



Agenda

Grant Thornton Feasibility Study of 2004

Financials

Delegate Days

Conferences to Date

GSS Scores

Business Sales Mix

Markets

Competitive Set

Victoria/Nanaimo Comparison

Media Statistics

Partnerships

Marketing/Communication

Community Involvement

Rod Cameron

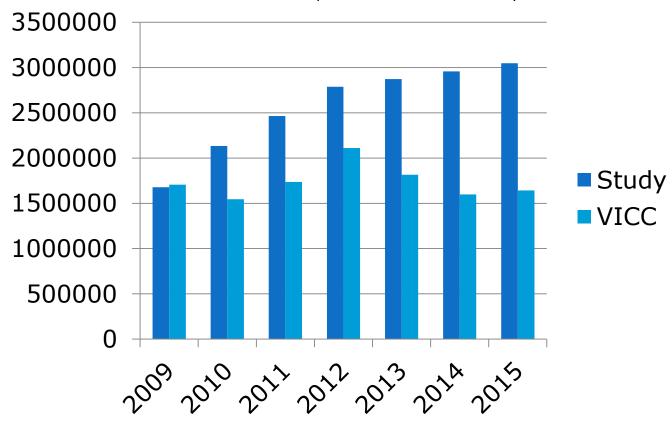
Q&A



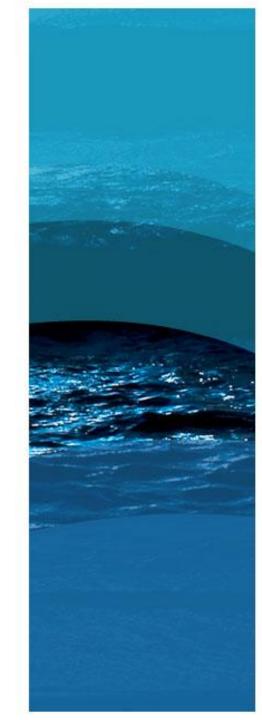


2004 GT Feasibility Study

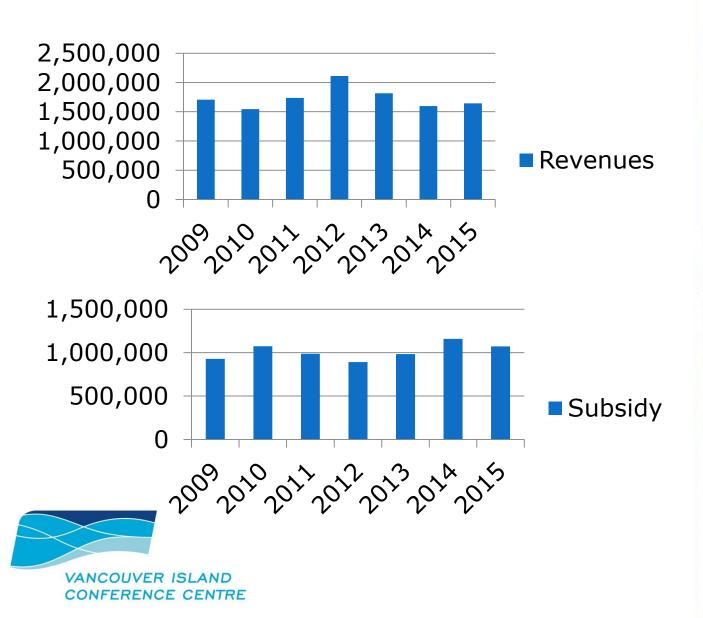
Study included revenue streams from Parking & Leased Retail Space and was based on a Hotel component built simultaneously

