000	195,000	8,169,262	0.74%
243	CSEPW64	Transportation	Downtown St Lighting : Ph D - Victoria	AM				500,000		500,000		8,169,262	0.74%
244	COPRE122	Recreation	Beban Soc Ctr Replace Chairs, reduce budget in 2014 by 50%, add 50% budget in 2016	AM	75,000		75,000			150,000	75,000	8,244,262	0.82%
245	COPRE29	Aquatics	NAC: retrofit/retheme	Upgrade		20,000	500,000			520,000		8,244,262	0.82%
246	COPRE31	Aquatics	Beban Pool: retrofit/retheme	Upgrade	20,000	510,000				530,000	20,000	8,264,262	0.85%
247	COPRE83	Parks	Beach Access Upgrades	AM	10,000	25,000	25,000	25,000	25,000	110,000	10,000	8,274,262	0.86%
248	COSP38	Police	303 Prideaux St - Main Disconnect Switch	AM				50,000		50,000		8,274,262	0.86%
249	CSEPW94	Drainage	Drainage Infrastructure	AM	75,000	75,000	75,000	75,000	75,000	375,000	75,000	8,349,262	0.94%
250	COPRE132	Recreation	Bowen Auditorium/Activity Rm 1 Flooring	AM			35,000			35,000		8,349,262	0.94%
251	COPRE14	Aquatics	NAC: coil replacement	AM			35,000			35,000		8,349,262	0.94%
252	COPRE18	Aquatics	Beban Pool: pneumatic compressor units	AM					10,000	10,000		8,349,262	0.94%
253	COPRE22	Aquatics	NAC: pneumatic compressor units	AM					10,000	10,000		8,349,262	0.94%
254	COPRE54	Arenas	NIC: replace lobby/hallway/washroom flooring	AM			180,000			180,000		8,349,262	0.94%
255	COPRE68	Arenas	NIC: dressing room flooring replacement	AM		100,000				100,000		8,349,262	0.94%
256	CSEPW07	Fleet	Small Tools Replacement (Fleet) - Capital	AM	16,000					16,000		8,349,262	0.94%
257	CSEPW11	PW Yard	Sustainability: PW Yard, admin trailer lighting upgrade	AM	10,000					10,000		8,349,262	0.94%
258	COPRE03	Aquatics	Beban Pool: Replace Pool Deck Tiling	AM				75,000	50,000	125,000		8,349,262	0.94%
259	COPRE109	Recreation	OWCC Interior Painting Program	AM		10,000		75,000		85,000		8,349,262	0.94%
260	COPRE131	Recreation	Bowen Exterior Painting	AM					30,000	30,000		8,349,262	0.94%
261	COPRE141	Recreation	Centennial Bldg Ceiling - Interior	AM					25,000	25,000		8,349,262	0.94%
262	COPRE24	Aquatics	NAC: exterior painting	AM	55,000					55,000	55,000	8,404,262	1.00%
263	COPRE62	Arenas	Cliff McNabb Arena: interior painting	AM					50,000	50,000		8,404,262	1.00%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



2014 2018 Draft Financial Plan													Funding Sources 2014
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
264	COPRE63	Arenas	NIC: interior painting	AM					75,000	75,000		8,404,262	1.00%
265	CSEPW04	Engineering Services	GIS Development	AM	25,000	45,000	45,000	45,000	45,000	205,000	25,000	8,429,262	1.03%
266	CSEPW05	Fleet	Small Tools Replacement (Fleet) - Operating	AM	9,000	25,000	25,000	25,000	25,000	109,000		8,429,262	1.03%
267	CSEPW65	Transportation	Sidewalks - Power Washing Downtown Area	AM		35,000		35,000		70,000		8,429,262	1.03%
268	COPRE05	Aquatics	Beban Pool: pump replacement program	AM	20,000		20,000		20,000	60,000	20,000	8,449,262	1.05%
269	COPRE80	Arenas	NIC: replace score clock (NIC 1)	AM					45,000	45,000		8,449,262	1.05%
270	COPRE97	Parks	Bowen Tennis Court Improvements	AM	95,000					95,000	95,000	8,544,262	1.16%
271	CSEPW15	PW Yard	Purchasing/Stores - Replace Exterior Doors	AM		16,000				16,000		8,544,262	1.16%
272	CSEPW16	PW Yard	Truck Barn/ Sign Shop - Replace Exterior Doors	AM			24,000			24,000		8,544,262	1.16%
273	CSEPW17	PW Yard	Garage - Replace Door	AM				24,000		24,000		8,544,262	1.16%