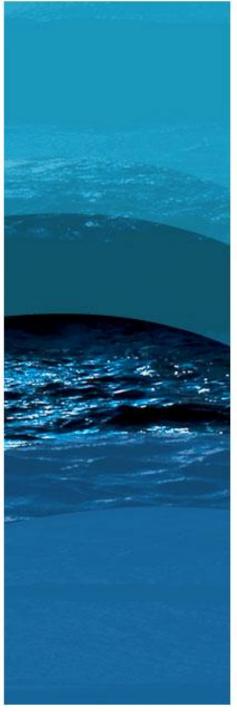






Financial Revenues vs. Subsidy





Delegate Days

Competitive Set

| | 2014 | 2015 |
|------------------|--------|---------|
| Nanaimo | 19,895 | 20,423 |
| Victoria | 98,303 | 105,000 |
| Prince George | 25,000 | 40,000 |
| Penticton | 40,000 | 38,500 |





Conferences To Date:

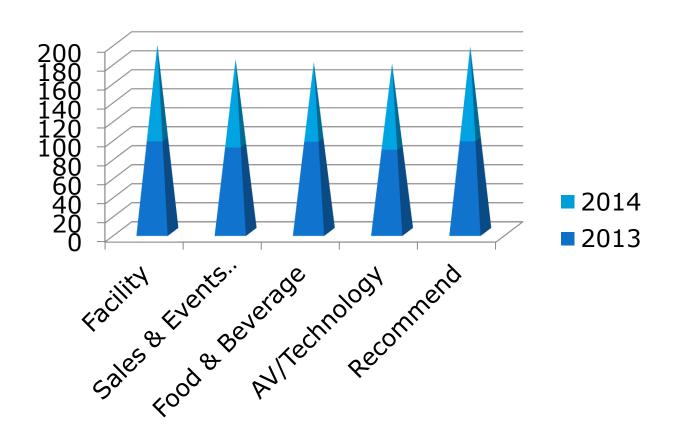
Economic Impact

| Year | Annual Delegate Days | # of Conferences | Economic Benefit |
|--------|----------------------|------------------|------------------|
| 2008 | 9980 | 10 | \$3,143,700 |
| 2009 | 15,890 | 9 | \$5,005,350 |
| 2010 | 12,415 | 19 | \$3,910,725 |
| 2011 | 13,919 | 19 | \$4,384,485 |
| 2012 | 27,811 | 24 | \$8,760,465 |
| 2013 | 19,535 | 21 | \$6,153,525 |
| 2014 | 19,895 | 14 | \$6,266.925 |
| 2015 | 20,423 | 19 | \$6,433,245 |
| Totals | 139,868 | 135 | \$44,058,420 |





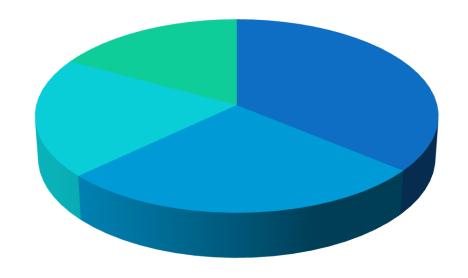
GSS Scores







Business Sales Mix



- Corporate @ 36%
- Association @ 27%

SMERF @ 20%

■ Government @ 17%





Business Market

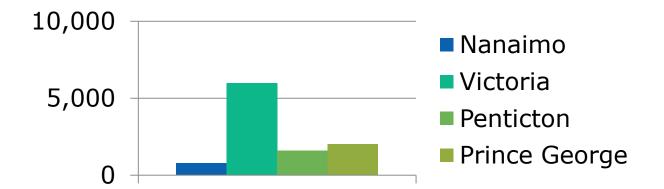
International Tourism Care Partions Care Partions Care Partions Care Partions Care Partions Care Partions Parti Sceansportatic Fransportatic Art Chiversity And Chiversity And Chiversity And Chiversity And Chiversity And Chiversity And Chive Science And Chiversity And Chiversity And Chiversity And Chive Science And Chiversity And Chiversity And Chiversity And Chive Science And Chiversity And Chiversity And Chiversity And Chive Science And Chiversity And Chiver **PerformingArts** ducation Fisheries