274	CSEPW66	Transportation	Sustainability - Street Lighting Reductions	AM	6,000	6,000	6,000	6,000		24,000		8,544,262	1.16%
275	CSEPW89	Drainage	Drainage: maintenance equipment	AM	20,000	20,000	20,000	20,000	20,000	100,000	20,000	8,564,262	1.18%
276	COPRE52	Arenas	Cliff McNabb: washroom/changeroom renewal	AM	40,000				40,000	80,000	40,000	8,604,262	1.23%
277	CSEPW53	Transportation	Ped Crosswalk Curb Ext: Fitzwilliam St @ Wesley St	Upgrade		31,600				31,600		8,604,262	1.23%
278	COPRE30	Aquatics	NAC: slide replacement	AM		200,000	200,000		300,000	700,000		8,604,262	1.23%
279	COPRE61	Arenas	Cliff McNabb Arena: sound system, new speakers	AM					15,000	15,000		8,604,262	1.23%
280	COPRE15	Aquatics	NAC: diving board retrofits	AM			50,000			50,000		8,604,262	1.23%
281	CSEPW06	Fleet	Shop Equipment Replacement (Fleet)	AM	18,500	15,100	5,000	2,000	8,000	48,600		8,604,262	1.23%
282	COPRE01	Aquatics	Beban Pool: Replace Heat Exchangers	AM	20,000					20,000	20,000	8,624,262	1.25%
283	COPRE142	Recreation	Centennial Bldg Doors - Exterior	AM					33,000	33,000		8,624,262	1.25%
284	COPRE23	Aquatics	NAC: replace heat exchangers	AM		25,000	25,000	25,000		75,000		8,624,262	1.25%
285	COPRE51	Arenas	Cliff McNabb: replace hot water tank (domestic water unit)	AM					15,000	15,000		8,624,262	1.25%
286	COPRE56	Arenas	NIC: plumbing renewal	AM		20,000		20,000		40,000		8,624,262	1.25%
287	COPRE75	Arenas	Frank Crane Arena: domestic water piping	Upgrade	3,000	100,000				103,000		8,624,262	1.25%
288	COPRE127	Recreation	Beban SS Washroom/changeroom Upgrades	AM	50,000					50,000		8,624,262	1.25%
289	COPRE110	Recreation	OWCC Plumbing Replacements	AM			20,000			20,000		8,624,262	1.25%
290	CSEPW02	Engineering Services	City Orthos	AM	25,000	150,000	25,000	25,000	150,000	375,000	25,000	8,649,262	1.28%
291	COPRE123	Recreation	Beban Soc Ctr Replace Stage Curtains	AM			30,000			30,000		8,649,262	1.28%
292	COPRE124	Recreation	Beban Soc Ctr Replace Window Coverings	AM			75,000			75,000		8,649,262	1.28%
293	COSP24	Parking	Harbourfront Parkade - Lighting	AM				150,000		150,000		8,649,262	1.28%
294	COPRE104	Recreation	Gym Fitness Equip Replacement	AM	14,000	50,000	50,000	50,000	50,000	214,000	14,000	8,663,262	1.29%
295	COPRE117	Recreation	Bowen Kitchen Upgrades	AM	25,000					25,000	25,000	8,688,262	1.32%
296	COPRE129	Recreation	Bowen Facility Review	AM				30,000		30,000		8,688,262	1.32%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
297	COPRE130	Recreation	Bowen Replace Entry Signs	AM		30,000				30,000		8,688,262	1.32%
298	COCH03	Civic Properties	150 Commercial St (CIBC Nanaimo Arts Centre): upgrade lighting	Upgrade		10,000				10,000		8,688,262	1.32%
299	COCH04	Civic Properties	150 Commercial St (CIBC Nanaimo Arts Centre): replace glazed wall (back entrance), project moved from 2015 to 2018	AM					100,000	100,000		8,688,262	1.32%
300	COCH11	Civic Properties	25 Victoria Rd: upgrade lighting	Upgrade		15,000				15,000		8,688,262	1.32%
301	COPRE120	Recreation	Beban Soc Ctr Replace Meeting Room Floor	AM		60,000				60,000		8,688,262	1.32%
302	COPRE37	Aquatics	NAC: replace score clock, project removed	AM						-		8,688,262	1.32%
303	COPRE65	Arenas	NIC: windows, replace doors/corner units, project removed	AM						-		8,688,262	1.32%
304	CSEPW54	Transportation	Safer School Travel Program	Upgrade			3,400			3,400		8,688,262	1.32%
305	CSEPW09	PW Yard	PW Yard: Furniture and Equipment Replacement	AM	15,000	15,000	15,000	15,000	15,000	75,000	15,000	8,703,262	1.34%
306	CSCP03	Civic Properties	SARC: furniture and equipment Replacement	AM	10,000	10,000	10,000	10,000	10,000	50,000	10,000	8,713,262	1.35%
307	COPRE106	Recreation	OWCC Refinish Acid Stain Floor, project moved from 2014 to 2016	AM			35,000			35,000		8,713,262	1.35%
308	COPRE44	Aquatics	Kin Pool: replace liner	AM			100,000			100,000		8,713,262	1.35%
309	CSEPW62	Transportation	Street Light Upgrades Annual Program	AM	50,000	50,000	50,000	50,000	50,000	250,000	50,000	8,763,262	1.40%
310	CSEPW31	Transportation	Ped Crosswalk Curb Ext: Holly Ave @ Rosehill St	Upgrade			35,000			35,000		8,763,262	1.40%
310	CSEPW31	Transportation	Ped Crosswalk Curb Ext: Townsite Rd @ Holly Ave	Upgrade			40,000			40,000		8,763,262	1.40%
311	CSEPW43	Transportation	Audible Signals	Upgrade	6,000	6,000	6,000	6,000	6,000	30,000	6,000	8,769,262	1.41%
312	COPRE11	Aquatics	NAC: resurface acid stain floor	AM	10,000			10,000		20,000	10,000	8,779,262	1.42%
313	COPRE12	Aquatics	NAC: furniture and equipment replacement	AM	15,000			15,000		30,000	15,000	8,794,262	1.44%
314	CSEPW41	Transportation	Ped Pushbutton & Countdown Timer: Wakesiah/Fourth	Upgrade				8,400		8,400		8,794,262	1.44%
315	CSEPW45	Transportation	Ped Pushbutton & Countdown Timer: Aulds Rd @ Metral Dr	Upgrade			8,400			8,400		8,794,262	1.44%
316	CSEPW46	Transportation	Ped Countdown Timer: Third St @ Wakesiah Ave	Upgrade		6,400				6,400		8,794,262	1.44%
317	CSEPW47	Transportation	Ped Countdown Timer: Bastion @ Commercial	Upgrade			6,400			6,400		8,794,262	1.44%
318	CSEPW48	Transportation	Ped Crosswalk Flashers: Cranberry Ave @ Moose Hall	Upgrade	15,000					15,000	15,000	8,809,262	1.46%
319	CSEPW49	Transportation	Ped Crosswalk Flashers: Hammond Bay @ Morningside	Upgrade			15,000			15,000		8,809,262	1.46%
320	CSEPW50	Transportation	Ped Crosswalk Flashers: Hammond Bay Rd @ Lagoon Rd	Upgrade				45,000		45,000		8,809,262	1.46%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
321	CSEPW51	Transportation	Ped Crosswalk Flashers: DBR @ Uplands	Upgrade					30,000	30,000		8,809,262	1.46%
322	CSEPW52	Transportation	Ped Crosswalk Flashers: Princess Royal @ Hemlock	Upgrade					30,000	30,000		8,809,262	1.46%
323	COPRE115	Recreation	Bowen: Replace Window Coverings	AM	16,500					16,500	16,500	8,825,762	1.47%
324	COPRE77	Arenas	NIC: sound system replacement	AM	20,000					20,000	20,000	8,845,762	1.50%
325	COPRE82	Parks	Parks/Facility Accessibility	AM		50,000	50,000	50,000	50,000	200,000		8,845,762	1.50%
326	COPRE73	Arenas	Frank Crane Arena: sound system replacement	AM			30,000			30,000		8,845,762	1.50%
327	COPRE43	Aquatics	Beban Pool: motor control centre	AM					110,000	110,000		8,845,762	1.50%
328	CSEPW55	Transportation	Traffic Calming Program	Upgrade			4,200	7,100		11,300		8,845,762	1.50%
329	CSEPW60	Transportation	Hammond Bay Road	AM				15,000		15,000		8,845,762	1.50%
330	CSFP04	Purchasing	Photocopier Purchases (capital)	AM	59,000	42,000	10,000	116,000		227,000		8,845,762	1.50%
331	CSFP01	Purchasing	Photocopier Purchases (operating)	AM	42,000	24,000		56,000		122,000		8,845,762	1.50%
332	CSEPW01	Engineering Services	Engineering Services: Furniture and Equipment Replacement	AM	15,000	15,000	15,000	15,000	15,000	75,000	15,000	8,860,762	1.51%