Comp Set Comparisons

Bedrooms

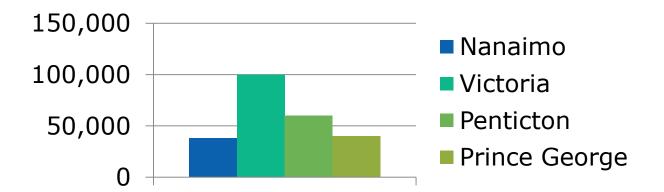






Comp Set Comparisons

Conference Centre Square Footage

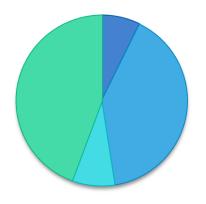






Victoria/Nanaimo Comparisons

Airport Traffic



- Nanaimo 2014
- Victoria 2014
- Nanaimo 2015
- Victoria 2015

Delegate Days

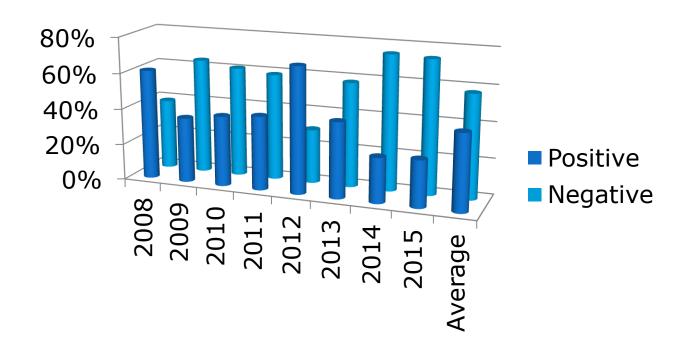


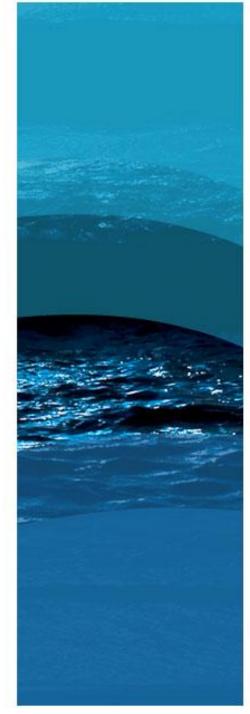
- VICC 2014
- Victoria 2014
- VICC 2015
- Victoria 2015





Print Media Statistics







Partnerships



AIRPORT YCD

BETTER COMMUNITY THROUGH BETTER BUSINESS











NANAIMO

discover DOWNTOWN NANAIMO















Marketing/Communication

- * Advertising Campaign with Business Examiner
- * Advertising Campaign with Salish Sea Sentinel
- * Advertising Weddings West, The Wedding Ring, and Nanaimo Magazines for Weddings
- * Facebook & Twitter
- * Multi-Year Conference Rates
- * Partnered with Tourism Nanaimo
 - Ignite Tradeshow (Incentive, Meetings, & Corporate Travel)
 - Cross-marketing with a Lure Piece & Advertising with Ignite
 - CSAE Tradeshow (Canadian Society of Association Executives)
- * CSAE On-line Buyers Guide Listing
- * MPI Global Web On-line Listing (Meeting Professionals International)
- * MPI Membership BC Chapter
- * CSAE Membership
- * VIEA Membership
- * Greater Nanaimo & Victoria Chambers of Commerce
- * Tourism Leadership Committee





Community

- NAC partnership for the EJ Hughes Gallery
- Santa's Workshop
- Nanaimo Paint Out Festival Nanaimo
- Vancouver Island Community Conference





Rod Cameron

Rod Cameron is a strategic management consultant and association manager with an extensive practice in the international Meetings Industry.

He currently serves as:

- > Executive Director of the Joint Meetings Industry Council (JMIC),
- > Executive Director of the Brussels-based International Association of Convention Centres (AIPC)
- > Executive Director of Convention Centres of Canada
- > Faculty Head for the AIPC Academy