333	COPRE85	Parks	Public Art	New		20,000	20,000	20,000	20,000	80,000		8,860,762	1.51%
334	COSP01	911	911 Call Taking OCC Upgrade	Upgrade	15,000					15,000		8,860,762	1.51%
335	COSP02	911	911 Misc Projects	AM	40,000	57,500	60,000	62,500		220,000		8,860,762	1.51%
336	COPRE113	Recreation	PRE Master Plan Update	AM		75,000	75,000			150,000		8,860,762	1.51%
337	CSEPW81	Transportation	DCC Road Designs & Unspecified Projects	New	100,000					100,000		8,860,762	1.51%
338	CSCD04	Planning & Design	Planning & Design - Management Consulting - Unallocated	New	25,000	25,000	25,000	25,000	25,000	125,000	25,000	8,885,762	1.54%
339	CSEPW93	Drainage	Drainage Unspecified DCC Projects	New	100,000					100,000		8,885,762	1.54%
340	CSEPW58	Transportation	Bike to Work Week	New	7,500	7,500	7,500	7,500	7,500	37,500	7,500	8,893,262	1.55%
341	COSP28	Parking	License Plate Recognition System	New	97,810					97,810	97,810	8,991,072	1.66%
342	CSCD02	Development	Building Inspections - Communications Video	New	5,000					5,000	5,000	8,996,072	1.66%
343	COPRE111	Recreation	OWCC Replace Front Desk Glass With Shutters, project removed	New						-		8,996,072	1.66%
344	COPRE94	Parks	VIP Program	New	100,000	100,000	100,000	100,000	100,000	500,000	100,000	9,096,072	1.78%
345	COSP41	Police	303 Prideaux St: Building Expansion - Study	New			40,000			40,000		9,096,072	1.78%
346	COSP42	Police	303 Prideaux St: Building Expansion - Design and Construction (use \$6.6M borrowing over 20 years. Payments begin 2018, \$618K/yr)	New				600,000	6,000,000	6,600,000		9,096,072	1.78%
347	COPRE135	Recreation	PR&C Furniture & Equipment	New		50,000				50,000		9,096,072	1.78%
348		Real Estate	Waterfront Remediation (former Seaspan area)	New	400,000					400,000		9,096,072	1.78%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
349	COSP33	Police	Chemical Wet Station	AM				50,000		50,000		9,096,072	1.78%
350	COSP37	Police	303 Prideaux St - Siding	AM		20,000				20,000		9,096,072	1.78%
351	CSEPW70	Transportation	Ped Fac: Wireless Count Station, Rutherford Rd	New		12,000				12,000		9,096,072	1.78%
352	COSP39	Police	303 Prideaux St - HVAC - Boiler Replacement	AM				25,000		25,000		9,096,072	1.78%
353	COSP36	Police	303 Prideaux St - Energy Upgrades (Sustainability)	Upgrade	1,000					1,000		9,096,072	1.78%
354	COSP34	Police	303 Prideaux St - Redesign Lighting to ASHRE/IESNA Standards (Sustainability)	Upgrade			10,000			10,000		9,096,072	1.78%
355	CSEPW71	Transportation	Pedestrian Facilities Improvements Program	New				60,000	69,000	129,000		9,096,072	1.78%
356	COCH02	Culture and Heritage	Grant: Crimson Coast Dance Society	New	15,000					15,000	15,000	9,111,072	1.79%
357	CSEPW68	Transportation	Bicycle Network Development Program	New				7,500	27,500	35,000		9,111,072	1.79%
358	COPRE99	Parks	Loudon Park Boathouse (contingent on \$600k contributions)	New				900,000		900,000		9,111,072	1.79%
359	CSFP02	Purchasing	Property Valuations for Insurance	Upgrade	35,000	35,000	35,000	10,000	10,000	125,000	35,000	9,146,072	1.83%
360	COPRE39	Aquatics	NAC: add climbing wall	New					125,000	125,000		9,146,072	1.83%
361	COPRE70	Arenas	NIC: dry floor system project removed	New						-		9,146,072	1.83%
362	COPRE96	Parks	Sports Zone Signage	New				125,000		125,000		9,146,072	1.83%
363	CSFP03	Finance	Financial/Performance Audits	New	50,000	50,000	50,000	50,000	50,000	250,000	50,000	9,196,072	1.89%
364	COSP43	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,196,072	1.89%
365	COSP44	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,196,072	1.89%
366	COSP45	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase		156,880	159,993	163,334	166,431	646,638		9,196,072	1.89%
367	COSP46	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase			159,993	163,334	166,431	489,758		9,196,072	1.89%
368	COSP47	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase			159,993	163,334	166,431	489,758		9,196,072	1.89%
369	COSP48	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase			159,993	163,334	166,431	489,758		9,196,072	1.89%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
370	COSP49	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase				163,334	166,431	329,765		9,196,072	1.89%
371	COSP50	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase				163,334	166,431	329,765		9,196,072	1.89%
372	COSP51	Police	RCMP - General Duty (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase				163,334	166,431	329,765		9,196,072	1.89%
373	COSP52	Police	RCMP - Plainclothes Investigator - 1 FTE, moved 1 year	Base Service Level Increase			159,993	163,334	166,431	489,758		9,196,072	1.89%
374	COSP53	Police	RCMP - Plainclothes Investigator - 1 FTE, moved 1 year	Base Service Level Increase			159,993	163,334	166,431	489,758		9,196,072	1.89%
375	COSP54	Police	RCMP - Plainclothes Investigator - 1 FTE, moved 1 year	Base Service Level Increase					166,431	166,431		9,196,072	1.89%
376	COSP55	Police	RCMP - Plainclothes Investigator - 1 FTE, moved 1 year	Base Service Level Increase					166,431	166,431		9,196,072	1.89%
377	COSP56	Police	RCMP - Community Policing - 1 FTE, moved 1 year	Base Service Level Increase				163,334	166,431	329,765		9,196,072	1.89%
378	COSP57	Police	RCMP - Domestic Violence Investigator - 1 FTE, moved 1 year	Base Service Level Increase				163,334	166,431	329,765		9,196,072	1.89%
379	COSP58	Police	RCMP - General Duty - 1 FTE, moved 1 year	Base Service Level Increase					166,431	166,431		9,196,072	1.89%
380	COSP59	Police	RCMP - General Duty - 1 FTE, moved 1 year	Base Service Level Increase					166,431	166,431		9,196,072	1.89%
381	COSP60	Police	RCMP - General Duty - 1 FTE, moved 1 year	Base Service Level Increase						-		9,196,072	1.89%
382	COSP61	Police	RCMP - General Duty - 1 FTE, moved 1 year	Base Service Level Increase						-		9,196,072	1.89%
383	COSP62	Police	RCMP - Municipal Traffic - 1 FTE, moved 1 year	Base Service Level Increase						-		9,196,072	1.89%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

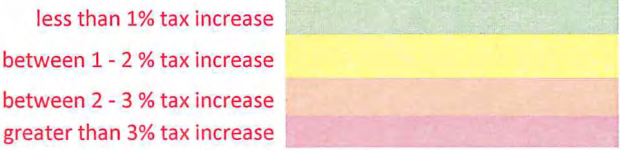
March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
384	COSP63	Police	Municipal Support Staffing (Police Human Resource Study (2009) - 1 FTE	Base Service Level Increase	72,717	72,717	72,717	72,717	72,717	363,585	72,717	9,268,789	1.97%
385	COSP64	Police	Municipal Support Staffing (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase		72,717	72,717	72,717	72,717	290,868		9,268,789	1.97%
386	COSP65	Police	Municipal Support Staffing (Police Human Resource Study (2009) - 1 FTE, moved 1 year	Base Service Level Increase			72,717	72,717	72,717	218,151		9,268,789	1.97%
387	COSP66	Police	Municipal Support Staffing - Manager, Police Administration Support - 1 FTE, moved 1 year	Base Service Level Increase				106,250	106,250	212,500		9,268,789	1.97%
388	COSP18	Fire	Fire Station #6 - Construction (use \$2.4M borrowing over 20 years. Payments begin 2015, \$234K/yr), moved 1 year	New		2,400,000				2,400,000		9,268,789	1.97%
388	COSP18	Fire	Fire Station #6 - Apparatus, moved 1 year	New			660,000			660,000		9,268,789	1.97%
388	COSP18	Fire	Fire Station #6 - Initial gear, moved 1 year	2401			50,000	50,000		100,000		9,268,789	1.97%
388	COSP18	Fire	Fire Station #6 -Annual operating/maintenance - bldg and equipment, moved 1 year	2431			59,500	59,500	59,500	178,500		9,268,789	1.97%
388	COSP18	Fire	Fire Station #6 - 10 firefighters hired June 1, 2015, additional 10 firefighters hired June 1, 2016, moved 1 year	2401			327,488	990,913	1,427,667	2,746,068		9,268,789	1.97%
389	COSP17	Fire	Fire Pump for NPA Boat Osprey	New	80,000					80,000	80,000	9,348,789	2.06%
390	COSP15	Fire	Fire Station #1, Roof	AM		220,000				220,000		9,348,789	2.06%
391	COCH13	Civic Properties	Sustainability: Port Theatre energy upgrades	Upgrade	40,000					40,000		9,348,789	2.06%
392	COSP14	Fire	Fire Station #1, Millwork Kitchen	AM		15,000				15,000		9,348,789	2.06%
393	COSP30	Police	Grants - increase Victim Services Grant	Base Service Level Increase	5,000	5,000	5,000	5,000	5,000	25,000	5,000	9,353,789	2.06%
394	COCH12	Civic Properties	25 Victoria Rd: upgrade HVAC project removed	Upgrade						-		9,353,789	2.06%
395	COCH15	Civic Properties	25 Victoria Rd: siding (excluding Nicol Street side in 2013 budget) project removed	AM						-		9,353,789	2.06%
396	COSP16	Fire	Fire Station #1, Plumbing	AM				67,000		67,000		9,353,789	2.06%

City of Nanaimo
2014 2018 Financial Plan - Decision Packages - Projects and Service Level Increases

March 10, 2014



					2014 2018 Draft Financial Plan						Funding Sources 2014		
Rank	Reference #	Section	Project	Category	2014	2015	2016	2017	2018	Total	2014 General	2014 General Cumulative	% Change
397	COSP13	Fire	Sustainability: Fire Station #1, replace boiler (natural gas)	AM	100,000					100,000		9,353,789	2.06%
398	CSLE28	IT	Tempest Enhancements	Upgrade	24,000					24,000		9,353,789	2.06%
399	CSLE11	IT	Telephone Audit	Upgrade	5,000					5,000		9,353,789	2.06%
400	CSLE06	IT	Public Works Server Room	Upgrade	5,000	15,000				20,000		9,353,789	2.06%
401	CSLE14	IT	Archive Link Enhancements	Upgrade	30,000					30,000		9,353,789	2.06%
402	CSLE27	IT	E-Mailing of Paystubs	New	30,000					30,000		9,353,789	2.06%
403	CSLE04	IT	LAN Business Continuity	Upgrade	15,000	10,000	20,000	20,000	15,000	80,000		9,353,789	2.06%
404	CSLE23	IT	Computer Room Expansion Stn #1	Upgrade		20,000				20,000		9,353,789	2.06%
405	CSLE38	IT	ERP Software Enhancements	New				200,000		200,000		9,353,789	2.06%
406	CSLE36	IT	IT Trailer/ Mobile Command Centre	New		20,000	10,000	10,000	10,000	50,000		9,353,789	2.06%
407	CSLE18	IT	ERP Business Warehouse Drill Down	Upgrade	10,000					10,000		9,353,789	2.06%
408	CSLE35	IT	Wireless to Fire Station 3	Upgrade		15,000				15,000		9,353,789	2.06%
409	CSLE26	IT	Business Workflow Enhancements	Upgrade	10,000	10,000	10,000	10,000	10,000	50,000		9,353,789	2.06%
410	CSLE29	IT	IP Address Management	Upgrade	7,000					7,000		9,353,789	2.06%
411	CSLE12	IT	VM Ware Views	New	15,000	5,000	10,000			30,000		9,353,789	2.06%
Total					53,218,970	33,920,806	37,336,217	48,023,624	39,457,090	211,956,708	9,353,789		